



Qualifications to provide
Professional Design Services for

RFQ# 17-2015 Aquatics Master Plan Lexington-Fayette Urban County Government

April 24, 2015



April 24, 2015

2360 Chauvin Dr
LEXINGTON
KY 40517
859.268.1933
FX: 859.268.3341

308 East 8th St
CINCINNATI
OH 45202
513.651.4224
FX: 513.651.0147

1220 West 6th St
Suite 300
CLEVELAND
OH 44113
216.241.4480
FX: 216.736.7155

17300 Preston Rd
Suite 310
DALLAS
TX 75252
469.941.4926
FX: 469.941.4112

Purchasing Director
Lexington Fayette Urban County Government
Room 338, Government Center
200 East Main Street
Lexington, KY 40507

RE: RFQ#17-2015 Aquatics Master Plan

Dear Selection Committee:

Brandstetter Carroll Inc. (BCI) is extremely excited to submit our proposal and qualifications for the development of an Aquatics Master Plan to serve Lexington and Fayette County. The requirements of this project bring together two of the firm's primary areas of expertise. These include: **Aquatic Facilities Planning and Design**; and **Park and Recreation System Planning**. Over the years, BCI has become a nationally recognized firm in both areas and has provided planning services throughout Kentucky, Ohio Indiana, Tennessee, Alabama, West Virginia, New York, New Jersey, Georgia, Virginia and Texas.

Please consider the following as you review our proposal:

1. **Our team is local.** The majority of the team we have assembled for this assignment is based in Lexington and has a very thorough understanding of aquatic facilities trends and markets throughout the nation and especially within the Bluegrass Region.
2. **We know this project inside and out.** Additionally, the firm is very familiar with the requirements of this project having performed the renovations for Southland, Woodland, and Castlewood Parks in 1995 and also having since designed nearby pools at the Paradise Cove Aquatic Center in Richmond, Nicholasville Aquatic Center, the Anderson Dean Park Pool in Harrodsburg and the Juniper Hills Family Aquatic Center in Frankfort, which is currently under construction and will open next month.
3. **All of our aquatics services are provided in-house.** BCI stays on the cutting edge of aquatics design in order to deliver the best possible facilities to our clients. This allows us to control the project from start to finish, making the process more efficient and cost-effective.
4. **BCI has the required specialized expertise to deliver a successful project.** BCI recently performed an Aquatic Facilities Needs Assessment and Action Plan for 37 pools for the City of Austin, Texas and previously prepared City-Wide Aquatic Facilities Master Plans for the Ohio communities of Columbus, Dayton, and Cincinnati. Overall, the firm has designed over **150 Family Aquatic Facilities**. Both Lawrence W. Brandstetter, AIA and Patrick D. Hoagland, ASLA of the firm have made several presentations at NRPA and several state park and recreation associations on the benefits and economic impact of aquatic facility renovations.

This is a great opportunity to utilize the Lexington-based brain power that BCI provides throughout the nation in our own backyard, so that our families and neighbors can benefit from the recommendations and actions of this plan.

For correspondence during the consultant selection process, please feel free to contact me in the Lexington office at 859.268.1933 or by email at brandstetter@bciaep.com.

Sincerely,
Brandstetter Carroll Inc.

A handwritten signature in black ink, reading "Lawrence W. Brandstetter". The signature is written in a cursive style with a long horizontal flourish extending to the right.

Lawrence W. Brandstetter, AIA
President



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Section I
Estimated Cost of Services

SECTION 1. ESTIMATED COST OF SERVICES

AQUATIC FACILITIES MASTER PLAN

LFUCG DIVISION OF PARKS AND RECREATION

Brandstetter Carroll Inc. proposes the following fee schedule to complete the Aquatic Facilities Master Plan. Upon selection to perform the Master Plan for the LFUCG, BCI and LFUCG staff may review this scope of services and negotiate tasks and fees to meet LFUCG expectations and required deliverables.

FEES

The proposed fees are listed below by phase. These fees include all expenses related to travel, printing, surveys, and the MySidewalk web hosting of the civic engagement web site.

A. Fees by Phase	<u>Fee</u>
1. Demographic/Market Analysis (Bluegrass Region)	\$15,000
2. Public Engagement	\$50,000
3. Service Delivery Opportunities	\$15,000
4. Facility Feasibility Study & Options	\$35,000
5. Funding Sources & Economic Impact	\$15,000
6. <u>Action Plan & Final Report</u>	<u>\$20,000</u>

Total Fee **\$150,000**

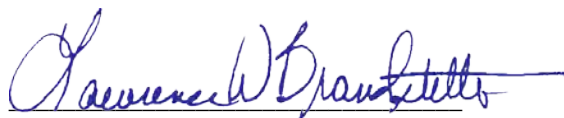
Optional Task – Statistically Valid Aquatic Needs Assessment Survey **Add \$17,200**

B. Conditions / Items to be provided by LFUCG

1. The above fees are a not-to exceed amount and are guaranteed for sixty (60) days.
2. Any additional copies of Draft and Final Reports that are requested by the Owner will be billed to the Owner at the actual printing and preparation costs.
3. The Owner will provide digital base maps in ARCGIS of the entire County and the existing aquatic facilities sites for use by the Consultant.
4. The Consultant will be paid monthly based on the percentage of work completed in the previous month.
5. The Owner will provide the consultant with copies of previous studies related to the delivery of parks and recreation services, attendance figures, budgets, capital expenditure lists, and other data.
6. The Owner will coordinate the invitations, scheduling, promotion, and room arrangements for the focus groups, stakeholder meetings, and public input meetings.
7. The Owner will promote the on-line civic engagement.

This Proposal is proposed by:

Brandstetter Carroll Inc.



Lawrence, W. Brandstetter, AIA, President



Section II
Specialized Experience and Technical Competence

SECTION 2. SPECIALIZED EXPERIENCE AND TECHNICAL COMPETENCE

1. FIRM OVERVIEW

Brandstetter Carroll Inc. (BCI)

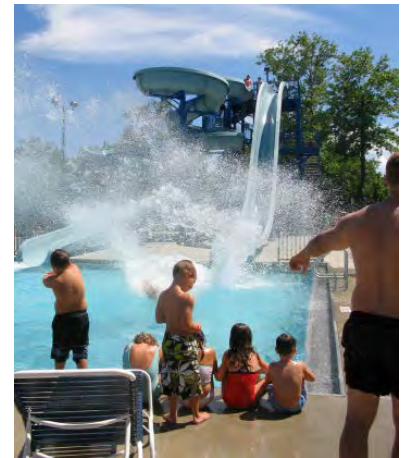
BCI is a firm of Architects, Engineers, Landscape Architects and Planners founded in 1979 with the express purpose of providing professional design services to municipal clients. Since the firm's inception, BCI has grown to include a staff of over 55 members with offices in Cincinnati and Cleveland, Ohio, as well as Lexington, Kentucky and Dallas, Texas. The firm's in-house staff includes Architects, Civil and Transportation Engineers, Landscape Architects, Certified Pool Operators, Interior Designers, LEED Accredited Professionals, Construction Administrators, and Resident Inspectors.



BCI has a national reputation for its aquatic and recreation facilities planning and design ability. The Firm has worked in the states of Ohio, West Virginia, Indiana, Tennessee, Alabama, New York, New Jersey, Georgia, Florida, North Carolina, Texas, and the Commonwealths of Kentucky and Virginia. The firm's in-house aquatic planning and design services include feasibility studies, construction and operations cost estimating, operating income forecasts, staffing plans, and maintenance schedules. The firm has in-house pool design technicians that design all filtration systems and related features for the firm's projects.

2. AQUATIC PLANNING AND DESIGN EXPERIENCE

Since 1979, BCI has completed 120 outdoor municipal aquatic facilities, 20 indoor natatoriums, 15 city-wide aquatic facility master plans, 40 recreation centers, 35 park and recreation master plans, and more than 300 park design assignments. Some of the firm's work has been featured in national, state and local publications including *Aquatics International*, *Columbus Monthly*, *The Cincinnati Magazine*, *OPRA Connections*, *Parks and Recreation Business*, and local newspapers.



BCI has also conducted Aquatic Symposiums throughout the United States. These Symposiums have examined issues related to indoor and outdoor municipal aquatic centers such as risk management, operations, revenue generation capabilities, staffing needs, programming, and design.

The projects listed below represent a sample of the firm's recent municipal outdoor aquatic facilities. More information on a sample of BCI's aquatic portfolio can be found in Section II, Projects.

- City of Austin, Texas Aquatic Facilities Needs Assessment and Action Plan, Austin, Texas
- Juniper Hills Aquatic Center, Frankfort, Kentucky
- American Legion Pool, Elizabethtown, Kentucky
- Russell Sims Aquatic Center, Bowling Green, Kentucky
- Paradise Cove Family Aquatic Center, Richmond, Kentucky
- Huber Heights Aquatic Center, Huber Heights, Ohio
- Lincoln Park Pool Feasibility Study and Design, Marion, Ohio
- Heath Family Aquatic Center Renovation, Heath, Ohio
- Mingo Park Pool, Delaware, Ohio
- Groveport Family Aquatic Center, Groveport, Ohio
- Wapakoneta Family Aquatic Center Study and Design, Wapakoneta, Ohio

SECTION 2. SPECIALIZED EXPERIENCE AND TECHNICAL COMPETENCE

- Tippecanoe Family Aquatic Center, Tipp City, Ohio
- St. Marys Family Aquatic Center Renovation, St. Marys, Ohio
- Dunham Park Aquatic Center, Cincinnati, Ohio
- Tallmadge Family Aquatic Center, Tallmadge, Ohio
- Bay Village Family Aquatic Center, Bay Village, Ohio
- Rocky River Aquatic Center, Rocky River, Ohio
- Marietta Family Aquatic Center, Marietta, Ohio
- City of Columbus Aquatic Master Plan
- City of Cincinnati Aquatic Master Plan
- City of Dayton Aquatic Master Plan
- City of Lexington Aquatic Master Plan

3. SUB-CONSULTANT INFORMATION

EHI Consultants

EHI Consultants was founded in 1995 in Lexington, Kentucky to provide the highest quality of planning and engineering design services. Their diversity provides the capability to program, plan, design and implement a range of housing, planning and engineering projects. **EHI is committed to the improvement of the natural, social, physical and cultural environments. EHI believes that engineering, design and planning should complement each other and are not mutually exclusive.**

EHI provides expertise in civil engineering and planning. Their engineering and planning services are based on a staff of highly qualified, licensed, civil engineers and planners. Their experience and qualifications give EHI the capability to provide roadway design, site design, erosion control, and grading and drainage as part of its engineering services. EHI also provides urban design, neighborhood planning, bicycle and pedestrian facilities, comprehensive plans, as well as public meeting facilitation as planning services.

EHI is a designated SBA Small and Disadvantaged Business and a member of the Kentucky Minority Business Council. EHI is certified to do business in the Commonwealth of Kentucky and with the State of Kentucky Transportation Cabinet as a disadvantaged minority business enterprise, being pre-qualified to perform services in the areas of Rural Roadway Design, Urban Roadway Design, Highway Planning Services, Bikeway Planning, EIS Writing and Coordination and Socioeconomic Analysis which entails survey design and analysis.

Listed below are our core services relevant to this project that EHI can provide:

Planning

Urban Design
Neighborhood Planning
Land Use and Zoning
Transportation Planning
Bicycle and Pedestrian
Historic Preservation
Comprehensive Planning
Cultural Research & Analysis

Engineering

Roadway
Roadway Design
Grading and Drainage
Civil and Site

Housing

Housing Market Study
Affordable Housing Assessment
Housing Tax Credits
Housing Infill
Housing Finance Study

Environmental

Permitting
Assessment
Reclamation
Remedial Measures
Environmental Impact

Dr. Michelle Gerken, Therapeutic Recreation Consultant

Dr. Gerken is an Associate Professor in the Recreation and Park Administration Department at Eastern Kentucky University, specializing in Therapeutic Recreation education. She has been on the faculty for over 20 years. Prior to her position at EKU, she was on the faculty at Asbury College and began the Recreation Therapy Program at the Thompson-Hood Veterans Center in Wilmore, Kentucky. At EKU, she teaches classes in Therapeutic Recreation Management and Programming.

SECTION 2. SPECIALIZED EXPERIENCE AND TECHNICAL COMPETENCE

Leisure Vision / ETC Institute

Another key member of the Team will be the Leisure Vision, Inc., which is a Division of the ETC Institute. Leisure Vision is one of the premier market research and consulting firms in the United States, and is focused on conducting long range master plans, strategic plans, feasibility studies, and management studies for parks, recreation and leisure industry projects. Their clients include more than 200 cities, park districts, universities, counties, the National Park Service, and other providers in 38 states. Leisure Vision has assisted BCI with Needs Assessment Surveys on over 20 projects over the past ten years. On this project, they would be conducting the statistically valid mail/web survey which is included as an optional scope item.

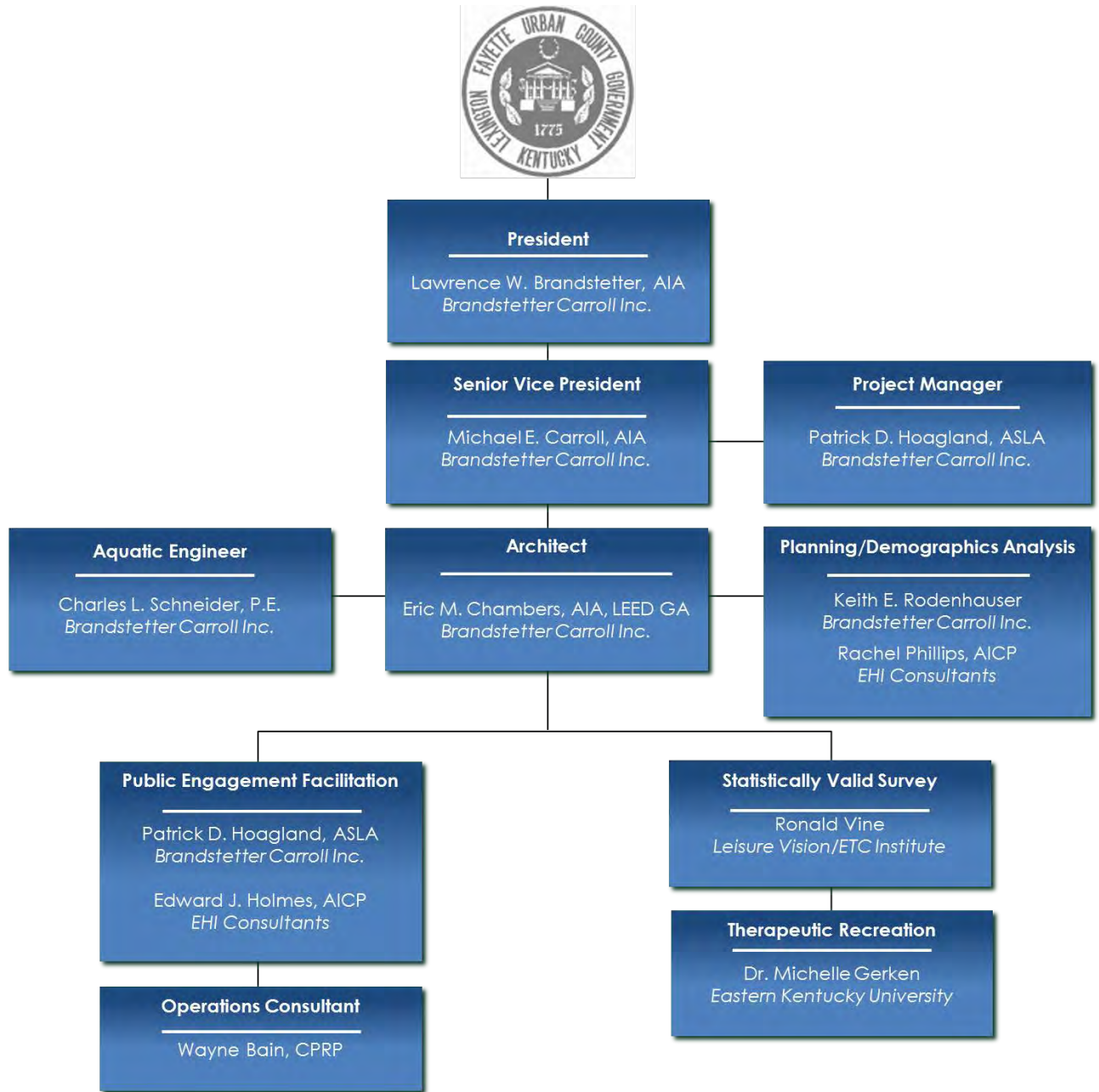


Section III
Firm Capacity

SECTION 3. FIRM CAPACITY

1. KEY TEAM MEMBERS

The following are the key team members that will be assigned to the Lexington Aquatics Master Plan and all are located in the Lexington office of BCI. These Team Members and their families have all benefitted from LFUCG Aquatics through general use of the pools and aquatic centers, participation in swim lessons, participation in competitive swim teams, and even as employees of LFUCG Parks and Recreation (Project Manager Patrick Hoagland’s children both served as concession managers at Woodland and Southland Aquatic Centers).



