METER OF VEHICLE TECHNISH CERTIFICATION COMMISSION, INC.

Thomas Pugh

is certified in the areas listed below:

Design & Performance Standards and Preventive

06/09/2013

Maintenance of Ambulances

Ambulance Electrical Systems

06/09/2013

Stephen Walde

Stephen Wilde, President



EMERGENCY VEHICLE TECHNICIAN

CERTIFICATION COMMISSION, INC.

Joey Seagroves

is certified in the areas listed below:

Design & Performance Standards and Preventive Maintenance of Ambulances

10/19/2014

Expires:

Stephn Wille

Stephen Wilde, President





EXCLLIANCE, INC.

NAME

Barton, Michael Baswell, Ronnie Cameron, Corey Cody, Ervin Cody, Jonathan Cody, Roger Dempsey, Wayne Graves, Jack

Sharp, Rickey

CERTIFICATION

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AWS D9.1 CONAM
AWS D9.1 CONAM
AWS D9.1 COde Services

Certifie, _ist Certified Welders

AREA

Welding (See Certification Card)

PROCESS

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Welding of components (steel)
Welding of module structure and components
Welding of module structure and components
Welding of components (steel)

Excellance, Inc.

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EXCELLANCE, Inc. Welder Certification	er Certification	Welde	Welder Qualification Certificate	ation C	ertificate		
Ronnie	Ronnie Basawell	Specification	Process	Material Position	Position	Auth	Date
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EXCELLANCE, Inc. Welder Certification	Welde	Welder Qualification Certificate	cation C	ertificate		
Corey Cameron	Specification	Process	Material	Position	Auth	Date
Name						NOVERLANDON BANKS OF THE PARTY
591	21293G Rev2	PUL	6063	25	8	12/7/07
Emp No.	21293H Rev1	MG	6061	2F	8	12/7/07
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	Ervin Cody	Specification	Process	Material	Position	Auth	Date
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240	· · · · · · · · · · · · · · · · · · ·	21293B Rev1	<u>1</u>	5052	Q	S	1/4/01
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		21293E Rev 1	PJE	5052	4G	ව	5/13/05
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Date Issued	Certifying Officer	21293L Rev0	S S	5052	ð	S	1/4/01
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Jonathan Cc	Cody	Specification	Process	Material	Process Material Position	Auth	Date
Name							
724		21293G Rev2	PUL	6063	2F	00	12/7/07
Етр No.	SSAN	21293H Rev1	MG	6061	2F	0	12/7/07
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7-Dec-07	M. Davis					***************************************	* * * * * * * * * * * * * * * * * * *
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Excellance, Inc.
WELDING CERTIFICATION

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Roger Cody	Cody	Specification	Process	Material	Position	Auth	Date
Name	me	21293A Rev3	MIG	5052	46	CS	12/15/00
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Excellance, Inc.

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Wayne Dempsey	Specification	Process	Material Position	Position	T ##
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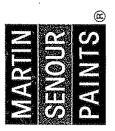
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	Jack Graves	Specification	Process	Material	Position	Auth	Date
	Name	21293A Rev3	MIG	5052	4G	SS	1/4/01
29		21293B Rev1	ПG	5052	Q	S	1/4/01
Emp No.	SSAN	21293C Rev0	Z G G	A36	36	S	1/4/01
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	,	21293H Rev1	Z ©	6061	<u>.</u>	SS	1/4/01
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	Certifying Officer	21293K Rev0	2	5052	\$	S	1/4/01
CartCon Do. 2	CG = Charlie Giles	21293L Rev0	Z Z C	5052	\$	S	1/4/01
7 . ADV. D.	CS = Code Services	21293M Rev0	٥	5052	46	S	1/4/01
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EXCELLANCE, Inc. Welder Certification		Welder Qualification Certificate	alification	Serti	icate	
James Alan Keel	Specification	Process	Material	Position	Auth	Date
Name	21293A Rev3	MIG	5052	46	SS	1/4/01
060	21293B Rev1	TIG	5052	5	S	1/4/01
EMP No.	21293C Rev0	MIG	A36	36	S	1/4/01
en e	21293D Rev1	2	5052	46	S	1/4/01
Has satisfactorily completed the certification and qualification	21293E Rev 1	Ę	5052	46	S	1/4/01
training courses indicated. Certificate to be returned to the	21293F Rev 1	S	5052	46	S	1/4/01
certifying officer upon transfer or termination.	21293G Rev1	2	6061	<u>.</u>	S	1/4/01
	21293H Rev1	SIS.	6061	Ļ	S	1/4/01
15-Dec-00	21293J Rev0	J.	5052	4G	S	1/4/01
	21293K Rev0	2	5052	4 5	S	1/4/01
CG = Charlie Giles	21293L Rev0	S S	5052	46	S	1/4/01
CS = Code Services	21293M Rev0	٥	5052	46	S	1/4/01
	21293A Rev3	<u>چ</u>	5052	4G	ව	5/13/05
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Excellance, Inc.

EXCELLANCE, Inc.	Welde	Welder Qualification Certificate	cation C	ertificate	
Ricky Sharp	Specification	Process	Material	Process Material Position	Auth
Name	21293N Rev0	MIG	A36	3F	90 CG
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certifying officer upon transfer or termination.		000000000000000000000000000000000000000	****	***************************************	1 + + + + + + + + + + + + + + + + + + +
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This is to acknowledge that

David Blackburn

has completed the course listed below and is awarded this certificate. 40CFR Part 63, Subpart HHHHHH

The CTA

In recognition thereof the following authorized signatures are affixed the 1st day of November, 2011.

Rodung C. Habel

Rodney E. Habel - Manager Training Operations

Dean Morrison - Training Specialist



This is to acknowledge that

James Carnell

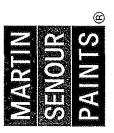
has completed the course listed below and is awarded this certificate. 40CFR Part 63, Subpart HHHHHH

In recognition thereof the following authorized signatures are affixed the 1st day of November, 2011.

Roduing C. Habel

Rodney E. Habel - Manager Training Operations

Dean Morrison - Training Specialist



This is to acknowledge that

Randall Click

has completed the course listed below and is awarded this certificate. 40CFR Part 63, Subpart HHHHHH

Heet CFR

In recognition thereof the following authorized signatures are affixed the 1st day of November, 2011.

Rolling C. Habel

Rodney E. Habel - Manager Training Operations

Dean Morrison - Training Specialist

michael Pallett



This is to acknowledge that

Dwain Holman

has completed the course listed below and is awarded this certificate. 40СFR Part 63, Subpart ННННН **Fleet CFR**

In recognition thereof the following authorized signatures are affixed the 1st day of November, 2011.

Rodusy C. Habe

Michael Pellett - Training Center Manager michal Pellot

Rodney E. Habel - Manager Training Operations

Dean Morrison - Training Specialist



This is to acknowledge that

Josh Pence

has completed the course listed below and is awarded this certificate. 40CFR Part 63, Subpart HHHHHH

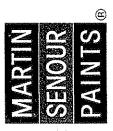
用eet CH

In recognition thereof the following authorized signatures are affixed the 1st day of November, 2011.

Robusy C. Habel

Rodney E. Habel - Manager Training Operations

Dean Morrison - Training Specialist



This is to acknowledge that

Randy Pettway

has completed the course listed below and is awarded this certificate.
40CFR Part 63, Subpart HHHHHH

Fleet CFR

In recognition thereof the following authorized signatures are affixed the 1st day of November, 2011.

Rodung C. Habel

Michael Pellett - Training Center Manager

Rodney E. Habel - Manager Training Operations

Dean Morrison - Training Specialist



This is to acknowledge that

Kevin Pinks

has completed the course listed below and is awarded this certificate. 40CFR Part 63, Subpart HHHHHH

Teet CFR

In recognition thereof the following authorized signatures are affixed the 1st day of November, 2011.

Rodung C. Habel

Rodney E. Habel - Manager Training Operations

Dean Morrison - Training Specialist



This is to acknowledge that

David Robinson

has completed the course listed below and is awarded this certificate. 40CFR Part 63, Subpart HHHHHH

Fleet CFR

In recognition thereof the following authorized signatures are affixed the 1st day of November, 2011.

Rodney E. Habel - Manager Training Operations

Michael Pellett - Training Center Manager

· · · · · ·

Dean Morrison - Training Specialist

Tab 7 – Item (e)

Resumes of Key Personnel responsible for the execution and performance of the contract.

Charles T. Epps, B.S., is President and Chief Executive Officer for Excellance and Chairman of its executive committee. With over 30 years experience at Excellance and in the ambulance industry, Mr. Epps' focus has been the manufacture of premium quality EMS & Rescue apparatus, the development of the domestic and export markets, and profitability of the company. Mr. Epps has extensive experience in the areas of manufacturing, engineering, and marketing. Mr. Epps is also a past president of the Ambulance Manufacturer's Division of the National Truck Equipment Association.

Stephen W. Vaughan, MBA, is Executive Vice President of Excellance and a member of its executive committee. Mr. Vaughan has direct responsibilities over the financing, sales, marketing, and inventory management functions of the company. He has over 27 years of domestic and international experience in marketing and finance, including more than 14 years of experience at Excellance. Mr. Vaughan has been active in multiple industries such as oil and gas, distribution, manufacturing, and the placement of private capital. His operational background includes "turn-around" situations, corporate acquisitions, and the integration of computer applications into daily operations.