SECTION 3. FIRM CAPACITY



Lawrence W. Brandstetter, AIA, President

Lawrence W. Brandstetter, AIA will serve as Project Principal responsible for contract negotiations and overall communication as well as Project Architect assignments for programming, feasibility studies, operating pro-formas, and demographic analysis.

Mr. Brandstetter is the co-founder and President of BCI and has over 35 years' experience in public and private development projects. Mr. Brandstetter is a nationally recognized recreational facilities expert, and has given lectures before national and state park and recreation associations.



Patrick D. Hoagland, ASLA, Project Manager

Patrick D. Hoagland, ASLA will serve as the Project Manager. He will be the primary contact with the LFUCG Parks and Recreation Department throughout the planning and design process and will be responsible for the coordination of the planning efforts of the various sub-consultants as well as the planning and design staff of BCI.

Mr. Hoagland has served as Project Manager for several large scale park and recreation Master Planning and Strategic Planning assignments, all of which had a substantial public facilitation component. Mr. Hoagland most recently served as Project Manager for the City of Austin, Texas Aquatic Facilities Needs Assessment and Strategic Plan.



Michael E. Carroll, AIA, Senior Vice President

Mr. Carroll is co-founder, Senior Vice President and Managing Principal of the Lexington Architecture Division, and has 30 years' experience. Mr. Carroll has a diverse portfolio of project experience, including municipal recreation and aquatic centers, correctional facilities, courthouses, and public administration buildings.

He is also well versed in conducting city-wide facilities master plans for recreation, public safety, and facilities management complexes. Mr. Carroll has served as Principal-in-Charge and/or Project Manager for assignments in 15 states.



Eric M. Chambers, AIA, CDT, CPO, LEED GA, Architect

Mr. Chambers is a registered architect and member of the AIA. He is also a certified LEED Green Associate. Mr. Chambers has been a Project Manager for Brandstetter Carroll, Inc. since 2004 and has managed projects with Construction Costs ranging from \$100,000 to \$42,000,000 including several aquatic and recreation projects.



Charles L. Schneider, P.E., Aquatic Engineer

Mr. Schneider is a civil engineer and specialized aquatics facility designer within the Recreation, Planning and Landscape Architecture Division of the firm. He brings over 15 years of experience designing sites, earthwork, drainage systems and storm water management, infrastructure, roads, utilities and municipal aquatic centers to the Team. In addition to his technical skills, Mr. Schneider is a Certified Aquatic Facility Operator.



Keith E. Rodenhauser, Planner

Mr. Rodenhauser is a Planner within the Recreation, Planning and Landscape Architecture Department. In this role, he performs the demographic analysis, GIS Mapping, recreation planning and analysis for parks and recreation system master planning projects and aquatic facilities planning. He recently assisted in the Austin Aquatics Needs Assessment and Strategic Plan, Feasibility Study for an indoor recreation center in Frankfort, and a current Natatorium and Outdoor Family Aquatic Center Study for the City of Athens, Ohio.

SECTION 3. FIRM CAPACITY

Wayne Bain-Operations/Rates and Charges Specialist, Brandstetter Carroll Inc.

Mr. Bain will assist Mr. Hoagland in the organization of the Citizen Participation program. He will also be the resource to consult with respect to programming, operations, revenues and expenses. His expertise for rates and charges will be called upon as the Planning Team makes its recommendations for user fees and other charges from concessions to rental rates. He will also provide input as to the political ramifications concerning user fees.

Mr. Bain brings over 40 years of park and recreation experience to the Planning Team. Joining BCI in 2003, Wayne had previously been the Director of the Cincinnati Recreation Commission (CRC) where he directed 1,200 employees and a \$30m budget, which included operation of over 50 swimming pools. During his tenure, CRC was recognized as one of the top three Recreation Systems in the nation by USA Today.

2. SUB-CONSULTANT STAFF

EHI Consultants

Edward J. Holmes, AICP, Principal-In-Charge

Mr. Holmes has extensive land use and comprehensive planning experience, first serving as a land use planner and then Director of Planning for the Bluegrass Area Development Districts (BGADD) Division of Planning, where he led the districts comprehensive planning efforts for the 17 county Central Kentucky regional planning agency. While at the BGADD, he had written over 30 comprehensive plans, subdivision regulations, zoning ordinances and other planning and regulatory codes and ordinances. He has over 40 years of planning experience. He served 16 years as planning director for the Bluegrass Area Development District. He also served 7 years as Vice Chairman of the Kentucky Public Service Commission.

Rachel Phillips, AICP, Senior Planner

Rachel Phillip is a graduate of University of Illinois with a Masters of Urban Planning. Ms. Phillips has prior experience with water use planning, development proposals, infill and redevelopment planning, and planning analysis and recommendation, along with vast knowledge community engagement processes. Ms. Phillips is a Planner at EHI consultants that has previously worked for the Army Corps of Engineers, LFUCG, and the Georgetown-Scott County Planning Commission.

Leisure Vision / ETC Institute

Ron Vine, Market Research Consultant, Leisure Vision Inc.

The efforts of Leisure Vision will be led by Ron Vine, who has over 25 years of experience in market research, and consulting experience in a wide range of parks, recreation, sports, fitness, health and general governmental projects. Mr. Vine has completed over 600 parks and recreation needs assessments, master plans, strategic plans, and feasibility studies. In addition to his market research expertise, he previously served as the Director of Parks and Recreation for the City of Topeka, Kansas and also served as City Manager in that community. Mr. Vine is a regular speaker at state and national conferences relating to issues including strategic planning, market research, surveying, developing public/private partnerships and related topics.

Dr. Michelle Gerken, Therapeutic Recreation Consultant

Dr. Gerken is an Associate Professor in the Recreation and Park Administration Department at Eastern Kentucky University, specializing in Therapeutic Recreation education. She has been on the faculty for over 20 years. Prior to her position at ECU, she was on the faculty at Asbury College and began the Recreation Therapy Program at the Thompson-Hood Veterans Center in Wilmore, Kentucky. At ECU, she teaches classes in Therapeutic Recreation Management and Programming.

LAWRENCE W. BRANDSTETTER, AIA

President



EDUCATION

The Ohio State University, B.S.
Architecture
The Ohio State University, Master of
Architecture
The Ohio State University, Master of
City Planning (85% Complete)
Northwestern University, The Kellogg
School Executive Program
Harvard Graduate School of Design,
Executive Programs

REGISTRATION

Registered Architect:
State of Ohio, #7505463
Commonwealth of Kentucky,
#2248
State of West Virginia, #4171

AFFILIATIONS

- Kentucky State Legislature, House of Representatives, (1995-1998)
- President, Kentucky Board of Architect Examiners, (2005-2006)
- The Lexington Rotary Club (President 1987-1988)
- The American Institute of Architects
- National Council of Architectural Registration Boards
- The Lexington Forum (Board of Directors)
- Leadership Lexington 1982
- Leadership Kentucky 1988
- Newport Kentucky Planning Commission (1986-1994)
- Lexington Bluegrass Airport Board Member (1993-1995)
- Lexington Convention & Visitors Bureau Board (1987-1995)



AQUATIC AND RECREATION FACILITY DESIGN

- **Southland, Woodland, Castlewood Family Aquatic Centers**
Lexington, Kentucky
- **Juniper Hills Aquatic Center**
Frankfort, Kentucky
- **Hamburg Pavilion YMCA**
Lexington, Kentucky
- **Nicholasville Family Aquatic Center**
Nicholasville, Kentucky
- **City of Austin Aquatic Facilities Needs Assessment**
Austin, Texas
- **Paradise Cove Family Aquatic Center**
Richmond, Kentucky
- **Florence Aquatic Center**
Florence, Kentucky
- **Allen Texas Ford Pool Project**
Allen, Texas
- **Kyle Vista Recreation Center and Park**
Kyle, Texas
- **Lake Family Aquatic Center**
Avon Lake, Ohio
- **Groveport Recreation and Aquatic Centers**
Groveport, Ohio
- **Shelbyville Outdoor and Indoor Aquatic Centers**
Shelbyville, Kentucky
- **Lyndhurst Family Aquatic Center**
Lyndhurst, Ohio
- **Mt. Healthy Aquatic Renovation**
Mt. Healthy, Ohio
- **Dunham Pool, Cincinnati Recreation Commission**
Cincinnati, Ohio
- **Franciscan Fitness and Wellness Center**
Cincinnati, Ohio
- **Bay Village Family Aquatic Center**
Bay Village, Ohio
- **Preston Miller Park Aquatic Center**
Bowling Green, Kentucky
- **Elmwood Park Pool**
Independence, Ohio
- **Parky's Pirate Cove**
Cincinnati, Ohio
- **Covington Water Playground**
Covington, Kentucky
- **Anderson-Dean Park Pool**
Harrodsburg, Kentucky
- **Coulby Park Pool**
Wickliffe, Ohio
- **London Aquatic Facilities Feasibility Study**
London-Laurel County

MICHAEL E. CARROLL, AIA

Senior Vice President



EDUCATION

University of Cincinnati, Bachelor of Architecture
College of Design, Art, Architecture
The Harvard Graduate School of Design, "The New American Courthouse"

REGISTRATION

Registered Architect:
State of Ohio
Commonwealth of Kentucky
State of South Carolina
State of Tennessee
State of Illinois
State of Wisconsin
State of New York
State of Texas
State of Oklahoma
Commonwealth of Virginia

AFFILIATIONS

- American Institute of Architects
- National Council of Architectural Registration Boards
- Leadership Lexington 1985-86



AQUATIC FACILITIES CITYWIDE PLANNING

- Cincinnati, Ohio
- Charlotte, North Carolina
- Dayton, Ohio
- Lexington, Kentucky
- Huntington, West Virginia
- South Euclid, Ohio

AQUATIC FACILITIES DESIGN

- **Southland, Woodland, Castlewood Family Aquatic Centers**
Lexington, Kentucky
- **Juniper Hills Aquatic Center**
Frankfort, Kentucky
- **SomerSplash Water Park Expansion**
Somerset, Kentucky
- **Huber Heights Aquatic Center**
Huber Heights, Ohio
- **Pleasant Ridge Pool Renovation**
Cincinnati, Ohio
- **McKie Recreation Center Pool**
Cincinnati, Ohio
- **Paradise Cove Family Aquatic Center**
Richmond, Kentucky
- **Tippacano Family Aquatic Center**
Tipp City, Ohio
- **Florence Aquatic Center**
Florence, Kentucky
- **Groveport Recreation and Aquatic Centers**
Groveport, Ohio
- **Shelbyville Outdoor and Indoor Aquatic Center**
Shelbyville, Kentucky
- **Lyndhurst Family Aquatic Center**
Lyndhurst, Ohio
- **Dunham Pool, Cincinnati Recreation Commission**
Cincinnati, Ohio
- **Franciscan Fitness and Wellness Center**
Cincinnati, Ohio
- **Bay Village Family Aquatic Center**
Bay Village, Ohio
- **Preston Miller Park Aquatic Center**
Bowling Green, Kentucky
- **Nicholasville Family Aquatic Center**
Nicholasville, Kentucky
- **Covington Water Playground**
Covington, Kentucky
- **Anderson-Dean Park Pool**
Harrodsburg, Kentucky

PATRICK D. HOAGLAND, ASLA

Senior Landscape Architect



EDUCATION

The Ohio State University,
B.S. Landscape Architecture

REGISTRATION

Registered Landscape Architect:
Commonwealth of Kentucky –
316, Ohio – 663, Commonwealth
of Virginia – 0406001787,
Tennessee – 0487, West Virginia –
352, CLARB – 1339, Georgia –
LA001486, New Jersey -
21AS00096200, Texas – 2781

Council of Landscape Architectural
Registration Boards Certificate

AFFILIATIONS

- American Society of Landscape Architects
- (KY Chapter – President, 1984 and Trustee, 1991-1996)
- Kentucky Recreation and Park Society
- Ohio Parks and Recreation Association



PARKS AND RECREATION NEEDS ANALYSIS AND SYSTEM MASTER PLANNING

- **Muhlenberg County Parks and Recreation Master Plan (Established New Parks and Recreation Department)**
Muhlenberg County, Kentucky
- **Somerset County Park Commission Capital Facilities Plan**
New Jersey
- **Princeton Parks & Recreation Master Plan & Community Park Design**
Princeton, New Jersey
- **Dayton Parks, Recreation & Culture Master Plan**
Dayton, Ohio
- **Master Plan for Service Delivery**
Cincinnati Recreation Commission
- **Cincinnati Parks and Greenways Master Plan**
Cincinnati Park Board
- **Preservation & Recreation Needs Assessment & Action Plan**
Franklin Township, New Jersey
- **Beavercreek Parks and Recreation Master Plan**
Beavercreek, Ohio
- **Vermilion Parks & Recreation Master Plan**
Vermilion, Ohio
- **Strongsville Parks & Recreation Master Plan**
Strongsville, Ohio
- **Bainbridge Township Parks & Recreation Master Plan**
Bainbridge Township, Ohio
- **Medina Parks and Recreation Master Plan**
Medina, Ohio
- **Trotwood Parks and Recreation Master Plan**
Trotwood, Ohio
- **County-wide Parks & Recreation Master Plans**
Boone, Kenton and Campbell Counties, Kentucky
- **Cincinnati Youth Services Evaluation Study**
Cincinnati, Ohio

AQUATIC FACILITIES PLANNING & DESIGN

- **Lexington Pool Renovations**
Lexington, Kentucky
- **Juniper Hills Aquatic Center**
Frankfort, Kentucky
- **SomerSplash Water Park Expansion**
Somerset, Kentucky
- **Nicholasville Family Aquatic Center**
Nicholasville, Kentucky
- **Florence Family Aquatic Center**
Florence, Kentucky
- **Preston Miller Park Pool**
Bowling Green, Kentucky
- **Paradise Cove Family Aquatic Center**
Richmond, Kentucky
- **Granville Recreation & Aquatic Facilities Feasibility Study**
Granville, Ohio

CHARLES L. SCHNEIDER, P.E.

Aquatic Engineer



EDUCATION

University of Texas
University of Kentucky, B.S.C.E.
Major Area of Study – Hydrology
and Hydraulics

REGISTRATION

Professional Engineer:
Commonwealth of Kentucky
#22599

CERTIFICATIONS

Certified Pool Operator, Ohio Aquatic
Council, LTD—2008

SPECIALTIES

- Site Development and Utilities
- Aquatic Facilities Design
- Aquatic Mechanical Design
- Water and Waste Water Treatment

AQUATIC

- **Hamburg Pavilion YMCA Pool**
Lexington, Kentucky
- **Juniper Hills Aquatic Center**
Frankfort, Kentucky
- **SomerSplash Water Park Expansion**
Somerset, Kentucky
- **Paradise Cove Family Aquatic Center**
Richmond, Kentucky
- **Allen Texas Ford Pool Project**
Allen, Texas
- **City of Austin Aquatic Facilities Needs Assessment**
Austin, Texas
- **Plain City Family Aquatic Center**
Plain City, Ohio
- **Lincoln Park Pool**
Marion, Ohio
- **Community Park Pool Redevelopment**
Princeton, New Jersey
- **Pleasant Ridge Pool Renovation**
Cincinnati, Ohio
- **McKie Pool Renovation**
Cincinnati, Ohio
- **Huber Heights Family Aquatic Center**
Huber Heights, Ohio
- **Tippecanoe Family Aquatic center**
Tipp City, Ohio
- **Indian Acres Family Aquatic Center**
Marietta, Ohio
- **College Park Natatorium**
Winchester, Kentucky
- **Senior Living Facilities Therapy Pools and Wellness Centers, 5 locations**
North Carolina, Virginia, and Indiana
- **Russell County Indoor Natatorium**
Jamestown, Kentucky
- **Greater Dayton Recreation Center at Roosevelt Commons Indoor Natatorium**
Dayton, Ohio
- **Jessamine County YMCA Pool**
Nicholasville, Kentucky
- **Fairview Commons Sprayground**
Dayton, Ohio
- **Clippard Park and Sprayground**
Colerain Township, Ohio
- **Dr. Festus Claybon Park Sprayground**
Madisonville, Kentucky
- **Paducah Park Sprayground**
Paducah, Kentucky

KEITH E. RODENHAUSER

Planner



EDUCATION

University of Cincinnati
Master of Community Planning
Environmental Planning
Graduate Certificate – Geographic
Information Systems

The Ohio State University, BA
Sociology

PREVIOUS EMPLOYMENT

North Avondale Neighborhood
Association
Planning Intern

Bond Hill CURC, Planning Intern

PREVIOUS PROJECTS

- Comprehensive Plan for the Village of Morrow
Morrow, Ohio
- Neighborhood Business District Analysis for
North Avondale Neighborhood Association
- Housing Assessment for Bond Hill CURC
- *United Way GIS Analysis*
- *Safe Routes to Schools Plan for Fairfield Township, Ohio*

AFFILIATIONS

- American Planning Association
- Ohio Chapter APA

Mr. Rodenhauser is a Planner and GIS Specialist in the Recreation, Planning and Landscape Architecture Division. His responsibilities include GIS mapping and analysis, demographic analysis, public engagement facilitation, environmental planning, and related analyses. Mr. Rodenhauser is proficient in geoprocessing, map production, spatial analysis, statistical analysis, land use, zoning, watershed management, land conservation, and development regulations.

PARKS, RECREATION, TRAIL, & OPEN SPACE PLANNING

- **Monroe Parks and Recreation Master Plan**
Monroe, Ohio
- **Bowling Green Parks and Recreation Master Plan**
Bowling Green, Kentucky
- **Lofino Plaza Needs Assessment**
Beavercreek, Ohio
- **Recreation Center Study**
Frankfort, Kentucky
- **Morris County Preservation Trust Analysis & Strategy Report**
Morris County, New Jersey
- **Strategic Plan for Parks, Recreation, Open Space, Trails, Events, and Cultural Arts**
Fairfax, Virginia
- **Westlake Parks and Recreation Master Plan**
Westlake, Ohio
- **Aquatic Facilities Needs Assessment and Strategic Plan**
Austin, Texas
- **Bee Creek Scenic Trail**
Murray, Kentucky

ERIC M. CHAMBERS, AIA, CDT, CPO, LEED GA

Design Architect



EDUCATION

University of Kentucky
Bachelor of Architecture
Business Minor
PSMS Project Management (BARCH)
Bootcamp — 2006
Recreation Facility Design School —
2006
High Performance School buildings —
2012

REGISTRATION

Registered Architect:
Commonwealth of Kentucky #6882
LEED Green Associate
Construction Document Technologist
(CDT)
Certified Pool Operator, Ohio Aquatic
Council, LTD - (CPO)

AFFILIATIONS

- American Institute of Architects (AIA)
- Baptist Church at Andover Property and Facility Task Force



AQUATIC AND RECREATION FACILITIES

- **Hamburg Pavilion YMCA**
Lexington, Kentucky
- **Jessamine County YMCA**
Nicholasville, Kentucky
- **Beaumont YMCA**
Lexington, Kentucky
- **Juniper Hills Aquatic Center**
Frankfort, Kentucky
- **Somersplash Waterpark**
Somerset, Kentucky
- **Groveport Recreation Complex**
Groveport, Ohio
- **Dunham Pool, Cincinnati Recreation Commission**
Cincinnati, Ohio
- **Indoor Natatorium**
Moraine, Ohio
- **Tipp City Family Aquatic Center**
Tipp City, Ohio
- **Mt. Washington Recreation Center**
Cincinnati Recreation Commission
- **Greater Dayton Recreation Center at Roosevelt Commons**
Dayton, Ohio
- **Northwest Recreation Center**
Dayton, Ohio
- **Lohrey Recreation Center**
Dayton, Ohio
- **McKie Recreation and Aquatic Center**
Cincinnati, Ohio
- **Pleasant Ridge Aquatic Center**
Cincinnati, Ohio
- **Dunham Park Aquatic Center**
Cincinnati, Ohio
- **Jackson Center Sprayground**
Jackson Center, Ohio
- **Oyler Park Sprayground**
Cincinnati, Ohio
- **South Fairmount Sprayground**
Cincinnati, Ohio
- **Mt. Auburn Recreation Center**
Cincinnati, Ohio
- **Groesbeck Park**
Colerain, Ohio
- **Princeton Community Park Pool**
Princeton, New Jersey
- **Huber Heights**
Dayton, Ohio
- **LeBlond Recreation Center**
Cincinnati, Ohio

WAYNE BAIN, CPRP

Recreation Consultant



EDUCATION

Bachelor of Arts, Georgetown College, Georgetown, Kentucky

AFFILIATIONS

- Board Member, Christ Hospital Sports Medicine Institute
- Board Member, Children's Hospital Safe Kids Program
- Board Member, Greater Cincinnati & Northern Kentucky Women's Sports Association
- Member, Ohio Parks & Recreation Association
- Past President - Ohio Parks & Recreation Association
- National Recreation & Park Association, Council of Affiliate Presidents
- Board of Regents, Oglebay Resort and Conference Center: Aquatic Management School; Supervisor Management School; Revenue Sources Management School
- Past Chairman, National Recreation & Park Association, National Fitness Coalition
- Past Chairman, National Recreation & Park Association, Great Lakes Regional Council

Mr. Bain is the former Director of the Cincinnati Recreation Commission (1997-2001) and spent 30 years enhancing recreation services, facilities and programs for the City of Cincinnati.

As Director of the Cincinnati Recreation Commission, Mr. Bain was responsible for the operations of a \$27 million park system, including 50 outdoor pools, 25 recreation centers and 150 parks. Mr. Bain's specific expertise includes assisting public sector recreation providers with estimates and forecasts of operating income and expenses, staffing requirements, and programming.

RECREATION

- **Paducah Recreation Center Feasibility Study**
Paducah, Kentucky
- **Dayton Parks, Recreation and Culture Master Plan**
Dayton, Ohio
- **Kyle Vista Recreation Center & Park Design & Operations Plan**
Kyle, Texas
- **Strategic Plan, Morris County Park Commission**
New Jersey
- **20 Year Capital Facilities Plan, Somerset County**
New Jersey
- **Groveport Recreation and Outdoor Aquatic Center Design and Operations Plan**
Groveport, Ohio
- **Master Plan for Service Delivery**
Cincinnati, Ohio (as client)

PARKS AND RECREATION MASTER PLANS FOR THE FOLLOWING COMMUNITIES:

- Muhlenberg County, Kentucky (established new department)
- Mt. Sterling-Montgomery County, Kentucky
- Boone County, Kentucky
- Paducah, Kentucky
- Liberty Township, Ohio
- Oldham County, Kentucky
- Georgetown-Scott County, Kentucky
- Princeton, New Jersey
- Middletown, New Jersey
- Franklin Township, New Jersey
- Newnan, Georgia
- Beavercreek, Ohio
- Loveland, Ohio

EDWARD J HOLMES, AICP

President

Mr. Holmes has extensive land use and comprehensive planning experience, first serving as a land use planner and then Director of Planning for the Bluegrass Area Development Districts (BGADD) Division of Planning, where he led the districts comprehensive planning efforts for the 17 county Central Kentucky regional planning agency. While at the BGADD, he had written over 30 comprehensive plans, subdivision regulations, zoning ordinances and other planning and regulatory codes and ordinances. With some of the most notable plans being the Versailles Woodford County Comprehensive Plan that was recognized by the Kentucky Chapter of the American Planning Association with an award for its efforts in developing innovative rural land planning standards, Berea, Kentucky Comprehensive Plan, City of Midway, Kentucky Comprehensive Plan, Scott County Comprehensive Plan and the Frankfort Franklin County Comprehensive Plan.

Upon the creation of EHI in 1995, Mr. Holmes continued his land use and comprehensive planning efforts with EHI, developing; the Lexington, Kentucky East End Small Area Plan, the Lexington, Kentucky Southend Park Urban Village Plan, the Lexington Infill and Redevelopment Report, the Versailles, Kentucky Traffic Mobility Plan and other planning and regulatory documents. Combined with his ability to work with local governments and citizen involvement, EHI has proven to be uniquely qualified as one of the region's leading planning firms, knowledgeable and experienced in all aspects of planning, including the areas of land use, traffic and transportation, subdivision and regulatory ordinances and comprehensive planning. EHI has proven itself to be qualified and capable to design and implement successful innovative land use planning techniques.

Edward J. Holmes, AICP, has over 40 years of planning experience. He served 16 years as planning director for the Bluegrass Area Development District. He also served 7 years as Vice Chairman of the Kentucky Public Service Commission. Mr. Holmes has worked on the following relevant planning projects:

Magoffin County Comprehensive Plan, Magoffin, KY – Mr. Holmes is managing the development of the Magoffin County Comprehensive Development Plan that is conducting an assessment of Magoffin County's assets and challenges that they face in a comprehensive approach. EHI has been tasked with the identification of appropriate economic business models that can be implemented to assist in the growth and development of the county and the region. The plan will incorporate attributes of an existing conditions analysis along with a visioning document detailing future growth and quality of life and place enhancements. This project is being presented at the 2014 OKI Regional Planning Conference in Lexington, Kentucky.

Newtown Pike Extension- Southend Park Urban Village Lexington, KY– Mr. Holmes is the project manager for this complex urban design and roadway project that involves construction of a major state highway that goes through an inner city neighborhood. EHI is involved in numerous planning and design and development efforts of this project including; the development of an Urban Village Plan, ordinance development both historic and form based codes, development of a design guideline



EDUCATION

Bachelor of Arts
Urban Planning and Design
University of Cincinnati

EXPERTISE

Land Use Planning
Regulatory Oversight
Zoning
Public Facilitation
Socioeconomic Analysis

REGISTRATIONS

American Institute of Certified Planners, 1983

PROFESSIONAL AFFILIATIONS

American Institute of Certified Planners

American Planning Association

Kentucky Planning Association

Former member of the Lexington Fayette County Urban County Government – Planning Commission

Chairman of the Kentucky Workforce Investment Board

Member of the Federal Reserve Bank Board
Kentucky Advisory Board committee

pattern book, recreational park plan and special urban infill zoning categories, parking transit and development oversight of the residential housing units. This Urban Village Plan received the 2005 merit award from the American Society of Landscape Architects.

Legacy Trail, LFUCG, Lexington, KY - Mr. Holmes and EHI was tasked with route evaluation services for the urban corridor of the Legacy Trail Feasibility Study. EHI provided assistance with trail planning activities in the Downtown and Lexmark segments of the trail. Mr. Holmes also worked to facilitate stakeholder meetings with neighborhood association within the study area to provide an opportunity for the public to voice ideas and thoughts to the design team.

Tates Creek Road Sidewalk, LFUCG, Lexington, KY -EHI oversaw the public involvement for this high profile design project. There was a lot of opposition to the addition of the sidewalk during the initial approval process, therefore, stakeholders and especially adjacent residents were given the opportunity to have input into the proposed design. In response to the heavy opposition, Mr. Holmes met individually with adjacent residents to explain the impact of the sidewalk on each property. He also provided extensive follow through on every issue and question that arose from these meetings, making the process smoother for the engineering team and city officials involved. He also coordinated larger public meetings, which allowed the community to have input into those design choices that were flexible.

Infill and Redevelopment, Lexington, KY – This project consisted of Mr. Holmes providing planning services that led to the development of a set of comprehensive planning regulations relating to infill and redevelopment activities within the defined urban services boundary of Lexington. The study addressed the quality of place, quality of life and quality of process needed for a successful infill and redevelopment program. Several innovative regulatory tools were identified and are in the process of being implemented such as; form based codes, transit oriented development, character framework maps, density bonuses, inclusionary zoning and a housing trust fund.

Complete Streets, Lexington, KY - Mr. Holmes assisted in developing a Complete Streets Manual that was designed to provide a balance of all modes of transportation and to accommodate all users within the right-of-way, including pedestrians, bicyclists, transit riders, motorists, commercial vehicles, service vehicles and emergency response vehicles. The Manual addressed a holistic and comprehensive approach to a complete streets policy that created a sustainable transportation network and more livable community. The Complete Streets Manual was created with the help of LFUCG staff, residents, and users of the transportation network, which was coordinated and led by the efforts of EHI.