Michael Davis, M.S. Management, is Vice-President Manufacturing of Excellance and a member of its executive committee. Mr. Davis has direct responsibility for all manufacturing operations and purchasing. Mr. Davis has over 27 years experience in a variety of diverse manufacturing environments including aerospace, defense, naval hardware, and emergency vehicles. His experience includes over 17 years in the management of manufacturing operations including design and fabrication, manufacturing engineering, and quality assurance. Mr. Davis has enjoyed more than 10 years at Excellance.

Ronnie Baswell is a Production Manager in charge of the weld, body and paint departments. Ronnie has been with Excellance for over 32 years and has over 35 years of total manufacturing experience.

Sam Lanier is a Production Manager in charge of the remount side of production. Sam reviews all remount quotes before they are released to production. Also, he manages the strip down process, storage of take-off parts, final parts assembly and final electrical assembly of each remount unit. Sam has over 31 years experience with Excellance.

Roger Cody is a Production Manager in charge of the new unit side of production. Roger supervises final parts assembly, final electrical assembly, upholstery and detail of each new unit. Roger has been with Excellance for over 30 years.

Gerry McCowan, EVT certified in all 4 areas, is the Quality Assurance Manager in charge of quality control for remounts as well as new units. Having worked in almost all productions areas of the plant, Gerry has over 24 years experience at Excellance.

$ACORD_{m}$

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

1/18/2012

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

ceruncate noider in lieu of such	rendorsement(s).			
PRODUCER		CONTACT NAME:		
J Smith Lanier & Co-Huntsvill	e	PHONE (A/C, No, Ext): 256 890-9000 FAX (A/C, No): 25		
P. O. Box 6087 Huntsville, AL 35813-0087 256 890-9000		(A/C, No, EXT): EUG GOO GOOG (A/C, No, EXT): EUG GOOG GOOG GOOG (A/C, No, EXT): EUG GOOG GOOG GOOG (A/C, No, EXT): EUG GOOG GOOG GOOG GOOG GOOG GOOG GOOG	(o): 2300303010	
		INSURER(S) AFFORDING COVERAGE	NAIC #	
		INSURER A: Hartford Fire Insurance Co.		
Excellance, Inc. 453 Lanier Road Madison, AL 35758		INSURER B: Hartford Casualty Insurance	29424	
		INSURER C: Alabama Self Insured WC Fund		
		INSURER D: Midwest Employers Casualty		
		INSURER E:		
		INSURER F:		
COVERAGES	CERTIFICATE NUMBER:	REVISION NUMBER:		

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD

SR IR	TYPE OF INSURANCE	ADDL SUBR INSR WVD	POLICY NUMBER	(MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
4	X COMMERCIAL GENERAL LIABILITY		20UUNSV6652	08/01/2011	08/01/2012	EACH OCCURRENCE DAMAGE TO RENTED PREMISES (Ea occurrence)	\$1,000,000 \$300,000
	CLAIMS-MADE X OCCUR					MED EXP (Any one person)	\$10,000
						PERSONAL & ADV INJURY	\$ 1,000,000
	II Province IIII.					GENERAL AGGREGATE	\$2,000,000
	GEN'L AGGREGATE LIMIT APPLIES PER:					PRODUCTS - COMP/OP AGG	\$2,000,000
	POLICY PRO- JECT LOC						\$
5	AUTOMOBILE LIABILITY		20UUNSV6652	08/01/2011	08/01/2012	COMBINED SINGLE LIMIT (Ea accident)	\$1,000,000
	X ANY AUTO		and a final state of the state			BODILY INJURY (Per person)	\$
	ALL OWNED SCHEDULED AUTOS					BODILY INJURY (Per accident)	\$
	X HIRED AUTOS X NON-OWNED AUTOS					PROPERTY DAMAGE (Per accident)	\$
		ļ					\$
	X UMBRELLA LIAB X OCCUR		20HHUQ08060	08/01/2011	08/01/2012	EACH OCCURRENCE	\$9,000,000
	EXCESS LIAB CLAIMS-MADE]				AGGREGATE	\$9,000,000
	DED X RETENTION \$10000						\$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY		1998111	01/01/2012	01/01/2013	X WC STATU- OTH-	
	ANY PROPRIETOR/PARTNER/EXECUTIVE N	N/A	PIAL129001	01/01/2012	01/01/2013	E.L. EACH ACCIDENT	\$1,000,000
	(Mandatory in NH) If yes, describe under				ļ	E.L. DISEASE - EA EMPLOYEE	\$1,000,000
	DESCRIPTION OF OPERATIONS below		No. of the state o			E.L. DISEASE - POLICY LIMIT	s1,000,000

CERTIFICATE HOLDER CANCELLATION

Excellance, Inc. 453 Lanier Road Madison, AL 35758 SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

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BID BOND

The American Institute of Architects, AIA Document No. A310 (February, 1970 Edition)

KNOW ALL MEN BY THESE PRESENTS, that we Excellance, Inc.

453 Lanier Rd., Madison, AL 35758

as Principal, hereinafter called the Principal, and Developers Surety & Indemnity Co.

a corporation duly organized under the laws of the State of Iowa

as Surety, hereinafter called the Surety, are held and firmly bound unto

Lexington Fayette Urban County Government Division of Central Purchasing 200 East Main Street Lexington, KY 40507

as Obligee, hereinafter called the Obligee, in the sum of FIVE PERCENT (5%) OF BID AMOUNT

),

for the payment of which sum well and truly to be made, the said Principal and the said Surety, bind ourselves, our heirs, executors, administrators, successors and assigns, jointly and severally, firmly by these presents.

WHEREAS, the Principal has submitted a bid for

Emergency Care Unit

NOW, THEREFORE, if the Obligee shall accept the bid of the Principal and the Principal shall enter into a Contract with the Obligee in accordance with the terms of such bid, and give such bond or bonds as may be specified in the bidding or Contract Documents with good and sufficient surety for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof, or in the event of the failure of the Principal to enter such Contract and give such bond or bonds, if the Principal shall pay to the Obligee the difference not to exceed the penalty hereof between the amount specified in said bid and such larger amount for which the Obligee may in good faith contract with another party to perform the Work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect.

Signed and sealed this

31"

day of May

2012

Patricia Rodyna

Excellance, Inc.

BY

(Principal)

(Seal)

ttorney-in-Fact)

1

(Title)

Developers Surety & Indemnity Co.

(Surety)

(Seal)

Claudia C. McCov

Revised to February, 1970 SB 5714b Printed in U.S.A.

S-4148b

	e.
	(
	21
	Transport

POWER OF ATTORNEY FOR DEVELOPERS SURETY AND INDEMNITY COMPANY

PO Box 19725, IRVINE, CA 92623 (949) 263-3300

KNOW ALL BY THESE PRESENTS that except as expressly limited, DEVELOPERS SURETY AND INDEMNITY COMPANY, does hereby make, constitute and appoint: ***Karl Kerzic, J. Erik McMichael, Frederick M. Lanier, Claudia C. McCoy, Sandra T. Long, Jennifer Freeman, Greg Keller, Suzanne Walker, Casie Hall, jointly or severally***

as its true and lawful Attorney(s)-in-Fact, to make, execute, deliver and acknowledge, for and on behalf of said corporation, as surety, bonds, undertakings and contracts of suretyship giving and granting unto said Attorney(s)-in-Fact full power and authority to do and to perform every act necessary, requisite or proper to be done in connection therewith as each of said corporation could do, but reserving to each of said corporation full power of substitution and revocation, and all of the acts of said Attorney(s)-in-Fact, pursuant to these presents, are hereby ratified and confirmed.

This Power of Attorney is granted and is signed by facsimile under and by authority of the following resolution adopted by the Board of Directors of DEVELOPERS SURETY AND INDEM-NITY COMPANY, effective as of January 1st, 2008.

RESOLVED, that a combination of any two of the Chairman of the Board, the President, any Executive Vice-President, Senior Vice-President or Vice-President of the corporation be, and that each of them hereby is, authorized to execute this Power of Attorney, qualifying the attorney(s) named in the Power of Attorney to execute, on behalf of the corporation, bonds, undertakings and contracts of suretyship; and that the Secretary or any Assistant Secretary of the corporation be, and each of them hereby is, authorized to attest the execution of any such Power of Attorney;

RESOLVED, FURTHER, that the signatures of such officers may be affixed to any such Power of Attorney or to any certificate relating thereto by facsimile, and any such Power of Allomey or certificate bearing such facsimile signatures shall be valid and blinding upon the corporation when so affixed and in the future with respect to any bond, undertaking or contract of suretyship to which it is attached.

IN WITNESS WHEREOF, DEVELOPERS SURETY AND INDEMNITY COMPANY has caused these presents to be signed by its officers and attested by its Secretary or Assistant Secretary this January 1st, 2008.

Stephen T. Pale, Senior Vice-President State of California County of Orange January 31, 2011 before me, Anlonio Alvarado, Notary Public Here Insert Name and Title of the Officer personally appeared Daniel Young and Stephen T, Pete Name(s) of Signer(s) who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) islare subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of ANTONIO ALVARADO



Place Notary Seal Above

which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

Antonio Alvarado, Notary Public

CERTIFICATE

The undersigned, as Secretary or Assistant Secretary of DEVELOPERS SURETY AND INDEMNITY COMPANY does hereby certify that the foregoing Power of Attorney remains in full force and has not been revoked and, furthermore, that the provisions of the resolution of the Board of Directors of said corporation set forth in the Power of Atlorney are in force as of the date of this Certificate.

This Certificate is executed in the City of Irvine, California, this 31 stay of Mav . 2012

Gregg Okura Asistant Secretary

ID-1438(Rev.01/11)

		a. .a

Tab 9 – Item (a)

Excellance has been in business and under the same family ownership since 1975 building the finest emergency vehicles in the world. The company has approximately 90 employees located at its production facility in Madison, Alabama.

Introduction

Excellance, Inc. was founded in 1975 by George F. Epps, Dot Humphrey, and Zeb Overstreet for the purpose of designing, developing and manufacturing a high quality, all aluminum modular ambulance in accordance with Federal Specifications KKK-A-1822.

Company Overview

Excellance is one of the oldest and most respected manufacturers of emergency vehicles in the world. From its inception, the company's stated goal has been to produce the finest quality emergency medical and rescue vehicles available in the marketplace.

Excellance's customer base includes those to whom money is no object (such as the royal family of Saudi Arabia) – as well as those that can afford no more than one vehicle, but they want the best value for their limited budgets (such as volunteer organizations). Excellance has also supplied over 150 units to Acadian Ambulance in Louisiana, the largest private service provider in the United States.

All vehicles are "custom built" to customer specifications. Working closely with the customer to provide exactly what will meet their needs has been fundamental to the company's success.

Excellance vehicles cost more money than other units because building a high quality vehicle is labor intensive. The company is not making more money – it simply costs more to build a better unit. However, Excellance's customers have found that they actually save money buying Excellance units because they avoid excessive repairs and do not have to replace their units as frequently.

The Ambulance Market

There are two types of ambulances. Modular ambulances are produced by attaching a welded, all-aluminum, box-type patient compartment to either a dual rear-wheel cab chassis (called a Type I ambulance) or a dual rear-wheel, van-

type cutaway chassis (called a Type III ambulance). In contrast to modular ambulances, cargo vans are modified to include a patient compartment and a raised fiberglass roof (called a Type II ambulance). Modular ambulances are larger, safer, more durable and more expensive than Type II ambulances. They may also be remounted onto a new chassis when the old chassis no longer functions.

Excellance specializes in high-quality, customized modular-type ambulances (Types I and III) and medium duty modular ambulances. The company does not build Type II ambulances.

Historical Details

Excellance's basic ambulance design was established by mid-1976 and a prototype completed. The enormous task of building a new manufacturing operation from point zero was begun. During 1976 the following were completed:

- Production drawings completed.
- Special extrusions designed.
- New production plant designed, built and leased.
- Management hired and trained.
- Initial production personnel hired and trained.
- Shop tooling and jigs designed and built.
- Shop equipment identified and acquired.
- Advertising material developed.
- Raw material and equipment suppliers identified and purchases began.
- Production started.

During 1977, the tedious production program was nursed along. Twenty-seven units were completed and the vehicle design substantially refined. Employment grew from 3 people to 13 people. Also, a marketing program including the development of the dealer organization was begun.

Over the next eight years the company slowly and painfully evolved, requiring a large amount of capital and intensive management. Full appreciation by the market of high priced, high quality units was very slow in coming. However, sales did grow and production performance improved.

In 1985 Excellance acquired property and moved to its present location in Martin Industrial Park in Madison Alabama just outside of Huntsville, Alabama. A 20,000 square foot facility was established. The company continued to grow in personnel, in total sales and in number of ambulances produced. In 1989 the

construction of a new office and 14,000 additional square feet of production space was begun. This work was completed in June, 1990.

With an eye toward possible expansion in the future, Excellance acquired another 37,000 square foot manufacturing facility in 1994 on the property adjoining its present location. This facility is currently leased to another tenant until such time that the additional space is needed.

Historical Highlights

In 1990 the company built 20 ambulances for Kuwait; in 1996 two units were built for the Ukraine. What made these units unique are the extreme environments in which they were required to operate.

The company built the Major Emergency Response Vehicle for New York City in 1992. Capable of transporting up to twelve patients, it is the largest known ambulance in the world.

In 1999 Excellance delivered four highly customized units for the royal family of Saudi Arabia. These are some of the largest and most impressive emergency vehicles ever manufactured.

Over the company's history, numerous light, medium and heavy rescue and specialty vehicles have been manufactured. In recent years, the company has seen a dramatic increase in the number of medium-duty chassis ambulance conversions.

Production Capability

Excellance is an integrated fabrication facility primarily oriented around aluminum fabrications, welding, painting, and electrical and equipment assembly related to the manufacturer of medical emergency vehicles.

The basic production procedures, techniques, and quality assurance systems are directed toward producing a high quality premium product. The facilities and equipment are relatively new and staffed with craftsmen with extensive experience in the welding, fabrication, painting and electrical fields.

The production organization is supported by an appropriate stockroom, inventory system, and purchasing organization. It is further matched with a national sales organization to assure a market for the ambulance/rescue vehicles. The corporation is professionally managed by a team with many years of experience in management, engineering, and financial controls.

Current

Excellance remains a privately-held corporation. Charlie T. Epps, the son of one of the original founders, operates the company today as president. The company continues the proud tradition of manufacturing the finest premium quality emergency vehicles in world.

As of 2010, the company has manufactured over 2,200 new customized emergency vehicles and remounted over 1,000 units onto new chassis'. Excellance currently employs 90 employees, producing between 100 to 120 units per year, with an annual sales volume exceeding \$12,000,000 annually.

Tab 9 – item (b)

Excellance hereby certifies the company has not been associated with any mergers, acquisitions or sales in the last ten years. The company has been under the same family ownership since it was founded in 1975.

Tab 9 – item (c)

Excellance hereby certifies that there is no existing and/or pending litigation against Bidder.

TAB 9 – Item (h)

QA Inspection Package (D0602) Revision 13 - 2 AUGUST 2010

Unit #:		Inspected By	: Insp. Date:		
***************************************	First Refer	ence Column (ex. D01	(00) is a cross reference to the Ford QVM Rating system		
			CP 1) is a cross reference to the Excellance Critical Element Program		
			•	Crit	eria
				PASS	FAIL
1 Paviour	broductic	on Work Order and	all Addandume	1,400	INIL
I' I/CAICA I	roduciic				
2. Outside	Dains	a. Ensure an equapme	ent and options are included	1	<u>i</u>
z. Outside	rann				
		a. Overall appearance			·
			No scratches	ļ	
			No runs / sags	-	
			No orange peel No "fish eyes"		
			No swirt marks		
			No trash		<u> </u>
			No burn through on module corners, louvers, or door / jam edges		<u> </u>
			No overspray on cab or module	-	
		h Lettering / inetalls	ation may be conducted at customer delivery)	1	L
		S. Lettering \ \ motant	Installed according to Work Order	T	1
			No buff marks on lettering or pinstripe	 	
			All vinyl / scotchite adhered to module surface. No corner "rolls"	 	
			Excellance, Inc logo plate installed aft of side entry door	 	
3. Exterior	Compart	mente	and the state of t	ــــــا	<u> </u>
o. Exterior	oompart	a. Screws			
		a. outowa	Installed		
			Not stripped or broken		
			Protruding screws are trimmed as needed	ļ	
		b. Lights		·	<u> </u>
			Installed in specified location	T	1
			Not damaged	 	
			Function property	†	
			If Krystal lites, clamps secured with fasteners, not tape		
		c. Unistrut		<u></u>	
			Installed as specified	T	
			Paint is consistent at top and bottom		
			Ends deburred		
				-1	
		d. Shelves			
			Installed according to Work Order		
			Proper finish to match compartment		
		e. Door hold open de	vice		
			Correct style according to Work Order		
			Lubricated		
			Through bolted to mounting tube with 1/4 - 20 bolts		
			Door opens at a 90° angle		
			Door closes properly		
			All springs include cotter pins		
			Cotter keys installed in cotter pins		
		f. Rivets			
			Installed in all hinges with Eck behind hinge		
			Installed flush		
E1001	CP29		Eck paste utilized on each rivet		
		g. Index plate			
			Installed on all doors	Ţ	
			Screws installed and deburred	T	<u> </u>
			Reflector installed on each plate	1	

	h. Door seal	**************************************	PASS	FAIL
		Installed with mitered corners		
		Door seal is in full contact with extrusion	 	
		Seal is free from damage	 	
		Leak test has been performed on all door seal	 	
		Hinged side corners are not "rolled"		
	I. Exterior doors			
		Alignment. Minimum 1/8* top and bottom gap. No greater than 3/8*	1	
		In closed position, door is flush with module		
		No warp or bow present in door		, ,
		Door latches completely on primary striker position		
		When closed no "slap" or "rattle" of secondary door rods		
		Latch does not rub on striker		
		Latch does not stick in open position		
		Fasteners are secure and deburred		
		Locking mechanism works properly		
		All keyways are lubricated	<u> </u>	
	j. Trim-loc		·	
		Installed on all leading edges of shelves and dividers		,
		Secure	<u></u>	
		Color coordinated		
	l. Composition of Charles	Glue may be needed in high usage areas, such as R4	L	l
	k. Compartment Finish		r	
		Compartments finished according to Work Order		
		No scratches No overspray	 	
		No chips	 	
		Full coverage with acceptable mil thickness	 	
		Penetrating screws (broken flush) are painted		
4. Electrical Cabinet/	Compartment	renetiating science and product massing are passed		
4. Lieudicai Vaniller	•	cuit breakers, terminal blocks, fuse blocks, feed blocks		
	a. ovitorios, relajo, un	Installed	T	
		Correct type		
		Labeled correctly		
	b. Grommets		J	l
		Installed in areas that wiring pass through structural material		
	c. Heat shrink insulation	n	*	!. .
		installed on all uninsulated cable connections		
		Heated and secure		
	d, Connectors			
		Secure		
		Wiring is fully connected and can not be pull apart		
	e. 3" boot		·	,
		Installed between cabinet and cab interior	ļ	
		secure with no damage	<u> </u>	L
	f. Screws / fasteners	1	1	
		Installed	ļ	
7		Not stripped or broken	<u> </u>	L i
5. Under Hood Inspe	·			
	a. Huid level check -A/	I fluids must be at the "FULL" level	T	
		Oil		
		Transmission Fluid	·	
		Brake		
		- Power Steering		
		Coolant		
	h Dollani cablas	Washer Fluid	<u> </u>	L
	b. Battery cables	Classed F. and Charles and described and the control of the contro	ι	
		Clamped - Every 12" w/ rubber coated metal clamps	<u> </u>	
		Loomed - Entire length of cable	ļ	
	a Ma analas a sussi	Terminals secured - Unable to twist by hand	 	ļ
		odifications have been made		
	d. Alternator cable con	necours are secure	ــــــــــــــــــــــــــــــــــــــ	