Downtown Lexington Traffic Movement and Revitalization Study, Lexington, KY– Mr. Holmes managed the work task of providing detailed crash analysis of the downtown Lexington study area, conducting research on the impacts of one way versus two way streets on pedestrian safety, parking and transit mobility and assisting in regulatory and government coordination and communication.

RACHEL PHILLIPS, AICP Senior Planner

Rachel Phillip is a graduate of University of Illinois with a Masters of Urban Planning. Ms. Phillips has prior experience with water use planning, development proposals, infill and redevelopment planning, and planning analysis and recommendation, along with vast knowledge community engagement processes. Ms. Phillips is a Planner at EHI consultants that has previously worked for the Army Corps of Engineers, LFUCG, and the Georgetown-Scott County Planning Commission.

Ms. Phillips has been involved with several of our ongoing projects. Her experience and relevant projects are as follows:

Armstrong Mill West Neighborhood Small Area Plan, Lexington, KY – EHI is working to create a comprehensive plan that helps guide growth for development and promote neighborhood stabilization and revitalization for the Armstrong Mill West neighborhood in Lexington, KY. Ms. Phillips is leading the effort in developing guiding principles, which involve concepts of accessibility and connectivity by linking areas through infrastructure improvements and social networking. Ms. Phillips is also involved in the facilitation of public and private sector collaboration and urban design elements to create safe, walkable places.

Magoffin County Comprehensive Plan, Magoffin, KY - The Magoffin County Comprehensive Plan is a county-wide plan that incorporates a full evaluation of economic opportunities, infill redevelopment opportunities, mixed use planning, public open spaces, social capital, design codes, environmental sensitivity, and addresses these components while making recommendations for future development through identified alternatives and guidelines. Ms. Phillips has researched and used her prior knowledge in creating the report. This includes public involvement and meeting with stakeholders throughout Magoffin County.

Conservation at Camp Atterbury, Champaign, IN - Ms. Phillips took part in the water conservation project at Camp Atterbury. This project included collecting water use and personal data by surveying soldiers on their attitudes and perceptions about the conservation of water on base.

Preparation of planning reports for compliance of Resource Management Act of New Zealand, Auckland, New Zealand

Ms. Phillips was responsible for preparing planning reports that ensured the compliance of companies with the Resource Management Act of New Zealand. This entailed the review of building and resource consents with approved recommendations.

Senior Planner Lexington Urban County Government, Lexington, KY

Ms. Phillips Researched and developed strategies for the infill and redevelopment program including redevelopment projects, affordable housing initiatives and compatible residential infill design. Ms. Phillips also Collaborated with citizens and the design community regarding changes to policies and programs creating an effective process for infill and redevelopment projects while working as a senior planner for LFUCG.



EDUCATION

Bachelor of Science
Geography /City
and Regional Planning
Western Kentucky
University

Masters of Urban
Planning
University of Illinois

EXPERTISE

ArcMAP GIS mapping
Adobe Acrobat
Illustrator and
InDesign
SPSS statistical
software
Meter Master
TraceWizard

PROFESSIONAL AFFILIATIONS

American Institute of
Certified Planners

American Planning
Association

Kentucky Planning
Association
• Kentucky Chapter
• Illinois Chapter

CURRICULUM VITAE

Dr. Michelle Davis Gerken
Associate Professor
Department of Recreation and Park Administration



1373 Copperfield Court
Lexington, Kentucky 40517
(859) 224-1300

409 Begley, 521 Lancaster Avenue
Eastern Kentucky University
Richmond, Kentucky 40475
(859) 622-2314
michelle.gerken@eku.edu

EDUCATION

Ph.D.	Educational Leadership & Organizational Development	University of Louisville	2004
Dissertation title:	Recreation Therapist (RT) Recruitment: Effects of RT Work Schedule and RT Work Unit Organization on Applicant Job Ratings		
M.S.	Recreation and Park Administration	University of Kentucky	1989
BA	Recreation and Park Administration with emphasis in Therapeutic Recreation	University of Kentucky	1985

PROFESSIONAL EXPERIENCE

Present - August 2010	Associate Professor and Associate Graduate Status Department of Recreation and Park Administration Eastern Kentucky University, Richmond, Kentucky
July 2010 - August 1996	Assistant Professor and Graduate Status Department of Recreation and Park Administration Eastern Kentucky University, Richmond, Kentucky
Duties and responsibilities:	Teach 12 hours of undergraduate courses and graduate classes per semester in the Department of Recreation and Park Administration; advise 30 - 45 students per semester; assist with writing grants, provide service learning opportunities in course work and serve on Departmental, College, and University committees.
January 1996 - January 1991	Institutional Recreation Activities Director Thomson-Hood Veterans Center, Wilmore, Kentucky
Duties and Responsibilities	Developed, planned, and implemented the therapeutic recreation activity schedule for 300 residents; prepared activity schedules; event planned; reviewed state and federal regulations and guidelines to ensure compliance and conformity; organized and managed staff and student interns; recruited and selected applicants; created and managed volunteer services program; conducted education and training classes; supervised publishing of the monthly newsletter; prepared departmental budget; managed the equipment and facilities; and maintained departmental reports.

May 1996 - August 1994 Adjunct Instructor in Occupational Therapy at Thomson-Hood Veterans Center for Eastern Kentucky University

Duties and Responsibilities Served as the on-site supervisor at the Thomson-Hood Veterans Center in the Occupational Therapy department for fieldwork students learning leisure applications in a geriatric setting.

December 1992 - September 1987 **Instructor/Intramural Director**
Asbury College, Wilmore, KY

Duties and Responsibilities Taught 5 to 7 hours in recreation, physical education and health courses per quarter (including Wellness, Community Recreation and Program Planning); provided career and educational counseling and advising; designed the therapeutic recreation emphasis for the recreation major. Intramural Director duties included maintaining the organization of the intramural department; recruited and trained staff; administer the planning and evaluation of the intramural program for the college population and faculty.

December 1987 – August 1986 **Graduate Trainee in Therapeutic Recreation**
Department of Recreation and Park Administration University of Kentucky, Lexington, KY

Duties and Responsibilities Assisted in administration of local and national sports programs involving individuals with physical disabilities. Assisted the Wheelchair Sport Commissioner.

August 1986 - June 1985 **Field Executive**
Wilderness Road Girl Scouts, Lexington KY

Duties and Responsibilities Recruitment and placement of girls and adults from a seven county area; program planned; advised, supervised and evaluated each service unit; maintained continual community relations; represented the Council at community organization meetings.

PROFESSIONAL SERVICE AND INVOLVEMENT

2014 – 2011	Blaze Sports – Certified Disability Specialist I Certification
2011 – 2010	EKU Mentoring Advisory Committee
2012 – 2006	Madison County Delinquency Prevention Council – Executive Council
2010 – 2009	Blue Ribbon Committee for Richmond Teen Center

Organization Membership

American Association for Physical Education, Health, Recreation and Dance -member
American Therapeutic Recreation Association - member
Cincinnati-Dayton Area Therapeutic Recreation Association – past member
Kentucky Recreation and Park Society - member
Kentucky Association of Physical Education, Recreation and Dance - member
National Recreation and Park Administration –member
National Council for Therapeutic Recreation Certification Present - 1996
National Therapeutic Recreation Society – past member
Madison County Delinquency Prevention Council – co-founder, past Chair (two year term), past member
Richmond Teen Center Advisory Board – past member
The ARC of Madison County – past President (for three terms), past member

Honors and awards

2013 Kentucky Recreation Park Society Best Program – The Bellevue Learning Center.
2005 Women Leading Kentucky – Martha Layne Collins Leadership Award (nominated).
2004-2007 College of Education – Professional Education Fellows Program. Awarded fellowship for three years. Project name: Therapeutic Recreation in the Schools.



Section IV
Past Record of Performance

SECTION 4. PAST RECORD OF PERFORMANCE

PERFORMANCE RECORD

Please review the attached performance data with respect to project cost control and scheduling.

Project	Construction Estimate	Construction Contract	Change Orders	Final Cost	Construction Time
Greendale Aquatic Center Greendale, Indiana	\$2,241,661	\$1,999,000	2.6%	\$2,050,900	4 Months
Princeton Community Park Pool Princeton, New Jersey	\$6,500,000	\$6,390,000	0%	\$6,396,390	9 Months
Plain City Family Aquatic Center Plain City, Ohio	\$2,300,000	\$2,125,700	5%	\$2,231,985	8 Months
Lincoln Park Pool Marion, Ohio	\$3,600,000	\$3,221,900	0%	\$3,221,900	10 Months
Russell Sims Aquatic Center Bowling Green, Kentucky	\$2,900,000	\$2,860,515	1%	\$2,889,120	9 months
Avon Lake Aquatic Center, Avon Lake, Ohio	\$4,130,000	\$3,426,930	1.5%	\$3,478,333	11 Months
Mt. Washington Community Center Cincinnati, Ohio	\$3,500,000	3,520,000	0%	\$3,521,000	12 months
Dayton RecPlex Dayton, Ohio	\$8,000,000	\$9,485,000	0%	\$9,500,000	20 Months
Seven Hills Recreation Center Seven Hills, Ohio	\$6,200,000	\$6,199,719	3.6%	\$6,423,169	18 Months
Madisonville Community Center Cincinnati, Ohio	\$3,780,000	\$3,690,150	1.5%	\$3,746,283	15 Months
Clear Creek Family Activity Center Shelbyville, Ohio	\$4,360,000	\$4,425,000	1.2%	\$4,478,100	12 Months
Groveport Recreation Center Groveport, Ohio	\$12,000,000	\$11,967,425	1.5%	\$12,152,545	13 Months

REFERENCES

City of Austin, Texas

Reynaldo Hernandez Jr., RLA
Parks and Recreation Department
919 West 28 1/2 Street
Austin, TX 78705
512.974.9464

North Lexington YMCA

David Mortarano
YMCA of Central Kentucky
239 E High St
Lexington, KY 40507
859.254.9622

Cincinnati Recreation Commission

Dan Jones, Planning & Development
Engineering/Tech Services Supervisor
805 Central Avenue, Suite 800
Cincinnati, OH 45202
513.352.4045

Morris Township

Bill Foelsch, Parks and Recreation Director
Parks and Recreation Department
50 Woodland Avenue
Convent Station, NJ 07961
973.605.8363

AQUATIC FACILITIES RENOVATIONS

Lexington, Kentucky



Southland Park Pool



Woodland Park Pool



Castlewood Park Pool

Brandstetter Carroll Inc. examined all 9 outdoor pools and made recommendations for closure, renovation or new facilities. Upon completion of the study, Brandstetter Carroll Inc. provided design services for the conversion of three neighborhood pools (Southland, Woodland and Castlewood) into new regional aquatic centers. Renovations and construction of new bathhouses, deck areas and grass beaches were included in this project. New aquatic toys such as water slides, spray fountains and raindrops were also installed at each facility.

Attendance increased significantly and the Southland Aquatic Center experienced an operating surplus of \$100,000 per year in its first years after redevelopment.

HAMBURG PAVILION YMCA

Lexington, Kentucky



Brandstetter Carroll Inc. provided architectural and engineering services for a new 62,000 s.f. YMCA facility in the Hamburg Pavilion, which is a rapidly growing part of the east Lexington area. The facility will include a family aquatic center, gymnasium, wellness center, walking track, multipurpose room, child care area, teen center, and group exercise studios. As part of the program, the Lexington Clinic will be leasing over 3,000 s.f. for therapeutic services. The total construction cost is approximately \$13,400,000. The YMCA of Central Kentucky is raising funds to construct the facility.

JUNIPER HILLS PARK AQUATIC CENTER

Frankfort, Kentucky



Constructed in the 1950's, the Juniper Hills pool was always a great place to cool off and fellowship with friends. Time has taken its toll on the existing facility and Brandstetter Carroll Inc. has under construction a new Family Aquatic Center to enhance the Juniper Hills Park and replace the aging pool facility. The new Juniper Hills Family Aquatic Center will boast a wide array of features to attract not only local patrons, but people from the surrounding counties.

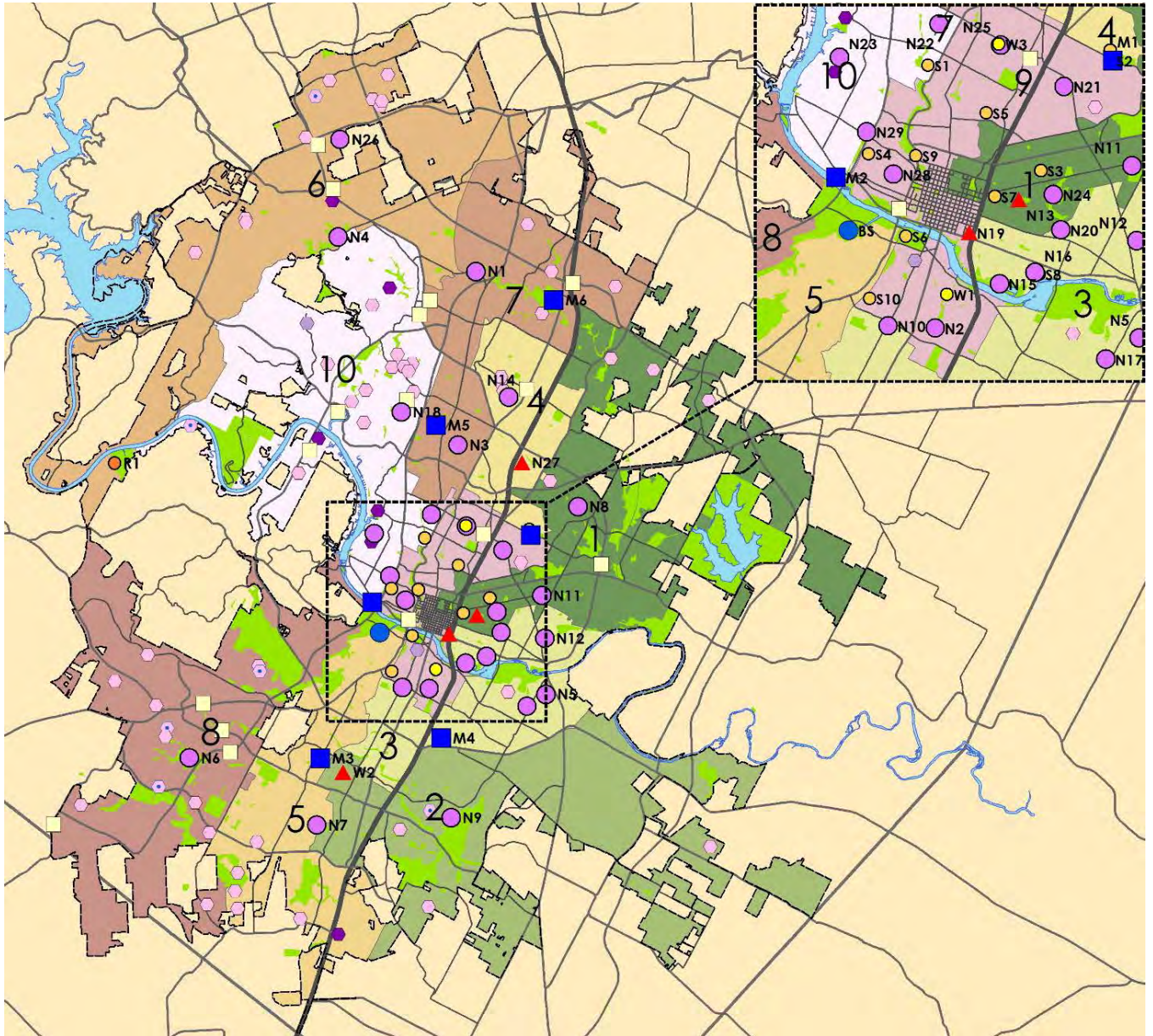
Two 25' tall water slides will be the main focal point with an additional ADA accessible family slide. The ADA accessible family slide will be the first of its kind in the area and will enhance the experience for any patron with a disability. The facility also offers an activity pool with a zero depth beach, and a large water play structure. Competition swimming, exercise and swim lessons will take place in the adjacent 25 meter lap pool. This pool also features a climbing wall, and diving boards. A 450' lazy river tops off the experience with water sprays.