6.	A/C Syst	tem (Unde	er hood)		PASS	FAIL
	•		a. Freon decal		11 1/00	11.712
				Filled out correctly and installed in an obvious location		T 7
			b. A/C hoses	3.000		J
				Clamped - Every 12" w/ rubber coated metal clamps	T	T
			c. A/C hose routing	And the second of the second s		L
				Away from moving parts, sharp edges, exhaust, fan, etc		 1
			d. Charge / Discharge			1
			d. Onlarge / Disonarge	Clear and free of foreign objects	-T	1 1
				Caps installed		
	E0208		e Haster and AIC has	es are not connected to transmission dipstick		 -
	E0203			es are not connected to dansmission diperies nchassis manufacturersguidelines		
	E0208	CP11	g. EPDM / Nomex hos			ļl
	E0208	CP12				
***				e fittings used in auxiliary heater system		<u></u>
1.	Delts Off	seconda	ry A/C Compresso	F .		·····
			a. Installed			
			b. Not damaged			
_			c. Correct tension			<u> </u>
8.	Wiring a	nd Miscell	aneous Electrical	Devices		
			a. Wire routing			
				Away from moving parts, sharp edges, exhaust, fan, etc		
			b. Wire clamps			
				Clamped - Every 12" w/ rubber coated metal clamps		
			c. Wire loom			
				Loom installed entire length of wire / harness		
	E1105		d. SAE Wire / cable			
		CP 18		Butt splice / heat shrink tubing I.A.W Excellance Control Process 18		
		CP 19 - 20		Proper SGX cable and GXL wires are used		
	E1106	•		nectors or wire nuts installed		
				re fused, within 12" of battery feed block/source.		
9.	Vehicle I	nspection				
			a. Wires / Cables			
				Spray-on rubber coating on all open electrical connectors.		
				Loom installed entire length of wire / harness		
				Clamped - Every 12" w/ rubber coated metal clamps		
				Not secured to fuel or brake lines		
				Away from moving parts, sharp edges, exhaust, protruding screws		
		CP 19 - 20		Proper SGX cable and GXL wires are used		-
		,	b. Rubber boot			
				Installed between module and cab for pass thru and wire passages		
				Continuous contact. No gaps to allow leakage		
			c. Drain and Suction he	oses		
				Vented to the unit's exterior		[
				Not obstructed or kinked		
				Do not extend past module skirtline		
			d. Brake lines			
				Not loose. Unable to move extensively by hand	T	
				No damage (kinked, broken, cut, etc.)		
	E0502			Park brake cable is not spliced or altered		
			- Fatana (Tallata			<u> </u>
			e. Exhaust / Tail pipe	Tagain and an analysis of the control of the contro		······
	E0002			Tail pipe extends min. 1" (max 2") past lower rubrail		igsquare
	E0800			Pipe extension clamp secure	<u> </u>	<u> </u>
	E0800			Exhaust extension is installed aft of catalyst		<u> </u>
	E0800			Use only stainless steel exhaust extension]
	E0800			Elec. Wires, fuel lines, A/C Heater hoses do not pass over exhaust		
	E0102	CP 1 - 2		Proper exhaust heat shields installed		I

		f. Ground straps		PASS	man :
		i. Ground straps	Secured with 3/8" bolts and lock nuts	PASS	FAIL
E0103			**************************************	<u> </u>	
E0103			Undercoating sprayed on bolts (both sides of bolt)		
			Curbside - (1) strap: Module to Frame / (1) strap: Frame to Chassis		
			Streetside - (1) strap: Frame to Module	 	
	00.40	a 31adaaii	Engine - (1) strap each side: Motor to frame	L	
	CP 10	g. Undercoating	VASC	r	
			Wheel wells are completely covered	 	-
			Undercoating min. of 12" from exhaust system	 	
		h Caroun and Rolla	Does not cover area above fuel tank	<u> </u>	
		h. Screws and Bolts	Bolts and screws do not point towards:	F	
			Brake lines	 	<u> </u>
			Fuel lines / Fuel tank		
			Wires		
			Cables		
			Power sterring / A/C / Heater Hoses		
		I. Unit is level -measure		ł	L
		T. Office of the dodge	Measure distance from ground to each lower module corner	Γ	1
			Minimum of 1" discrepancy to receive "PASS"		
		j. Chassis suspension	Thinning of Education to 150010 17100	1	1
E0402		ji ondolo odoponolom	No drilling, cutting, and / or welding on OEM suspension		1
E0406			Fuel system clearance provided from suspension		
		k. Miscellaneous Equip		L	1
E0303			OEM wheels are on unit, no aftermarket wheels	I	
F0402			Wheelbase has not been altered	 	
E0901			No drilling, cutting, and / or welding on OEM frame flange, except for	L	1
			approved frame extension procedure		T
			Mud flaps (optional) secured with 1/4" barstock and 1/4" bolts	· · · · · · · · · · · · · · · · · · ·	
			Snow chains (optional) Installed I.A.W supplied manual, Operable		
			Brake retarder (optional) Installed I.A.W supplied manual, Operable		
E0301	CP 13 - 14		Stainless wheel simulators (optional) Install, I.A.W supplied manual		
			If installed, rear inner wheel is equipped with air valve extension		
E0401			Steering linkage and gear not modified		
E1001		f. Running boards		· · · · · · · · · · · · · · · · · · ·	
•			Installed	ļ	
		•	Secure (no vibration or rattle)	<u> </u>	
			No scratches / damage	ļ <u>.</u>	
		on Cual I halfan, anyon	Deburred	L	<u> </u>
		m. Fuel / battery cover	When driven cab and tank / battery covers do not come in contact	T	1
			When opened cab doors do not strike overlay covers (EHD)		
		n. Air ride system	Trice operacy can doors do not state overlay covers (E.I.D.)	J	L
		11.7 III TAGO OYOUGH	Air ride system properly lifts and lowers module	T	T
			In up position, module is level (+/- 1")		
			Override switches are located according to Work Order	 	
			Air ride warning light indicator works properly	 -	
			Air system holds pressure and does not leak and "self lower"	 	
F0202			Air compressor protected from road debris	 	
F0206			Air lines / bags protected from heat and exhuast		
		o. Exterior cab mirrors		1	.
			Exterior mirrors are light and secure	T	T
			Optional electric mirrors / heated operate properly		
		p. High-idle feature wor		—	
		q. Rear door grabbers	F. F	ł	1
		T. Was and Brancoin	Door grabbers installed in-line with module mounts, No angle		T
			Door releases from module mount easily	 	
			Deer released from module freein obbity	L	1

	r. Module warning lights	PASS	FAIL
	Lighting configured according to Work Order		
	Flash pattern according to Work Order		
	All lights function properly	1	
	No lenses are broken or scratched	1	
	No flanges are broken or scratched		
	Proper gasket seal		
	Lightheads are straight and secure	-	I
	Rear amber turn signal is wired with correct high filament	1	
	No water accumulation in any lighthead		
	s. No water accumulation in chassis headlamps or turn signals		
	t. Rub rails		
	Installed with polymer spacers		
	Rubrails are fully secured	1	
	Bolts are countersunk into diamondplate	+	
	Consistent gap between rail and module		
	u. Personnel door latch assembly		i
•	Installed I.A.W Excellence Crittical Process 24	1	
	v. Module mount system		LJ
	Installed I.A.W Excellance Crittical Process 25-26		1
	w. Cab to module seal		
	Proper sealing at dynamic joint. No Leakage		
	x. Optional cab roof mounted lightbars are fully sealed at mounting and wire points		h
40 Eval Co.	x. Optional can fool mounted lightbars are fully sealed at mounting and wire points		L
10. Fuel System	Walter that a self and the same transfer and	T	
E0701	a. Fuel tank has not been altered or relocated		
E0701	b. No unfriendly surfaces near fuel tank		
E0702	c. Fuel fill located per Incomplete Vehicle Manual		
E0702	d. Installation of Ford OEM fuel fill cap only		<u> </u>
E0702	e. Fuel hose is free of kinks or sink traps		
E0702	f. No screws located near fuel fill hose		
E0704	g. Fuel system is fully functional and leak free		ļ
	h. No paint scratches around the fuel fill area		<u></u>
11. Module Interior			
	a. Upholstery		·
	Hole and tear free		
	Color matches description in Work Order		L
	b. Screw caps		····
	Installed on all uphoistery, EMT panel, and O2 panels fasteners	,	<u> </u>
	c. Trim (#24, #11, #7006)		·····
	No missing fasteners		
	No stripped or broken fasteners		ļ
	All edges deburred		
	Mitered corners have minimal gap		
	Free from damage and scratches		<u> </u>
	d. Interior paint		
	No scratches		
	No chips		
	No runs		
	No grind marks		
	Acceptable mil (hickness, Full coverage		
	e. Sliding plexiglas windows		.
	No more than 18 lbs of pressure to open	1	
	No damage (gouges, scratches)		
	Handles are secure	-	
	Lightings did permie	1	,

f. Pass thru seal		PASS	L
	installed		L
	No leaks		Γ
	No damage		
h. Flooring			
	Color matches description in Work Order		L
	No holes		
	No tears		-
	No bubbles		Ť
	No soft spots		t
	No glue "bleedthrough"		t
	No excessive coving effect in corners		t
I. Formica			•
	Color matches description in Work Order		Ī
	No holes		ł
	No chips		ł
	No scratches		1
	No cracks		1
		_	ł
	Radiused interior corners to prevent cracking		ł
	Fully secured to wall structure		ļ
	No gaps in mitered corners		l
k. Squad bench / CF			
	Correct design according to Work Order (fixed or hinged)		ļ
	Functions properly. Opens and closes with little effort		1
	Gas shocks installed and holds lid to desired position		1
	Minimal gap between #24 trim and bench		
	No stripped or broken fasteners in trim and hinge		
 Interior cabinet do 			
	Correct design according to Work Order (plexi or formica)		Į
	No missing hinge rivets		1
	No swing interference. No contact with frame or striker		1
	Hinged on correct side (according to Work Order)		Ì
	Correct latch (locking or non-locking)		
	Even spacing at top / bottom; no less than 1/8", no greater than 3/8"	-	
	Latches completely		
	All doors pass fully and freely beneath the center wiring trough		
m. Cot installation h	ardware, test cot mounts with appropriate cot.		
	Installed		
	Correct cot layout according to Work Order		į
	Proper torque		
o. EMT seat			_
	Installed		٦
	Correct seat layout according to Work Order		
	Proper torque		
	Correct seat base		
	Seat base is free from scratches and / or dents		1
	Swivel base is lubricated and spins smoothly		
	Seat is able to recline properly		
	Swivel knob is located to aisle side, unless specified in Work Order		
	2 S. areas o leaves to daire steel amon apposited in Your Older		_
p. Threshold			
p. meshou	No demone (anymog constring) coulded		7
	No damage (gouges, scratches) caulked		1
- 0-6	Non-skid tape applied. Mitered / rounded corners. Full contact		
q. Cab to module wa	`		-
	Slides freely with very little resistance		
	Latches in both open and closed position		
	Formica is not cracked at rivet points		_
	Door is clean and free of any stray markings		
r. Interior door skins			•
	Stainless kickplate is deburred. No sharp edges		1
	All rivets are fully seated		
			7
	Formica is not cracked at rivet points	l	į
	Formica is not cracked at rivet points Doors are free from pen marks, etc.	 	

		s. Interior lighting		PASS	FAIL.
		***************************************	Lighting in accordance with Work Order	1	1 / 11.
			If Krystal lites, clamps secured with fasteners, not tape	1	
		t. Stepwell			L.,
			Diamondplate is clean and free from weld soot	1	
			Diamondplate is free from overspray		
		u. Seat belts			
		***	Standard configuration: (1) CPR, (1) EMT seat, (3) Squad bench	7	
			Optional seat belts are installed according to Work Order		
			Hardware is lorqued per Torque Specifications	-	
			Belts work properly		
		v. Rear air replenish fa		-	
12. EMT Pa	nel / O2			اا	
		a. Action Panels	•		
			Area behind panels are organized, neat, and free from debris	т т	
			Equipment installed is according to Work Order		
			Panels fold properly with contact		
			Screw caps are installed		
			Fasteners are not stripped or burred	 	
			Labels are installed and easily readable, not smeared during clean-up		
			Trim-loc installed on access hole behind panels	 	
13. Cab Int	erior		The localitation of access for behind parent		
io. oud iii.	01101	a. Cab console			
E1103		a. Oab console	No console, panels, or switches located in impact area	T	
200			Proper switches - according to Work Order and Electrical design		
E1008			No modification made to OEM airbag system		
2.000			Proper spotlight	 	
			Proper siren		
			Proper gauges	 	
			Proper radios - (optional)		
			Proper console layout and design		
E1101			Added switches are labeled and illuminated		
			Labels installed and are readable, not smeared		
	CP 22		Air ride down light I.A.W Excellance Critical Process 22		
		b. Check cab panels	734 TISC CONTENSITE STATE LACEBURGO CHILCRI I SOCCIO 22	<u> </u>	
			No gaps at sides and ends	1	
			Proper color coordination. Carpet covers entire panel	 	
			Screw caps on all fasteners	+	
		c. Seat restraints		<u>1</u>	
E1007			Functional, Buckles lock and release	1	
			Does not release under pull release	 	
		d. All OEM equipment	······································	 	
		e. General craftsmans			
			bris and excess shop dust	+	
		g. Type III engine cove		 	
			perly installed, no gaps or sags		
	CP 6		s) re-installed I.A.W Excellance Critical Process 6	 	
	0, 0	1. Odo bodio (E. ocisco	The filetailed 1.71.14 Excessing Citical Filocess 0	<u>l</u>	
		j. Seat belts			
	CP 7	j. Ocal bella	If removed, reinstalled according to IVM torque specifications	T	
	0, ,			 	
d Elegisia	at Davis	Ciunus Tana	Shoulder belt is not "twisted" when reinstalled	<u> </u>	
4. Electric	ai Power	Circuit Test			
		a. Battery power circuit			
			Items listed below are present and operable:	<u> </u>	
			Brake lights		
			Hazard lights		
			All (if any) flashlights on chargers		
			Optional equipment on battery power: radios, cell phone		

	b. Chassis power circ	nits	PASS	FAIL
	D. OTTAGOTO POTTOT ON	Items listed below are present and operable:	1,700	1 731ks
		Backlights	_	
		ICC lights (5 Amber - front / 5 Red - rear) Headlights		
		Spotlight		
		Maplight		
		Air horn - (optional)	-	
		Air ride - (standard w/ EHD and F-Series)		
		Bench dome lights - with switches on console and personnel doors		
		Parking lights		
		OEM horn		
		Fluorescent lights - (optional)		
		Stepwell light		
		Tag light		
		12VDC outlets		
		Thermostat digital display		
		Cab dome		
		Courtesy lights - (optional)		
		Rear loading lights - with switch and rear door		
E1109		ABS braking system has not been modified	_	
E1109		If axle sensor is spliced - twisted pairs of 18GA wiring is used	 	
	c. Ignition circuits			
	47 (313/107)	Items listed below are present and operable:	T	
		Door open indicator lights		
		Compartment open indicator lights		
		Siren (only with module power on)	_	
E0608		OEM auto throttle - no aftermarket accepted		
E0008				
		All OEM circuits Voltmeter	_	
		Ammeter		
	al Albadula mannar aire	Optional auto-eject shoreline test, disengages with ignition operation	_1	
	d. Module power circ			
		Primary / Secondary		
		All other OEM light circuits		
		Wig-wag - (optional)	_	
		Load Manager		
		Right and left scene lights		
		Cot domes		
		EMT light		
		Suction pump		
		Module A/C Heat unit		
	e. Shoreline circuit			
		Items listed below are wired and / or installed and operable:		
		Outlets (labels)		
		Battery Charger		
		Inverter		
		Engine block heater		
		Ontional fluorescent lights		
		Optional fluorescent lights		
		Optional generator circuits		
		Optional generator circuits Optional interior heaters	•	
		Optional generator circuits Optional interior heaters Optional 120 VAC HVAC system	·	
		Optional generator circuits Optional interior heaters Optional 120 VAC HVAC system Optional refrigerators / tv / vcr		
	f. Correct polarity on	Optional generator circuits Optional interior heaters Optional 120 VAC HVAC system		
15. Brake System	f. Correct polarity on	Optional generator circuits Optional interior heaters Optional 120 VAC HVAC system Optional refrigerators / tv / vcr	•	
15. Brake System ^{E0505}	f. Correct polarity on a. Brake system is fu	Optional generator circuits Optional interior heaters Optional 120 VAC HVAC system Optional refrigerators / tv / vcr all 12 VDC outlets (labels)		
E0505	a. Brake system is fu	Optional generator circuits Optional interior heaters Optional 120 VAC HVAC system Optional refrigerators / tv / vcr all 12 VDC outlets (labels)		
15. Brake System E0505 E0502 CP 3	a. Brake system is fu	Optional generator circuits Optional interior heaters Optional 120 VAC HVAC system Optional refrigerators / tv / vcr all 12 VDC outlets (labels)		