While these pools will be operated seasonally, a sprayground will be provided and operated earlier and later in the season to extend the fun! Rentable spaces and shade will be placed around the aquatic center for special occasions around the pool while an indoor party room can be utilized year 'round. Concessions will be accessible to the aquatic facility and park patrons who take advantage of the newly designed walk/bike trails and picnic areas.

The construction budget is \$5,825,860 and construction commenced in the fall of 2014. The new aquatic facility is expected to open its gates to the public in early summer of 2015.

AQUATIC FACILITIES STRATEGIC MASTER PLAN

City of Austin, Texas Parks and Recreation Department

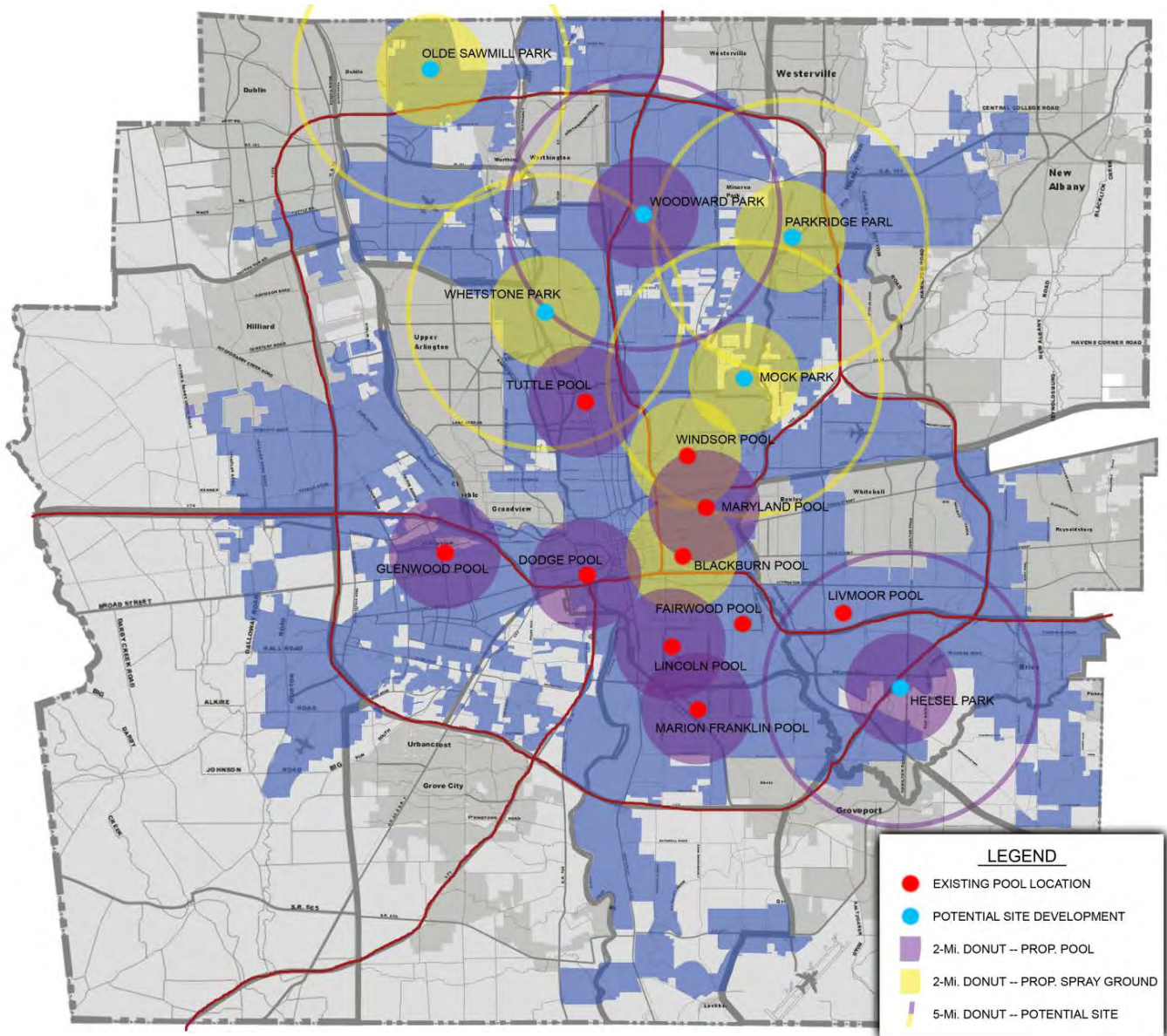


BCI was recently contracted to lead the City of Austin through their Aquatic Facilities Strategic Master Plan. The comprehensive process included an evaluation of 36 current pools of varying age and condition, with many being over 40 years old. The process identified strategies to better serve the City residents based upon: an extensive public engagement process; analysis of neighborhood trends and needs; and extensive evaluation of their existing facilities, especially analyzing factors such as compliance with VGB, ADA, and State and local health codes.

The goal was to develop strategies and recommendations to allow the City to provide quality aquatic experiences for the next 20 years and beyond. BCI assembled a team of local design professionals to supplement the firm's aquatic expertise.

COLUMBUS AQUATIC MASTER PLAN

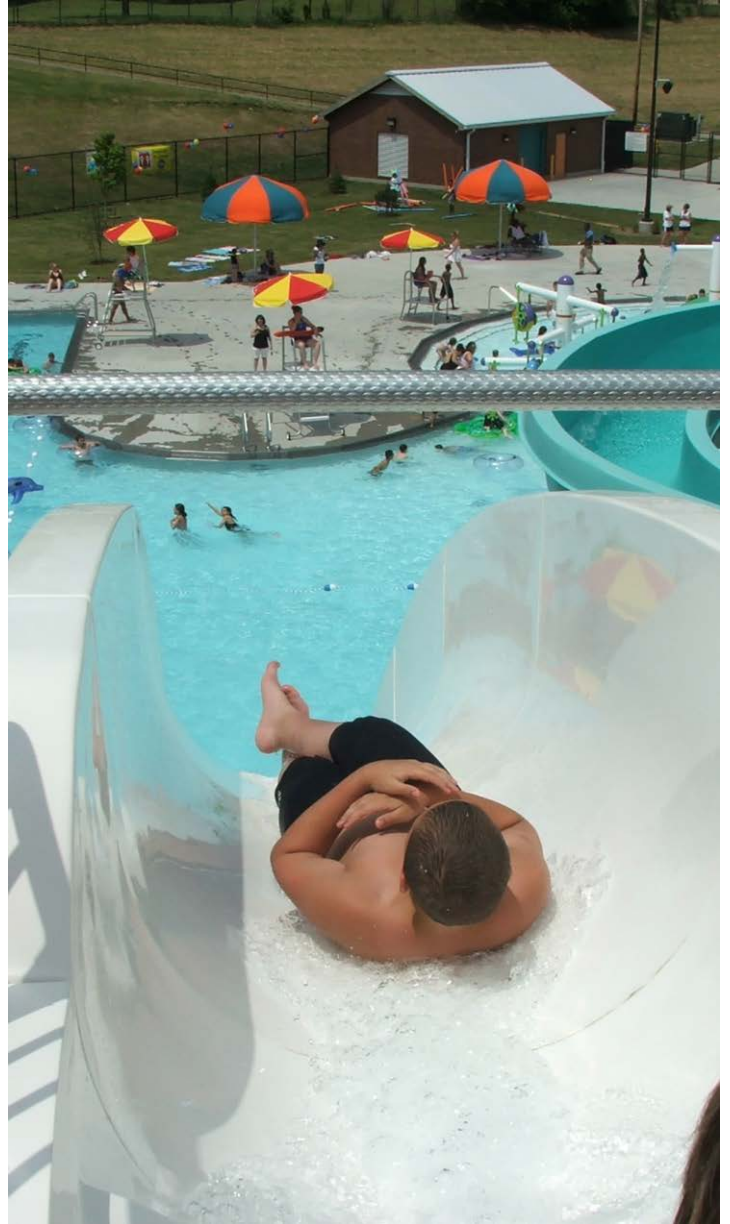
Columbus, Ohio



Brandstetter Carroll Inc. recently conducted an in-depth assessment of eleven aquatic facilities throughout the City of Columbus. City officials have seen a drop off in participation levels and recognize their facilities do not meet the needs of the public. The firm assessed each facility, analyzed the service area, conducted demographic analysis and conducted public meetings in order to provide the City with an aquatic facilities master plan. The City also authorized Brandstetter Carroll Inc. to provide design services for minor renovations, totaling \$1.1 million. BCI has since designed three pool renovations, two new spraygrounds and the Otto Armleder Regional Family Aquatic Center.

AQUATIC FACILITIES PLAN

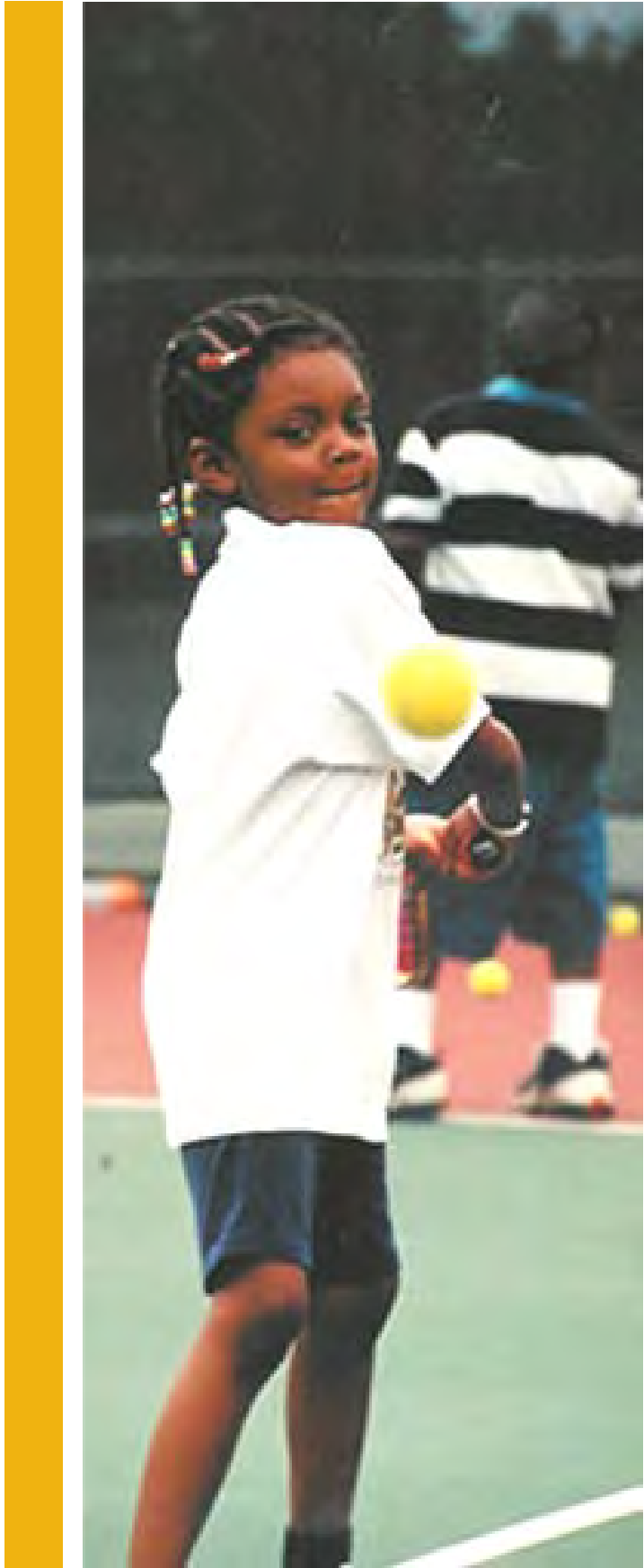
Cincinnati Recreation Commission, Cincinnati, Ohio



As a part of the overall Cincinnati Recreation Commission Master Plan for Service Delivery, Brandstetter Carroll Inc. performed a detailed analysis and recommendations for their aquatic facilities. Their existing facilities included 27 deep water pools, 16 shallow water pools and 4 indoor pools. The average age of these facilities was over 50 years old. The goal was to expand the aquatic opportunities without increasing the operating costs. The plan recommended a consolidation of facilities with three new facility types. These included Regional Family Aquatic Centers, Service Area Aquatic Centers, Neighborhood Spraygrounds and new Indoor Aquatic Facilities. The Master Plan included prototype designs for each facility type.

DAYTON PARKS, RECREATION AND CULTURAL SERVICES MASTER PLAN

Dayton, Ohio



Brandstetter Carroll Inc. provided Master Planning services for the City of Dayton. This comprehensive citizen based plan included evaluating all parks, recreation and cultural facilities, as well as the services for which the City provides its citizens. The final recommendations provided the City with a 10 year Master Plan to enhance the quality of life for the community.

Major recommendations included consolidation of the parks into regional family activity centers and the recreation centers into regional facilities to improve efficiency, quality and overall services that would be provided. The plan also set in motion the realignment of services plus over \$30 million in new facilities. The plan received unanimous support from all seven priority boards representing the city's 66 neighborhoods.

OUTDOOR AQUATIC AND COMMUNITY CENTER FEASIBILITY STUDY

Granville Recreation District, Ohio



BCI assisted the Granville Recreation District in the preparation of feasibility studies for an outdoor aquatic center and a community recreation center. The process included extensive public input, evaluation of 18 potential sites, needs assessments for both facilities, pro-forma analyses, programming and staffing analysis, and funding recommendations. BCI then assisted the District with development of site concepts for the chosen site and with assistance in passing a bond levy for the capital construction and operations.

PARADISE COVE FAMILY AQUATIC CENTER

Richmond, Kentucky



This new aquatic center first began with a feasibility study which included public meetings, design sessions, cost estimates, operation pro-formas, and site analysis. The new facility includes a 16,000 s.f. activity pool, water slides, lap pool, spraygrounds and a special “sensory features” pool. Many shade structures offer bathers places to get out of the sun.

The bath house offers restrooms and changing facilities, concessions, guard room, and offices for staff. A party room also offers the community a rental space for special events. The facility opened for the 2008 swim season.

NICHOLASVILLE MUNICIPAL POOL

Nicholasville, Kentucky



The Nicholasville Aquatic Center opened in 2002 at a cost of \$1.8 million. The facility serves a rapidly growing city of 20,000 people. It includes a 6 lane 25 yard lap pool, water slides, a large leisure pool and a children's activity center. Of special note is the pool house which was designed around a children's water "theme".

A new 52,000 s.f., \$10.5 million YMCA, complete with an indoor aquatic center was also designed by the firm and is currently pending funding.

This project is managed by the local YMCA.

HUBER HEIGHTS KROGER AQUATIC CENTER

Huber Heights, Ohio

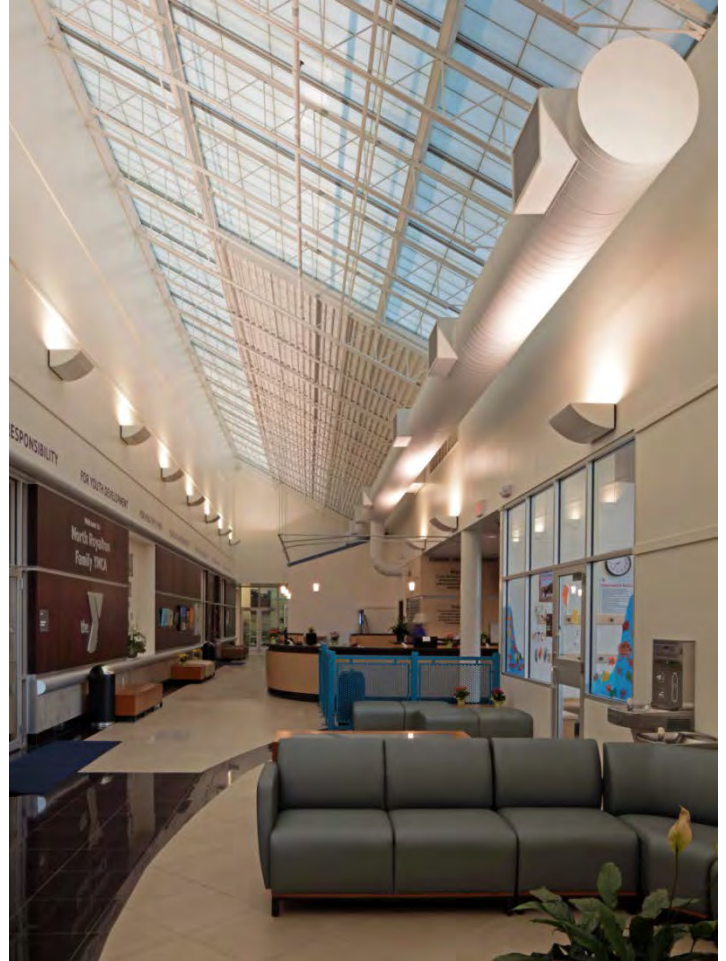


In 2011, Brandstetter Carroll Inc. designed of the \$10 million Activity Center. The new development includes a large aquatic center, game fields, shelters, amphitheater and passive areas. Aquatic features include a lazy river, diving area, lap lanes, shallow water playground, and a zero depth entry.

The project was funded 100 percent by Tax Increment Financing, and construction was completed in June 2012. The local YMCA manages the park and pool. Kroger is a major sponsor of the Aquatic Center.

NORTH ROYALTON FAMILY YMCA

North Royalton, Ohio



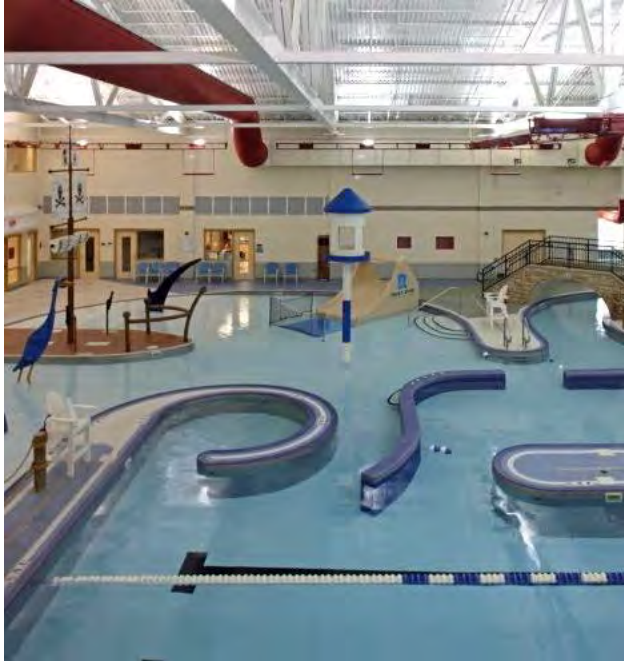
North Royalton residents have a new workout option, courtesy of a unique public-private collaboration. The North Royalton YMCA, at 11409 State Road, opened in 2012 and occupies the former Avalon Event Center. A partnership between Brandstetter Carroll Inc., the City of North Royalton, Parma Community General Hospital and the YMCA of Greater Cleveland brought this project to fruition. The former event center was converted to a community focused recreation center and includes a physical therapy center for Parma Hospital.

The 50,800-square-foot building includes a new 8,200-square-foot aquatic center with an eight-lane, 25-yard competitive swimming pool, whirlpool, sauna, locker rooms, four family changing rooms, elevated indoor track, 4,500-square-foot fitness center and 1,700-square-foot weight room. Also in the mix: a group exercise studio, cycling room, 6,000-square-foot gym and outdoor playground.

This project was profiled in "Properties: Northeast Ohio's Monthly Realty, Construction & Architecture Magazine."

DON UMERLEY CIVIC CENTER ADDITION

Rocky River, Ohio



OPRA Design Award Winner

Brandstetter Carroll Inc. provided Architectural and Engineering services for a 36,000 s.f. addition to the existing Community Recreation Center. The addition includes an indoor aquatic center, weight training room, cardiovascular room, and supporting facilities. The Cleveland Clinic provides services from a 4,000 s.f. suite as a strategic partner.

GROVEPORT RECREATION CENTER

Groveport, Ohio



The full scope of this project consists of a 67,000 s.f. recreation center with an indoor 25-yard pool, indoor splash pool, two gymnasiums, weight and aerobic training areas and administrative offices. An outdoor aquatic center was also included on this site. Total project cost is in excess of \$12 million (Recreation Center \$9 million, Outdoor Aquatic Center \$3.5 million).

Armstrong Mill Neighborhood Small Area Plan

Lexington, Kentucky



EHI led the team responsible for the development of a small area plan for Lexington's Armstrong Mill Neighborhood in coordination with Lexington-Fayette Urban County Government.

EHI was involved with the planning and facilitation of an extensive public involvement component consisting of many neighborhood meeting neighborhood residents and stakeholders. This process was largely successful with a host of individuals turning out for the kick-off rally and returning for the workshops and visioning sessions.

In addition to the public involvement component, the plan consisted of an examination of economic opportunities, land use, diversity issues, infill development; mixed land use, open public space development, social capital and social justice, neighborhood character development, public space and streetscape designs. A set of detailed implementation strategies were developed that are still being measured and implemented today.

REFERENCE

CLIENT Lexington-Fayette Urban
County Government, Division
of Planning

CONTACT Chris King, AICP

PHONE 859.258.3262

DATE 2014 - Present

SOUTHEND PARK URBAN VILLAGE PLAN

Lexington, Kentucky



EHI provided project management and led a design team of professionals in the planning and redevelopment of the Southend Park Neighborhood in Lexington, Kentucky. This project consisted of the planning, design and redevelopment of a 25-acre urban neighborhood near downtown Lexington that was recently impacted by the extension of the Newtown Pike Roadway.

This environmental justice project is being designed by EHI to plan and address the neighborhoods existing conditions, analyze data and lead efforts in the participation of stakeholder meetings and design charrettes. The firm also developed sustainable public policy strategies for redevelopment, including urban infill commercial, residential and mixed uses, recreational land uses, business development strategies, live work concepts, and urban design concepts as well as the final plan development.

EHI also assisted in the creation of the Lexington Community Land Trust as the owner of the site to be developed to ensure long term affordability of the project.

The project has been recognized by the Federal Highway Administration, the Department of Housing and Urban Development, the Kentucky Transportation Cabinet and the City of Lexington, for its innovative use of funds, neighborhood planning to ensure a retention of community and place making.

REFERENCE

- CLIENT Lexington-Fayette Urban County Government, Planning
- CONTACT Cindy Deitz
- PHONE 859.258.3000
- DATE 2009 - Present

AQUATIC FACILITIES

Year	Project Name	Construction Cost
2016	Brecksville Aquatic Center <i>Brecksville, Ohio</i>	\$4,000,000
2015	Ford Pool Renovation <i>Allen, Texas</i>	\$3,600,000
2016	Ginty Pool Renovation <i>Morris Township, New Jersey</i>	\$1,800,000
2015	Streeter Pool Renovation <i>Morris Township, New Jersey</i>	\$1,800,000
2015	American Legion Park Pool <i>Elizabethtown, Kentucky</i>	\$2,600,000
2015	Juniper Hills Aquatic Center <i>Frankfort, Kentucky</i>	\$5,800,000
2014	McKie Pool Renovation <i>Cincinnati, Ohio</i>	\$1,700,000
2014	Family Aquatic Center <i>Irving, Texas</i>	\$6,000,000
2013	Aquatic System Master Plan <i>Austin, Texas</i>	\$250,000(fee)
2013	Ray Mellert Park Splashpad <i>Medina, Ohio</i>	\$329,000
2013	Garfield Pool Improvements <i>Mentor, Ohio</i>	\$150,000
2013	Bowling Green Aquatic Center <i>Bowling Green, Ohio</i>	\$4,000,000
2012	Kroger Aquatic Center <i>Huber Heights, Ohio</i>	\$10,000,000
2012	Lincoln Park Pool <i>Marion, Ohio</i>	\$3,220,000
2012	Plain City Family Aquatic Center <i>Plain City, Ohio</i>	\$2,230,000
2012	Princeton Family Aquatic Center <i>Princeton, New Jersey</i>	\$6,390,000
2012	Van Wert Aquatic Center Study <i>Van Wert, Ohio</i>	\$3,000,000
2012	Findlay Family Aquatic Center Study <i>Findlay, Ohio</i>	\$4,000,000
2012	Wauseon Aquatic Center Study <i>Wauseon, Ohio</i>	\$2,600,000
20111	Ontario Aquatic Center Study <i>Ontario, Ohio</i>	\$3,000,000
2011	Fairview Commons Sprayground <i>Dayton, Ohio</i>	\$300,000



AQUATIC FACILITIES

Year	Project Name	Construction Cost
2010	Avon Lake Family Aquatic Center <i>Avon Lake, Ohio</i>	\$3,500,000
2010	Civic Center Pool Sprayground <i>Mentor, Ohio</i>	\$250,000
2009	Williamstown Municipal Pool <i>Williamstown, West Virginia</i>	\$800,000
2009	Tallmadge Family Aquatic Center <i>Tallmadge, Ohio</i>	\$2,900,000
2009	Maple Heights Aquatic Center <i>Maple Heights, Ohio</i>	\$1,300,000
2009 (study)	Indoor and Outdoor Aquatic Centers Study <i>Bowling Green, Ohio</i>	\$9,000,000 (indoor) \$4,000,000 (outdoor)
2009	Moraine Indoor Natatorium Addition <i>Moraine, Ohio</i>	\$3,400,000
2009	Hamburg Pavilion YMCA <i>Lexington, Kentucky</i>	\$12,000,000
2009	Jessamine County YMCA <i>Nicholasville, Kentucky</i>	\$10,500,000
2008	Paradise Cove Family Aquatic Center <i>Richmond, Kentucky</i>	\$5,000,000
2008	Family Aquatic Center Study <i>Frankfort, Kentucky</i>	\$5,500,000
2008	Wapakoneta Waterpark <i>Wapakoneta, Ohio</i>	\$1,400,000
2008	Oxford Aquatic Center Feasibility Study <i>Oxford, Ohio</i>	\$4,400,000 (estimate)
2007	Community Park Sprayground <i>Richmond Heights, Ohio</i>	\$230,000
2006	East Liverpool YMCA <i>East Liverpool, Ohio</i>	\$2,500,000
2006	Don Umerley Civic Center Addition <i>Rocky River, Ohio</i>	\$7,600,000
2006	Family Aquatic Center Feasibility Study <i>Clarksburg, West Virginia</i>	\$3,500,000
2005	Tipp City Aquatic Center <i>Tipp City, Ohio</i>	\$3,500,000
2005	Rocky River Aquatic Center <i>Rocky River, Ohio</i>	\$2,200,000



AQUATIC FACILITIES

Year	Project Name	Construction Cost
2004	Family Aquatic Center Study <i>Delhi, New York</i>	\$2,300,000
2004	Marietta Family Aquatic Center <i>Marietta, Ohio</i>	\$2,600,000
2003	Bay Village Family Aquatic Center <i>Bay Village, Ohio</i>	\$2,500,000
2003	Groveport Aquatic and Recreation Center <i>Groveport, Ohio</i>	\$12,152,000
2003	Florence Aquatic Center <i>Florence, Kentucky</i>	\$4,000,000
2003	Anderson Dean Park Pool <i>Harrodsburg, Kentucky</i>	\$900,000
2003	St. Marys Aquatic Center <i>St. Marys, Ohio</i>	\$1,200,000
2003	Paulding Pool <i>Paulding, Ohio</i>	\$885,000
2003	Lyndhurst Family Aquatic Center <i>Lyndhurst, Ohio</i>	\$2,300,000
2003	Covington Water Park <i>Covington, Kentucky</i>	\$1,000,000
2002	Aquatic Center Addition/Renovation <i>Heath, Ohio</i>	\$1,800,000
2002	Nicholasville Park Aquatic Center <i>Nicholasville, Kentucky</i>	\$2,200,000
2002	Mt. Healthy Aquatic Center <i>Mt. Healthy, Ohio</i>	\$1,200,000
2002	Mt. Lookout Swim Club Renovation <i>Cincinnati, Ohio</i>	\$1,200,000
2001	Glenbrook Pool <i>Euclid, Ohio</i>	\$290,000
2001	Cumberland Park Pool <i>Cleveland Heights, Ohio</i>	\$150,000
2000	Automated Interactive Sprayground <i>Orlando Park, Wickliffe, Ohio</i>	\$100,000
2000	Elmwood Park Pool <i>Independence, Ohio</i>	\$2,500,000
2000	Park Pool and Bathhouse <i>Osborne Park Willoughby, Ohio</i>	\$1,800,000
2000	Family Aquatic Center Coulby Park <i>Wickliffe, Ohio</i>	\$2,200,000