16. Road Test		PASS	FAIL
D0605	a. Road test conducted according to enclosed strip map. Minimum of 75 miles		
	b. Check charging system		
	Voltmeter reading at least 13V		
	Ammeter reading between 0 and 50 (in the green)		
	c. Chassis and module are free from abnormal vibrations, squeaks, or noises		
	d. Unit has had proper service for front end alignment	 	
47 11-14 181-1-1-4	d. One has had proper service to from end augmners	ئـــــــــــــــــــــــــــــــــــــ	L
17. Unit Weight	and the second of the second o		
	All unit weighing will be with all fluids full (including fuel) and without personnel		
	a. Front end	ļl	
	b. Total Unit		
	c. Rear end	 	
F0100	d. Vehicle GAWR and GVWR are maintained	Ll	il
18. O2 System		,	
CP 27	a. Bottle bracket is installed I.A.W Excellance Critical Process 27	1	
	b. Charge system to 200 psi with nitrogen (do not exceed 210 psi)	<u> </u>	
	c. Close nitrogen bottle and leave attached with pressure for (4) hours		
	d. After (4) hours check the regulator. If no pressure is lost, test complete - Attach label		
	e. If pressure was lost, report to production for correction, and retest		
	f. Once test is complete, purge system with oxygen		
	g. Optional remote gauge operates properly		
	h. Optional Electric O2 and manual bypass operates properly		
19. Medical Air (Opt	ional)		
, .	a. Charge system to 200 psi with air (do not exceed 210 psi)		
	b. Close air bottle and leave attached with pressure for (4) hours		
	c. After (4) hours check the regulator. If no pressure is lost, test complete - Attach label		
	d. If pressure was lost, report to production for correction, and retest	1	
	e. Once test is complete, purge system		
20. Suction Test			
	a. Plug suction meter into the outlet		
	b. Activate suction pump		
	c. Meter should read no less than 300mmHg		
	d. Close relief valve on meter		
	e. Suction system holds pressure for no less than 10 minutes	-	
	f. If pressure was lost, report to production for correction, and retest	1	
21. Electrical Load T			
Zi. Liection Load :	a. Load test is conducted according to testing guidelines		T
	b. Load test is complete and passes guidelines	 	———
22. A/C Heating Syst		ь	L
22. Alo neading dyse		f	
	Cab temperature reading at end of test		
	Module temperature reading at end of test		ļ
+	Thermostat sensor is secured behind the return air vent		
	Condenser fans are functioning and operating in the correct direction		ļ
	Blower speeds operate property; High, Medium, Low	 	
	Optional 120 VAC functions properly		L
23. Toe Set and Clea		·	
D0604	Toe set performed by Excellance, with Hunter Alignment Machine		<u> </u>
24. Torque Sheet			
D0504	Torque sheet is completed and signed by Excellance personnel performing check		
25. Post Squawk Lis	t On Module		
	a. VP of Production is informed that QA is complete and list is posted		
26. QA Squawk List			*
To me oderne more	a. VP of Production is made aware of any unacceptable work		T
	b. All work is accepted		

27. Unit Is Detailed	PASS	FAIL
a. Unit is cleaned completely		
b. Exterior is washed and detailed		
c. Interior cab and module are detailed. Free of all debris, dust, markings, etc		
d. No debris in cabinets or electrical cabinet		
e. Exterior compartments are free of debris, dust, markings, etc	-	
f. All glue / tape residue is cleaned and / or removed from jams and inner door panels		
g. Manufacturer labels are removed from mirrors, O2 outlets, etc.		
h. Area behind rear action panel is free from scrap wire, metal shavings, etc.		
Module roof is clean and free of tape, masking tape, etc.		
Door spring structure tubes are free of metal shavings		
28. Compartment Leaks		
a. No water leaks into the module or compartments		
b. If any leakage, notify VP of Production for corrective measures		
c. If needed, repeat test and ensure no leaks		
29. Final Stage Manufacturing Labels		
D0603 CP9 Ensure that labels are installed and information is accurate		
D0603 CP9 a. Weight / Incomplete vehicle label		
D0603 CP9 b. "Star of Life" certification label (if unit is in compliance)		
D0603 CP9 c. Electrical load test		
d. Paint codes		
30. Excellance Warranty Manual		
D0703/0704 a. Owner's Manual		
b. Super Service Program		
c. Warranty Manual		
d. Electrical paperwork to include schematics		
e. Component literature		
f. NTEA and QVM Certification		
g. Work Order		
h. Delivery paperwork		
Manual is given directly to customer and is reviewed with the customer		<u> </u>
31. Customer Delivery		· · · · · · · · · · · · · · · · · · ·
Provide customer with Customer Check List		
b. Sales / Project Manager signs off on customer squawks list for approval	<u> </u>	
c. Quality and customer accepts work from squawk list		
32. Notify Engineering and Sales that Unit is Accepted and Available for Photos		
33. A copy of this report is filed in the Master Unit File and in the QA Unit File		

CUSTOMER REFERENCE LIST

Excellance, Inc. was founded in 1975 with the specific goal of creating the finest emergency vehicles available in the world. Listed below are some of the people who feel that we have achieved that goal and place their confidence in us time after time.

AMBULANCES

BENTONVILLE FIRE DEPARTMENT

211 SW "A" Street
Bentonville, AR 72712
Dan White / Brent Boydston
479-271-3152
bboydston@bentonvillear.com

11 New Units 8 Remounts

BRISTOL KENDALL FIRE PROTECTION DISTRICT

103 East Beaver Street Yorkville, IL 60560 Timothy Fairfield, Assistant Chief 603-553-5775 7 New Units 1 Remount

CHRISTIAN COUNTY AMBULANCE DISTRICT

1750 S. 15th Avenue Ozark, MO. 65721 Patricia Brown 417-581-3700

7 New Units 1 Remount

CLEVELAND EMS

601 Lakeside Ave. Cleveland, OH 44114 Jeff Brown 216-420-8178 20 New Units

COMMUNITY FIRE PROTECTION DISTRICT

8847 St. Charles Rock Road St. Johns, MO 63114 Mike Cashion, Captain 314-427-0217 mcashion@communityfpd.org 5 New Units 4 Remounts

DUMFRIES TRIANGLE RESCUE SQUAD, INC.

P. O. Box 460 3800 Graham Park Road Dumfries, VA 22026 Randy Baum, Chief 703-221-3838 6 New Units

DEPARTMENT OF EMERGENCY MEDICAL SVCS. CO BATON ROUGE (CITY OF EAST BATON ROUGE EMS)

704 Mayflower Street
Baton Rouge, LA 70821
Thomas Layacono, Chief of Operations
225-389-5155
tloyacono@brgov.com

31 New Units 43 Remounts

GREENWOOD COUNTY EMS

600 Monument Street P. O. Box 632 Greenwood, SC 29646 Jimmy Brown, Fleet Manager 864-942-8719 jimmyb@co.greenwood.sc.us 8 New Units 6 Remounts

KISSIMMEE FIRE DEPARTMENT

200 w. Dakin Ave. Kissimmee, FL 34741 Karen Hunter 407-518-2222 6 New Units I Remount

MARQUETTE COUNTY EMS

P.O. Box 181 Montollo, WI. 53949 Tim Houslet 608-297-9124 5 New Units 5 Remounts

MECKLENBURG EMS AGENCY

4525 Statesville Road Charlotte, NC 28269 Bryan Edwards 704-943-6130 bryane@medic911.com 85 New Units 79 Remounts

MEDSHORE EMS

1011 Ella St. Anderson, SC 29621 Greg Shore 864-260-4575 gshore@medshore.com 16 New Units 8 Remounts

M.E.M.S.

P. O. Box 2452 Little Rock, AR 72203-2452 Greg Thompson 501-301-1412 or 870-257-2044 gthompson@metroems.com 41 New Units 109 Remounts

MOBILE FIRE RESCUE DEPARTMENT

710 St. Francis St. Mobile, AL 36602 Don Meyers, EMS Chief 251-208-7354 19 New Units 35 Remounts

NASHVILLE FIRE DEPARTMENT

1417 Murfreesboro Road Nashville, TN. 37217 Chief Steve Meador 615-862-5350 35 New Units 10 Remounts

NATCHITOCHES PARISH HOSPITAL

P. O. Box 2009 501 Keyser Avenue Natchitoches, LA 71457 Larry Atteridge, EMS Director or Stephen D. Crowder 318-214-4444

5 New Units 5 Remounts

OWASSO FIRE DEPARTMENT

8901 N. Gatnett Road Owasso, OK. 74055 Mark Stuckey 918-272-4949 3 New Units 2 Remounts

PORTER MEMORIAL HOSPITAL

2206 LaPorte Avenue Val Paraiso, IN 46383 Mike Okray or Gary Athorton 219-464-9663 11 New Units 5 Remounts

PROVIDENCE FORGE VOLUNTEER RESCUE SQUAD

P. O. Box 177 Providence Forge, VA 23140 Michael Buchanan 804-966-2801 6 New Units 8 Remounts

REEDY CREEK FIRE DEPARTMENT (IMPROVEMENT DISTRICT)

651 Buena Vista Drive Lake Buena Vista, FL 32830 Ken Hoffman 407-824-7915 khoffman@reid.dist.sl.us 10 New Units 13 Remounts

RICHMOND AMBULANCE SERVICE

2400 Hermitage Road Richmond, VA 23220 Chip Decker, Director 804-254-1181 cdecker@raaems.org 29 New Units 17 Remounts

SHREVEPORT FIRE DEPARTMENT

6300 Kennedy Drive Shreveport, LA 71109 Gary Foster 318-673-6730 Gary.foster@shreveportla.gov 18 New Units 20 Remounts

WELLS COUNTY EMS

1100 South Main Bluffton, IN 46714 Tina Crouse 219-827-0166 4 New Units 5 Remounts

WILLIAMSON MEDICAL CENTER

2021 Carothers Franklin, TN 37067 Allen Lovett, EMS Executive Administrator 615-790-4122 alovett@wmed.org 28 New Units 6 Remounts