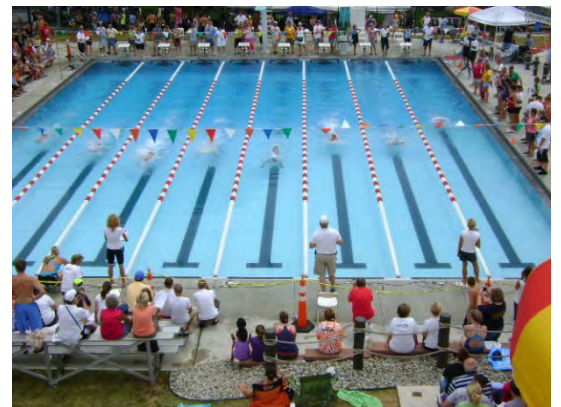
AQUATIC FACILITIES

Year	Project Name	Construction Cost
2000	Kingsbury Park Pool Renovation <i>Defiance, Ohio</i>	\$780,000
2000	Preston S. Miller Park <i>Bowling Green, Kentucky</i>	\$2,800,000
1999	Parkview Pool <i>Mayfield Village</i> <i>Mayfield, Ohio</i>	\$2,500,000
1998	Highland Heights Pool and Bathhouse <i>Highland Heights, Ohio</i>	\$1,100,000
1997	Family Aquatic Center <i>Evendale, Ohio</i>	\$2,700,000
1997	Aquatic Facilities Renovations <i>Lexington, Kentucky</i>	\$4,500,000
1997	Family Aquatic Center <i>Brook Park, Ohio</i>	\$1,500,000
1996	Municipal Pool Renovation <i>Crestline, Ohio</i>	\$600,000
1996	Coney Island <i>Cincinnati, Ohio</i>	\$850,000
1996	Family Aquatic Center <i>Montgomery, Ohio</i>	\$1,080,000
1996	Pool Renovation <i>West Carrollton, Ohio</i>	\$650,000
1996	Parky's Pirate Cove <i>Miami Whitewater Park</i> <i>Cincinnati, Ohio</i>	\$600,000
1995	Municipal Pool <i>Ada, Ohio</i>	\$400,000
1995	Municipal Pool and Bathhouse <i>University Heights, Ohio</i>	\$1,500,000
1994	Aquatic Facility <i>Twinsburg, Ohio</i>	\$2,252,000
1994	Corwin M. Nixon/Pine Hill Lakes Park Pool <i>Mason, Ohio</i>	\$1,735,000
1993	Municipal Pool <i>Mt. Blanchard, Ohio</i>	\$300,000
1992	Pool and Bathhouse <i>Bluffton, Ohio</i>	\$985,000
1991	Central Homewood Pool <i>Homewood, Alabama</i>	\$420,000



AQUATIC FACILITIES

Year	Project Name	Construction Cost
1991	Municipal Pool <i>Ottawa, Ohio</i>	\$850,000
1991	Kingsbury Pool <i>Defiance, Ohio</i>	\$630,000
1991	Heise Park Pool <i>Galion, Ohio</i>	\$448,000
1990	Brookside Park Pool <i>Ashland, Ohio</i>	\$700,000
1990	Municipal Pool <i>Arlington, Ohio</i>	\$395,000
1989	East End Pool <i>Galion, Ohio</i>	\$42,000
1989	Hedges/Boyer Pool <i>Tiffin, Ohio</i>	\$650,000
1989	Community Pool <i>Mariemont, Ohio</i>	\$325,000
1989	Mills Pool <i>Bloomington, Indiana</i>	\$325,000
1989	Village Pool <i>Crooksville, Ohio</i>	\$315,000
1988	Aumiller Park Pool <i>Bucyrus, Ohio</i>	\$400,000
1988	Seltzer Park Municipal Pool <i>Shelby, Ohio</i>	\$350,000
1985	Harvest Home Pool <i>Cheviot, Ohio</i>	\$250,000
1985	Harrison Smith Park Pool <i>Upper Sandusky, Ohio</i>	\$250,000
1985	Municipal Pool Master Plans <i>Bowling Green, Kentucky</i>	\$600,000
1984	Municipal Pool Study <i>Oak Ridge, Tennessee</i>	\$950,000
1984	Double Oaks Pool <i>Charlotte, North Carolina</i>	\$400,000
1984	Cordelia Pool <i>Charlotte, North Carolina</i>	\$400,000



AQUATIC FACILITIES

Year	Project Name	Construction Cost
1984	Revolution Recreation Center <i>Charlotte, North Carolina</i>	\$700,000
1984	Archbold Municipal Pool <i>Archbold, Ohio</i>	\$250,000
1984	Georgetown Municipal Pool <i>Georgetown, Kentucky</i>	\$150,000
1984	Bryan Park Pool <i>Bloomington, Indiana</i>	\$250,000
1983	Greenville Municipal Pool <i>Greenville, Kentucky</i>	\$300,000
1983	Campbellsville Municipal Pool <i>Campbellsville, Kentucky</i>	\$500,000
1983	Malta/McConnellsville Pool <i>Malta/McConnellsville Recreation Board</i>	\$450,000
1983	Breman Pool <i>Breman, Ohio</i>	\$145,000
1983	Carey Municipal Pool <i>Carey, Ohio</i>	\$136,000
1982	Marion Municipal Pool <i>Marion, Ohio</i>	\$330,000
1980	Pastime Pool <i>Plain City, Ohio</i>	\$80,000
1980	South Euclid Pools Study <i>South Euclid, Ohio</i>	\$500,000



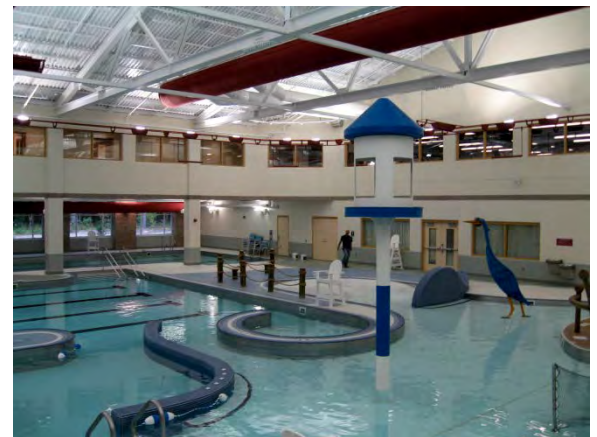
RECREATION/COMMUNITY/SENIOR CENTERS

Year	Project Name	Construction Cost
2014	Hamburg Pavilion YMCA <i>Lexington, Kentucky</i>	\$13,400,000
2014	Jessamine County YMCA <i>Nicholasville, Kentucky</i>	\$10,500,000
2012	North Royalton YMCA <i>North Royalton, Ohio</i>	\$9,000,000
2010	Greater Dayton Recreation Center at Roosevelt Commons <i>Dayton, Ohio</i>	\$9,500,000
2006	Moraine Indoor Natatorium Addition <i>Moraine, Ohio</i>	\$3,400,000
2006	Don Umerley Civic Center Addition <i>Rocky River, Ohio</i>	\$7,600,000
2006	East Liverpool YMCA <i>East Liverpool, Ohio</i>	\$2,500,000
2005 (Study)	SELREC Recreation Center Feasibility Study <i>South Euclid, Ohio</i>	N/A
2005 (Study)	Community Center Alignment Study <i>Canton, Ohio</i>	N/A
2005	Mt. Washington Community Center <i>Cincinnati, Ohio</i>	\$3,500,000
2003	Groveport Aquatic & Recreation Center <i>Groveport, Ohio</i>	\$12,500,000
2003	Seven Hills Community/Recreation Center <i>Seven Hills, Ohio</i>	\$6,420,000
2002	Recreation Center Feasibility Study <i>Barberton, Ohio</i>	\$14,500 Study
2002	Recreation Center Feasibility Study <i>Boardman, Ohio</i>	\$7,500 Study
2002	Madisonville Community Center <i>Cincinnati, Ohio</i>	\$3,746,000
2000	South Park Recreation Center <i>Elyria, Ohio</i>	\$1,580,000
1999	Franciscan Health and Fitness Center Franciscan Health Systems <i>Cincinnati, Ohio</i>	\$7,000,000
1999	Barren County Headstart <i>Glasgow, Kentucky</i>	\$ 700,000



RECREATION/COMMUNITY/SENIOR CENTERS

Year	Project Name	Construction Cost
1999	Clear Creek Family Activity Center <i>Shelbyville, Kentucky</i>	\$ 4,500,000
1997	Brook Park Recreation Center <i>Brook Park, Ohio</i>	\$5,400,000
1997	Headstart Program Center <i>Newport, Kentucky</i>	\$ 1,500,000
1996	Community Center <i>Franklin Township, Ohio</i>	\$ 235,000
1996	Community Center <i>Bethel, Ohio</i>	\$ 120,000
1995	Bowling Green Recreation Center <i>Bowling Green, Kentucky</i>	\$ 4,000,000
1995	Westlake Recreation Center <i>Westlake, Ohio</i>	\$8,000 Study
1995	Boyd County Senior Center <i>Cattlettsburg, Kentucky</i>	\$ 1,100,000
1995	Recreation Center <i>Twinsburg, Ohio</i>	\$ 2,252,328
1994	Community Center <i>Newport, Kentucky</i>	\$1,169,414
1994	Community Center Renovation <i>Fairfield, Ohio</i>	\$ 95,000
1993	Community Center Renovation <i>Middletown, Ohio</i>	\$ 400,000
1992	Coleman House <i>Lexington, Kentucky</i>	\$ 280,000
1990	Berea Inter-Generation Center <i>Berea, Kentucky</i>	\$ 450,000
1990	Fairborn Center <i>Fairborn, Ohio</i>	\$ 850,000
1989	Bardstown Community Center <i>Bardstown, Kentucky</i>	\$ 1,200,000
1985	Center Street Senior Housing <i>Bellevue, Kentucky</i>	\$ 1,135,000
1983	Senior Citizens Center <i>Greenville, Kentucky</i>	\$ 250,000
1982	Williamsburg Community Center <i>Williamsburg, Ohio</i>	\$ 165,000





Section V
Familiarity with Project Details

SECTION 5. FAMILIARITY WITH DETAILS OF PROJECT

1. PROJECT UNDERSTANDING

The LFUCG Division of Parks and Recreation currently operates seven aquatic facilities which include four Family Aquatic Centers and three neighborhood pools. Attendance has dropped considerably over the last ten years at these facilities, potentially as a result of aging facilities and the development of more modern and family oriented aquatic facilities in nearby communities of Richmond, Versailles, Nicholasville, and others. In addition to the declining participation, regulations and technology have changed requiring some changes and modifications to existing facilities, such as the Americans with Disabilities Act, and new filtration systems. Brandstetter Carroll Inc. (BCI) has seen that the popularity of aquatics has not dropped nationwide in comparison to the attendance at the local facilities.

In addition to the outdoor aquatic facilities, the Lexington community has discussed the possibility of an indoor aquatic facility to serve the high school and club swim teams as well as providing additional opportunities for year round swim lessons, life guard training, and public recreational swimming. Currently, the YMCA of Central Kentucky is providing the majority of the indoor aquatic needs of the community and is in the process of developing a new indoor facility at the New Hamburg Branch YMCA.

In light of these conditions, LFUCG is requesting proposals from qualified firms to develop a very comprehensive and community driven plan to meet the future needs for aquatic facilities into the future.

BCI is a perfect match for this project. Two of the firm's areas of expertise, which the Lexington based staff provides nationwide, include Aquatic Facility Planning and Design and Park and Recreation System Planning and Design. The firm has been a key player in the development of aquatic facilities throughout Kentucky, Ohio, and adjacent states since the firm was first formed in 1979. In addition to the renovations of Woodland, Southland, and Castlewood Pool aquatic facilities in 1995, the firm has designed other area pools including the Paradise Cove Aquatic Center in Richmond, Anderson Dean Park Aquatic Facility in Harrodsburg, Nicholasville Aquatic Center, Juniper Hill Aquatic Center in Frankfort, which is currently under construction, and the design of the recently bid Hamburg Branch YMCA indoor facility. Your review of our experience and projects lists will clearly identify that the majority of best public outdoor and indoor aquatic facilities in Kentucky and the Ohio area are designed by Brandstetter Carroll Inc. through its Lexington office.

As has been requested in the RFP, Brandstetter Carroll Inc. commonly takes a "case study" approach to any planning exercise, realizing that many parks and recreation departments throughout the country have similar issues and concerns and have solved them in a variety of different ways. We learn from each of these case study examples and will utilize our past research as well as new research in this Master Plan effort.

2. PROJECT APPROACH

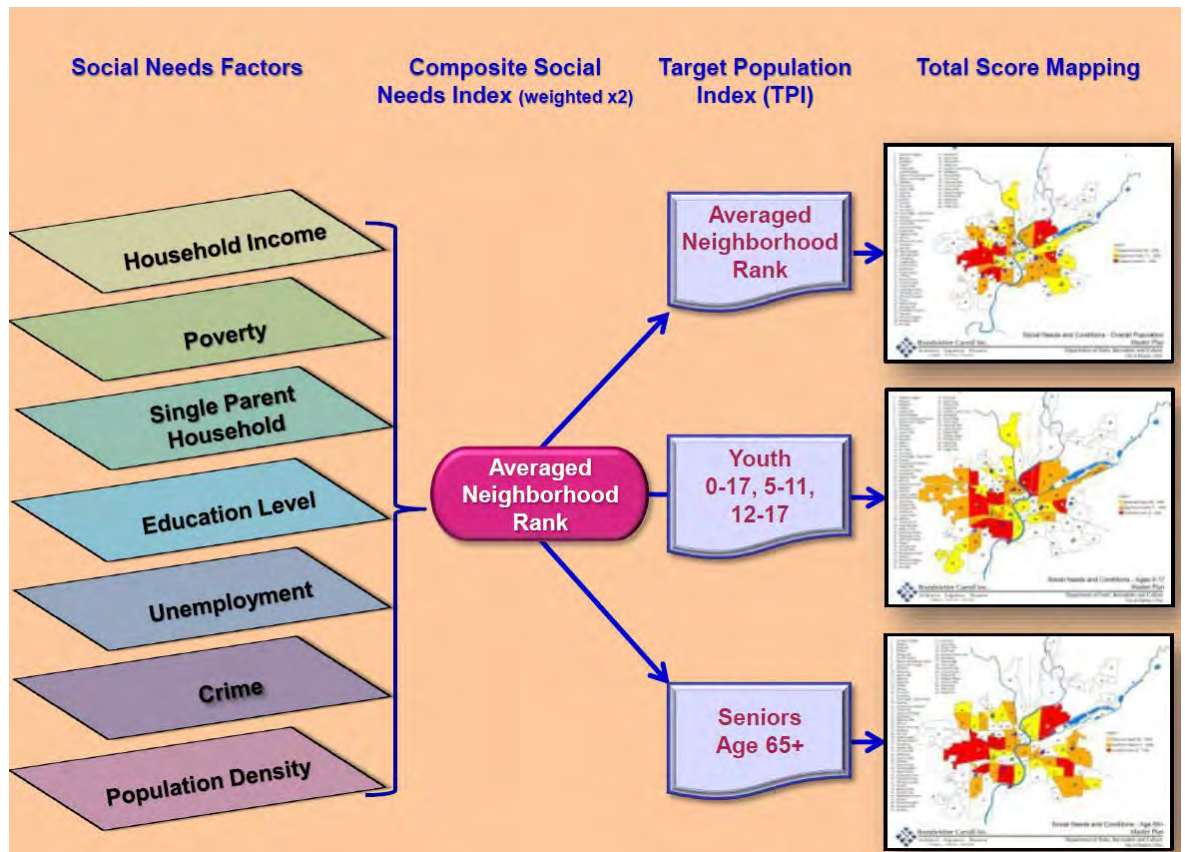
Brandstetter Carroll Inc. proposes the following Project Approach to address the specific tasks identified in the Request for Proposals as well as the inclusion of methods successfully used by BCI in performing similar aquatic facilities plans.