WISHARD HEALTH SERVICES

1001 West 10th. Street
Indianapolis, IN 46202
Brian Scott, Mgr.
Fleet Utilization/EMS Supply Purchasing/Ambulance Service
317-223-4487
Scott6061@aol.com

19 New Units 26 Remounts

BOMB SQUAD UNITS

NYPD BOMB SQUAD

53-15 58th St. Woodside, NY 11377 Mike Old Mixon 212-741-4835

5 Bomb Units

SHREVEPORT FIRE DEPARTMENT EOD

6300 Kennedy Drive Shreveport, LA 71109 Randy Stephens 318-673-6756 1Bomb Unit

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CRIME SCENE UNITS

MADISON COUNTY SHERIFF'S DEPARTMENT

100 Northside Square Huntsville, AL. 35801 256-533-8834 1 Crime Scene Unit

CRITICAL CARE UNITS

CHILDREN'S HOSPITAL MEDICAL CENTER OF AKRON

One Perkins Square Akron, OH. 44308-1062 Bill Spradlin 330-543-8640 3 New Units

LeBONHEUR CHILDREN'S HOSPITAL

50 North Dunlap Memphis, TN. Crile Crisler 901-572-5921

2 New Units

MEDUCARE (MEDICAL UNIVERSITY HOSPITAL AUTHORITY)

169 Ashley Dr. P. O. Box 250347 Charleston, SC 29425 Carl Kennedy 843-792-1169 8 New Units 3 Remounts

HUNTSVILLE HOSPITAL

101 Sivley Rd. Huntsville, AL 35801 Brett Kinzer 256-508-1780

1 New Unit

RESCUE UNITS

HUNTSVILLE-MADISON COUNTY RESCUE SQUAD, INC.

820 Cook Avenue P. O. Box 2062 Huntsville, AL 35804 256-536-2720 2 New Units (Rescue) I Remount

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REMOUNT REFERENCES

BENTONVILLE FIRE DEPARTMENT

211 SW "A" Street
Bentonville, AR 72712
Dan White / Brent Boydston
479-271-3152 (8-5)
bboydston@bentonvillear.com
11 New Units
8 Remounts

COMMUNITY FIRE PROTECTION DISTRICT

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225-389-5155 (8-5)
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31 New Units
43 Remounts

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P. O. Box 632
Greenwood, SC 29646
Jimmy Brown, Fleet Manager
864-942-8719 (8-5)
jimmyb@co.greenwood.sc.us
8 New Units
6 Remounts

MARQUETTE COUNTY EMS

PO Box 181 Montollo, WI 53949 Tim Houslet, Director 608-697-7847 (8-5) thouslet@co.marquette.wi.us 5 New Units 5 Remounts

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M.E.M.S.

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MOBILE FIRE & RESCUE

701 St. Francis Street Mobile, AL 36602 Don Meyers, Chief 251-208-5876 (8-5) meyersd@cityofmobile.org 19 New Units 35 Remounts

NASHVILLE FIRE DEPARTMENT

P.O. Box 196300 Nashville, TN 37219 Stacey Wall 615-474-1311 Stacey.wall@nashville.gov 35 New Units 10 Remounts

NATCHITOCHES PARISH HOSPITAL

PO Box 2009
501 Keyser Avenue
Natchitoches, LA 71457
Larry Atteridge, EMS Director
318-214-4444 (8-5)
larry_a_nph@cp-tel.net
5 New Units
5 Remounts

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8901 North Gatnett Road Owasso, OK 74055 Mark Stuckey, Assistant Chief 918-272-4949 (8-5) mstuckey@cityofowasso.com 3 New Units 2 Remounts

PROVIDENCE FORGE VOLUNTEER RESCUE SQUAD

P. O. Box 177 Providence Forge, VA 23140 Butch Carter 540-667-7882 (8-5) 6 New Units 8 Remounts

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651 Buena Vista Drive Lake Buena Vista, FL 32830 Ken Hoffman 407-824-7915 (8-5) khoffman@reid.dist.sl.us 10 New Units 13 Remounts

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6300 Kennedy Drive Shreveport, LA 71109 Gary Foster, Maintenance Chief 318-673-6730 (8-5) Gary.foster@shreveportla.gov 18 New Units 20 Remounts

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Franklin, TN 37067
Allen Lovett, EMS Executive Administrator
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28 New Units
6 Remounts

WISHARD HEALTH SERVICES

1001 West 10th. Street Indianapolis, IN 46202 Brian Scott, Mgr. Fleet Utilization/EMS Supply Purchasing/Ambulance Service 317-223-4487 (8-5) scott6061@aol.com 19 New Units 26 Remounts

EXCELLANCE, INC.

OVERVIEW OF WARRANTIES

Excellance secures your purchase value with the following warranties:

TWENTY-FIVE YEAR LIMITED STRUCTURAL WARRANTY-MODULAR BODY

Excellance warrants each new ambulance or rescue body to be free of all structural defects for a period of twenty-five years including:

- Body Frame
 - Sub-floor Structure
- Exterior Skin

- Structural integrity of exterior compartments
- Structural integrity of interior cabinetry
- Structural integrity of squad bench framing

• TEN YEAR (100,000 MILE) LIMITED WARRANTY – ELECTRICAL EQUIPMENT

The ten year (100,000 mile) Warranty applies to each new Excellence ambulance or rescue unit and includes the following Excellence supplied and installed electrical equipment:

- Main vehicle wiring harness and battery harness cables
- Bosch relavs
- Automatic and/or manual reset circuit breakers
- Volmeter (s)
- Ammeters and shunts
- Switches
- Battery disconnect switches
- Solenoids
- Diodes, rectifiers and heat sinks
- All terminal strips and Amp multi-pin electrical connectors
- All wire terminals
- Magnetic door switches

Items not covered under this warranty are batteries, light bulbs, flashers, light bars or any component thereof, any 3rd party electrical system and components. Batteries, alternator systems, 3rd party electrical systems and lighting systems are covered by their own representative warranties.

• TWO YEAR (24,000 MILE) LIMITED WARRANTY

This two year (24,000 mile) limited warranty includes the following Excellance supplies equipment:

- Molding and windows
- Upholstery and flooring

Door securing hardware and latches

PAINT

Excellance, Inc. warrants the integrity of the paint on each new, completely painted, ambulance for a period of seven years from the date of delivery to the original purchaser by an authorized Excellance dealer to be free of defects in materials and workmanship under normal use and service. The obligation of Excellance under this warranty is to repair the unit at Excellance with the transportation cost prepaid by the customer after the initial 12 month period. After the initial 12 month period the following percentages apply:

- 0 to 12 months 100% Coverage and Transportation
- 13 to 48 months 100% Coverage
- 49 to 60 months 50% Coverage
- 61 to 84 months 25% Coverage

ITEMS SPECIFICALLY COVERED ARE:

- Cracking, checking, or peeling or delaminating of top coat and other layers of paint
- Loss of gloss caused by cracking, checking or hazing
- Any paint failure caused by improperly applied finishes by Excellance, Inc.

THREE YEAR (UNLIMITED MILEAGE) CORROSION WARRANTY

Excellance, Inc. will warrant the repair of paint deterioration caused by blisters or other film degradation due to corrosion originating from the substrate on each new ambulance for a period of three years from the date of delivery to the original purchaser by an authorized Excellance dealer under normal use and service. The obligation of Excellance under this warranty is to repair the unit at Excellance with the transportation cost prepaid by the customer. The following percentages apply:

• 0 to 12 months 100% Coverage

• 25 to 36 months 25% Coverage

• 13 to 24 months 50% Coverage

GENERAL INFORMATION

- Warranty transferable; subject to inspection and registration by Excellance
- Vehicle chassis; chassis components and cab body warranted by original equipment manufacturer
- Components manufactured by others and installed by Excellance shall be covered by representative system or component warranties.

EXCLUSIONS

- Unauthorized alterations
- Physical damage

Abuse/Misuse

- Failure to maintain
- Normal wear & tear
- Chemical corrosion
- Remounted by someone other than Excellance, Inc.

EXCELLANCE, INC 453 LANIER ROAD MADISON, AL 35758

(256) 772-9321

(256) 772-8792 (FAX)

1-800-882-9799

EXCELLANCE, INC.

TWENTY FIVE-YEAR (UNLIMITED MILEAGE) STRUCTURAL WARRANTY

Excellance, Inc. hereby warrants to the original purchaser only that each new modular ambulance; module welded structure and skin, the squad bench structure and the basic welded structure of the interior cabinets are sound and free of structural defects as to both material and workmanship. Excellance further warrants that it will maintain such structural integrity for a period of twenty five (25) years from the date of manufacture, as designated on the manufacturer's certification. This warranty is subject to the provisions, limitations, and conditions set forth herein.

Excluded from this warranty are the paint finish, hardware, moldings, windows, doors, fasteners, catches, electrical items, appointments, accessories, and other components covered under separate warranties.

This warranty is conditioned upon (a) normal use and reasonable maintenance of such modular body, (b) written notice of all defects must be promptly tendered to Excellance, Inc., and (c) said defect shall not result from abuse, misuse, negligence, accident, improper lifting, improper towing or overloading beyond applicable weight rating. If any of the foregoing conditions are not complied with, this warranty shall be void and unenforceable.

In the event of a chassis remount by the original purchaser, this structural integrity warranty shall be renewed for twenty five years providing the re-chassis work is completed by Excellance, Inc.

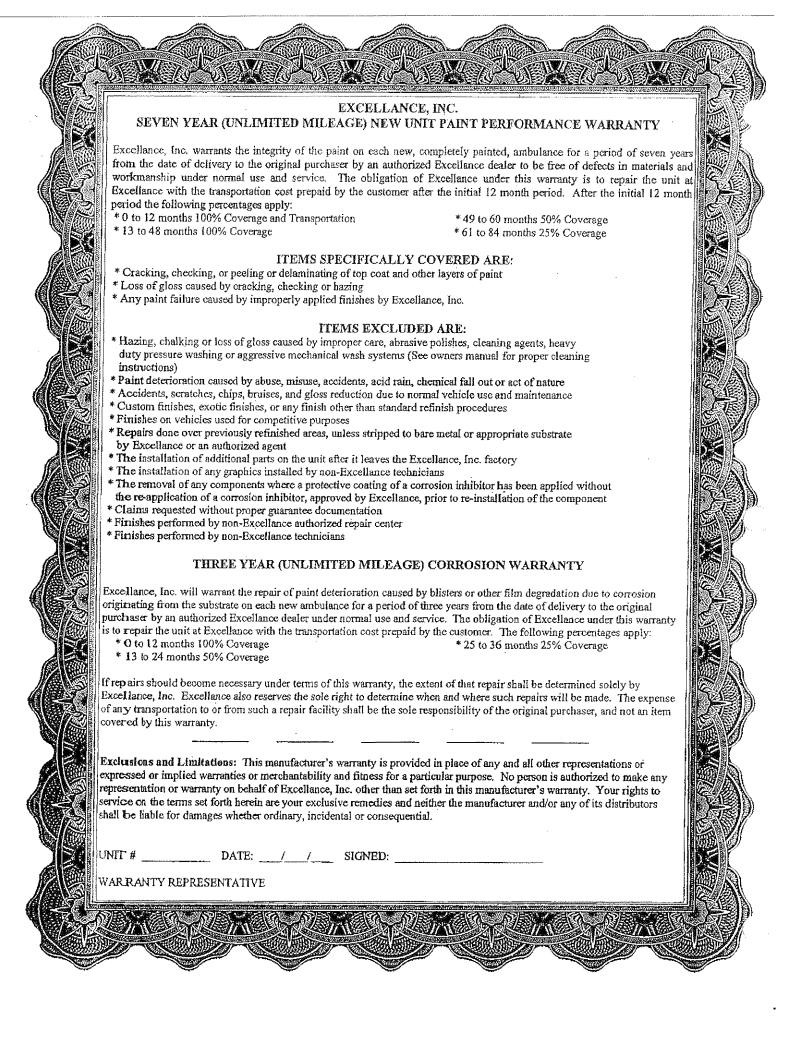
If repairs should become necessary under the terms of this warranty, the extent of that repair shall be determined solely by Excellance, Inc. and shall be performed solely at Excellance, Inc. or a repair facility designated by Excellance, Inc. The expense of any transportation to or from such repair facility shall be that of the purchaser and is not an item covered by this warranty.

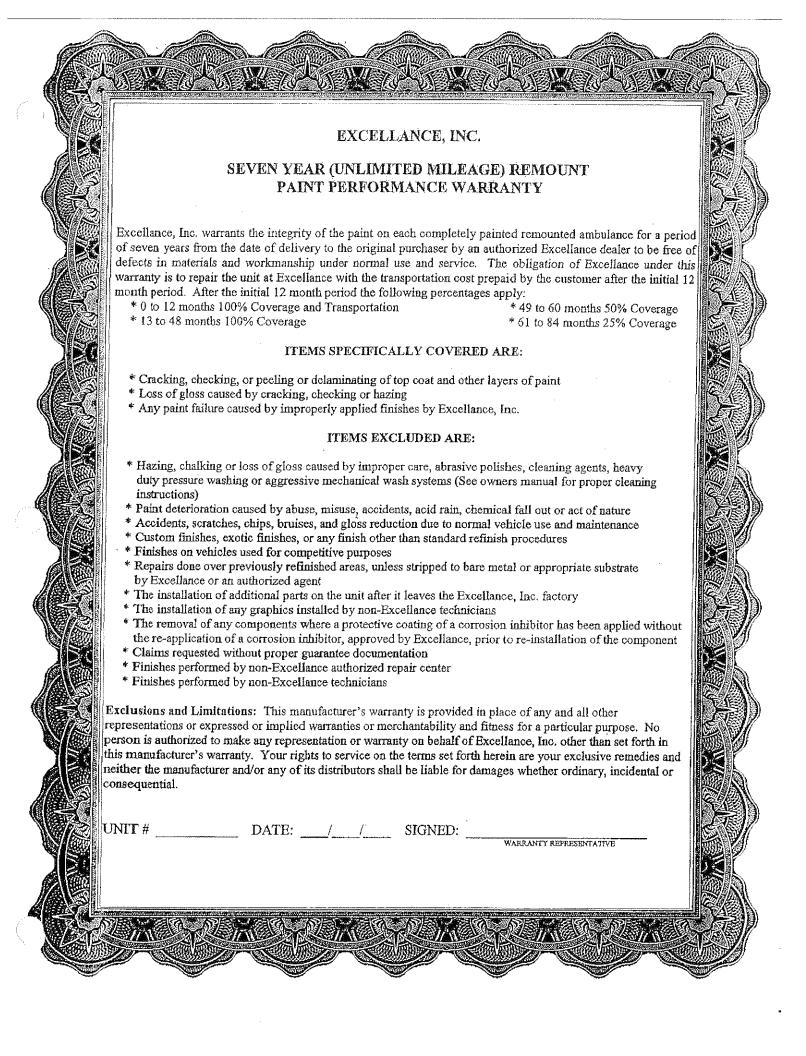
Excellance, Inc. reserves the unrestricted right at any time and from time to time to make changes in the design of and/or improvements on its products without thereby imposing any obligation on itself to make corresponding changes or improvements in or on its products theretofore manufactured.

Exclusions and Limitations: This manufacturer's warranty is provided in place of any and all representations, expressed or implied warranties and no person is authorized to make any representation or warranty on behalf of Excellance, Inc. or any of its distributors other than those set forth in this manufacturer's warranty. Your right to service and replacement of parts on the terms expressly set forth herein are your exclusive remedies and neither the manufacturer nor any of its distributors shall be liable for damages, whether ordinary, incidental or consequential.

UNIT #	DATE://	SIGNED:	
			WARRANTY REPRESENTATIVE

Rev 06/10





EXCELLANCE, INC. TEN-YEAR (100,000 Mile) ELECTRICAL WARRANTY Subject to the provisions, limitations, and conditions set forth in this warranty, Excellance, Inc., hereby warrants to each original purchaser only, that the Excellance supplied electrical equipment as listed below. are sound and free of all defects of both materials and workmanship, for 10 years or 100,000 miles, whichever occurs first, providing it remains in possession of the original purchaser and is in operation by said purchaser. This electrical equipment includes: magnetic door switches, all wire terminals, main vehicle wiring harnesses and battery harness cables, Bosch relays, switches, automatic and/or manual reset circuit breakers, voltmeters, ammeters, shunts, battery disconnect switches, solenoids, diodes, rectifiers, heat sinks, all terminal strips, and AMP multi-pin electrical connectors. Items not covered under this warranty are batteries, generators, sirens, inverters, light bulbs, flashers, lightbars or any component thereof, and third party electrical components or systems. Batteries, light bars, third party electrical components or system and alternator systems are covered by representative warranties. The above warranty is transferable upon changeover of the body to a new chassis, providing Excellance, Inc. performs the work. In the case of the sale of the vehicle, the warranty is also transferable to the new owner, providing that an inspection and registration of the vehicle is performed by Excellance or an Excellance approved representative. Should repairs become necessary under the terms of this warranty, the extent of that repair shall be determined solely by Excellance and shall be performed by Excellance or a repair facility designated by Excellance. The expense of any transportation to or from such repair facility shall be the responsibility of the purchaser, and is not an item covered by this warranty. This warranty is conditioned upon normal use and reasonable maintenance of such equipment; prompt written notice of all defects to Excellance or one of its then authorized dealers in the area; not repairs or additions thereto except by Excellance or authorized by it; said defect not resulting from misuse, negligence, accident, abnormal wear and tear, and alteration of the original parts or adjustments by customer or third parties. Improper radio equipment installation will void the electrical warranty. If any such conditions are not complied with, this warranty shall become void and unenforceable. Excellance reserves the unrestricted right at any time to make changes in the design of and/or improvements on its products without thereby imposing any obligations on itself to make corresponding changes or improvements in or on its products previously manufactured. Exclusions and Limitations: This manufacturers warranty is provided in place of any and all other representations, expressed or implied warranties. Note that components manufactured by others and installed by Excellance shall be covered by representative warranties. No person is authorized to make any representations of warranty on behalf of Excellance or any of its distributors other than set forth in this manufacturer's warranty. Your right to service and replacement of parts on the terms expressly set forth herein are you exclusive remedies and neither the manufacturer nor any of its distributors shall be liable for damages, whether ordinary, incidental or consequential. The vehicle chassis, chassis components, and applicable body of cab will be warranted in accordance with the standard chassis warranty policy by the manufacturer, normal or extended.