A. Scope of Services

- 1) **Demographic/Market Analysis** (Bluegrass Region) – The Consultant will:
 - a) **Detailed Demographic Analysis** - Prepare a detailed demographic analysis of Fayette County and the surrounding counties to identify population growth trends, demographic characteristics and trends.

SECTION 5. FAMILIARITY WITH DETAILS OF PROJECT

- b) **Social Needs and Conditions Index** – Utilizing a process developed by BCI and successfully used for the Cities of Dayton, Cincinnati, Canton, Ohio and Austin, Texas, the Team will rank the social needs by jurisdictions (zip codes, cities and townships, or census designations) using seven socio-economic indicators. Factors include population density, poverty, educational attainment, income, unemployment, single parent households, and crime.



The above graphic was used by BCI in a presentation of this process at the 2012 NRPA Congress which outlines how the process was used for the City of Dayton. This process is valuable to identify areas where services are most needed by residents. BCI has since used this process in Austin Texas for their Aquatics Facilities Needs Assessment.

- c) **State of Aquatics in the Bluegrass Region**
- i. Perform a detailed inventory of aquatic facilities within the Bluegrass Region. Facilities will be identified by the type, size of the pool, number of lanes, diving wells, wading pools, spraygrounds, and other aquatic features. The inventory will include all publicly owned and private clubs in the surrounding counties. For Fayette County, the inventory will include city owned, clubs, and homeowner association pools. All facilities will be mapped by their type.
 - ii. Identify the attendance, memberships, revenue, and expenses for the inventoried public aquatic facilities.
- d) **Service Gaps** – Perform a geographic analysis that illustrates the market area for each of the facilities identified in the inventory to identify gaps in delivery of services geographically.

SECTION 5. FAMILIARITY WITH DETAILS OF PROJECT

- e) **Programs Inventory** – Develop an inventory of programs offered by aquatic facilities and map the program types to illustrate the geographic distribution of aquatic programs to identify service gaps.
 - f) **Swim Teams' Needs** – As part of the public engagement process, the Consultants will meet with representatives of the area High Schools and private swim teams to identify their current facilities and future needs.
 - g) **Benchmark Communities Analysis** – Identify communities of similar size and perform an inventory of size and characteristics to Lexington, Fayette County, and summarize their aquatic facilities, programs and offerings. A combination of the use of the NRPA PRORAGIS program and targeted surveys will be used to perform this analysis.
 - h) **Market Segment** – Identify and analyze the aquatic user groups to include specific demographics related to aquatic market segments.
- 2) **Public Engagement** – The Consultant will:
- a) **Aquatics Steering Committee** – The LFUCG will appoint an Aquatic Steering Committee and the Consultants will meet monthly with the Committee to review and discuss progress and findings. The Consultants will utilize the Steering Committee to provide direction in the process and to assist in the development of a Vision, Goals, Objectives, and Strategies for the future as part of the recommendations.
 - b) **On Site Engagement** – Host a minimum of three events during the aquatic season which incorporate all aspects of the aquatic community. These events will take place at competitive swim meets, open recreational swim times, swim lessons, during therapeutic aquatics programs, and at other times as will be determined by the Consultant and the Steering Committee. Consultants will utilize one-on-one discussions with individuals as well as promote the completion of a handout of a web based survey and comment cards at these events.
 - c) **Town Hall Meetings** – A minimum of four Town Hall meetings will be held in strategic geographic locations throughout the process. A variety of interactive techniques will be used to maximize the public engagement process. At least two of the meetings will be held early in the process, followed by a presentation at the completion of the visioning process, and another to present the draft report.
 - d) **Web Site** – BCI would utilize the services of mySidewalk (formerly known as MindMixer) to establish a tool for community engagement throughout the entire process. Whereas surveys that will be performed are typically completed at the beginning of project, this method allows for constant interaction, submittal of drafts for review, promotion of public engagement methods, and other interaction with the community.
 - e) **Social Media Input** – Coordinate with the LFUCG Parks and Recreation Marketing Manager to utilize their social media accounts for public outreach.
 - f) **Web and Paper Survey** – Prepare an online and paper survey which can be promoted and utilized throughout the process. Any paper copies that are completed will be entered into the web site so that they can all be analyzed as one. The survey will have questions similar to the statistically valid random sample survey in the following item.
 - g) **Statistically Valid Random Sample Survey** (Optional Service)– Conduct a mail/phone survey that will be sent to a random sample of residents throughout Fayette County. The purpose of this format is to engage both users and nonusers of Lexington Aquatic facilities. Questions will relate to facilities currently used, programs in which respondents have participated, satisfaction levels with facilities and programs, identification of unmet

SECTION 5. FAMILIARITY WITH DETAILS OF PROJECT

aquatic facility and program needs, and desires for future improvements. The survey will be conducted by Leisure Vision/ETC Institute which has performed over 500 surveys for communities throughout the United States. It is anticipated that the survey would be approximately a four page survey with responses from at least 500 individuals throughout Fayette County.

- h) **Focus Groups** – Conduct a minimum of four focus groups utilizing market research to identify stakeholders. It is anticipated that these focus groups will include one focused on competition, another on recreational swimming, another on aquatic programs, and another on therapeutic recreation. Focus groups will include 10-12 people representing these various interests.
 - i) **Aquatics Summit** – Representative of each organization with aquatics facilities and program needs in Fayette County will be invited to participate in an Aquatics Summit where each group will be encouraged to share their current participation, trends, facility and program needs, and vision for the future.
 - j) **Stakeholder Group Discussions** – A series of stakeholder groups will also be held which will group individuals or small groups of representatives from various organizations to receive more detailed information on their specific programs, facility needs, and vision for the future.
 - k) **Technical Memorandum and Review Meeting** – All the results from the public engagement process will be summarized in a technical memorandum and discussed with the Steering Committee in a review meeting.
- 3) **Service Delivery Opportunities** – The Consultant will:
- a) **Programs Analysis**
 - i. **Programs Inventory** - Prepare an inventory of programs currently offered by the existing aquatic facilities. Prepare maps to identify gaps in the service delivery.
 - ii. **Opportunity Gaps and Recommendations** – Identify these gaps in services and provide recommendations on how to best utilize current and future facilities to meet these needs.
 - iii. **Case Studies** - Present case study examples of successful programming in the benchmark communities.
 - b) **Analysis of Underserved Markets** – Through the exercise of mapping and demographic socioeconomic analysis, identify the gaps and recommend improvements for services with regard to geographic, demographic, socioeconomic, usage, and public transportation corridors.
 - c) **Transportation Analysis** – Map current bus and public transportation routes/bus stops in the vicinity of the existing pools and potential locations for new facilities.
 - d) **Swimming Education Recommendations** – Identify the needs for swimming education and instructions for these traditionally underserved populations. Identify the national and regional resources such as grants, Make a Splash program, or other resources to provide offerings.
 - e) **Recruitment/Retention Best Management Practices**
 - i. **Wage Analysis** - Utilizing the benchmarking survey, provide state and regional wage analysis of aquatic staff and identify the best practices for the retention of aquatic staff from season to season as well as for yearlong facilities.

SECTION 5. FAMILIARITY WITH DETAILS OF PROJECT

- f) **Technical Memorandum and Review** – Prepare a technical memorandum to summarize these programs analyses and review this document with the Steering Committee.
- 4) **Facility Feasibility Study and Options**
- a) **Existing Facility Modifications**
 - i. Perform an analysis of the age and usage of the existing aquatic facilities operated by LFUCG Parks and Recreation. Each existing facility will be reviewed while open and closed, so that the pool can be evaluated in operation and when the water is not in the pool.
 - ii. Provide recommendations for the future of these facilities.
 - iii. Provide projection costs and operating costs for the recommendations.
 - b) **Non-Traditional Water Feature Analysis**
 - i. Identify the need for nontraditional water features such as splash pads within existing parks that are absent or have no plans for water features in the future.
 - ii. Fulfill some of the aquatic surface gaps.
 - iii. Perform an analysis of the maintenance costs associated with the various types of nontraditional water features as a part of the analysis for the use of these facilities.
 - iv. Identify possible locations and cost estimates for the development of nontraditional water features.
 - c) **Indoor Aquatic Facility Models**
 - i. **Indoor Facility Needs Analysis** - Identify the needs and desires of the community through the public input process for the options of providing indoor aquatic facilities. This will include recommendations from the stakeholder and focus groups.
 - ii. **Multi-Sports Facilities Analysis** – Identify successful models of public indoor multisport facilities that include an aquatic facility in similar sized communities.
 - iii. **Multi-Sports Facility Recommendations** - Provide recommendations for the development of a multisport facility and indoor aquatic facility and provide a projection of capital costs and operating annual budget for each option.
 - iv. **Potential Location Evaluation** – Analyze potential locations for recommended indoor facilities including a minimum of two City properties.
 - v. **Life Cycle Cost Analysis** – Identify the 20 year life cycle cost analysis for each of the proposed options which will include consideration of the capital investment, operational expenses, and projected recapitalization costs.
 - vi. **Technical Memorandum and Review** - Prepare a technical memorandum to summarize the indoor facilities analysis, and review this document with the Steering Committee.
- 5) **Funding Source and Economic Impact**
- a) **Potential Revenue Streams Analysis**
 - i. **Admissions, Program Fees, Rentals, and Concessions** – Perform an analysis of the admission fees, season passes, program fees, rental rates, and concessions income and expenses.

SECTION 5. FAMILIARITY WITH DETAILS OF PROJECT

- ii. **Non-Resident Fees** – Identify the non-resident fees for other public facilities in the surrounding counties.
 - iii. **Example Contracts and Usage Agreements** – Examine the idea of utilizing shared use contracts and group usage agreements. The process will include case study analyses of communities with similar contracts and agreements.
 - iv. **Fees and Charges Recommendations** – Provide recommendations for modification to LFUCG aquatic fees and charges policies and provide an analysis of the financial impact of these changes.
- b) **Funding Sources** – Identify various funding opportunities, including but not limited to, bonds, grants, establishment of a 501(c)3, public/private funding, private funding, sponsorships, and naming rights.
 - c) **Economic Impact of Each Recommendation** – Analyze the potential revenue from increased tourism and other financial impacts created from the recommendations that include the new aquatic facility and/or major changes to current facilities.
 - d) **Technical Memorandum and Review** - Prepare a technical memorandum to summarize this phase and review this document with the Steering Committee.
- 6) **Action Plan and Final Report**
- a) **Implementation Plan** – Prepare a detailed **Implementation and Action Plan** with a timeline format which also identifies the potential funding source and responsible party.
 - b) **Draft Report** – Incorporate all of the previous technical memoranda and review comments into a compilation draft report for review by the Steering Committee.
 - c) **Draft Report Review** – Following the review by the Steering Committee, conduct a public Town Hall meeting in which the draft report findings and recommendations would be presented. Draft report information would be posted via mySidewalk website for public review.
 - d) **Final Report** – Incorporate recommendations from the Steering Committee and public review of the draft report into a final report.
 - e) **Final Presentations** – Make final presentations to the LFUCG Parks and Recreation staff, Steering Committee, general public, and others as needed to build consensus for the implementation of this plan.

SECTION 5. FAMILIARITY WITH DETAILS OF PROJECT

3. QUALITATIVE PUBLIC ENGAGEMENT PROCESS

Brandstetter Carroll Inc. utilizes a very thorough public engagement process. Below is an outline of the typical engagement process that BCI has found to be most effective in engaging staff, target users and the general public.

Engagement Type	Selection Method	Participants	Engagement Method	Goal	Advantage
Public Workshops	General invitation, email blasts, social media	General public	4 regional locations; facilitated	Identify key issues and perceptions;	Open to all residents; Identify public perceptions; issues identification; priorities; gaps in services
Focus Groups	Targeted groups by invitation	Partner organizations, volunteer groups, sponsors, donors, aquatics organizations	8-12 participants; 60-75 minutes; questionnaire; facilitated discussion	Identify key issues and needs;	Obtain in-depth information about organizations' trends, needs, and priorities
Pool Events Forum	Program and facility users while at the facility	Program and facility users while at the facility	One-on-one discussions; promotion of surveys and MySidewalk.	Identify issues, concerns, deficiencies, and gaps in local communities	Engages current participants and user groups.
Aquatics Summit	Targeted user groups by invitation	Key aquatics user groups, partners,	All user groups; 3-4 page survey	Identify key issues and needs; Identify future vision	Verification of individual groups' needs and collective vision.
Stakeholder Interviews	Targeted user groups by invitation	Partner organizations, user groups, sponsors, donors	1-3 participants from the same organization; 30-45 minutes; questionnaire; facilitated	Identify key issues and needs; Identify future vision	Obtain in-depth information about organizations' trends, needs, and priorities
User Group Surveys	Targeted user groups by invitation	Key park user groups, partners,	All user groups; 3-4 page survey	Identify key issues and needs; Identify future vision	Verification of SWOT and Strategic Plan findings
Staff Focus Groups	Representative sample of staff & LFUCG P&R Management Team	Representative sample of staff & Parks and Recreation Management Team	20+ staff per session; facilitated	Further discuss staff aquatic needs and current deficiencies.	Gain insight from current facility and program managers.
Mail Survey (Mail, Phone, Web Link)	Random Selection of 2,500 households	Sample of all households	Targeted number of 500+ returned	Statistically valid survey of participation, perceptions, preferences, priorities, needs, etc.	Statistically valid; Represents whole community (including non-users); results geocoded for geographic trends analyses; allows cross tabulation by various factors
Web/Handout Survey (Web Link, Printed Handout)	General public; Email invitations; Handouts at various locations	Web users and park/event participants	Unlimited participation (goal is as many as possible)	Maximum participation; similar questions to mail survey	Reaches the largest number of people; allows more to participate
MySidewalk Web Engagement (Website)	General public; Email invitations; Social media promotion	General public; all previous groups; web users	Unlimited participation (goal is as many as possible); changing topics; posting of findings for review. Community participation.	Maintain community engagement throughout the process.	Quickly updated throughout process; allows all to participate at their convenience.

SECTION 5. FAMILIARITY WITH DETAILS OF PROJECT

4. SCHEDULE

	June	July	August	September	October	November	December	January
A. Demographic/Market Analysis (Bluegrass Region)								
1 Bluegrass Region Demographic Analysis								
2 Social Needs and Conditions Index								
3 State of Aquatics in the Bluegrass Region								
a Detailed Facility Inventory								
b Service Gaps Geographic Analysis								
c Programs Inventory								
d Needs/Use by Area Swim Teams								
4 Regional Aquatic Trends								
5 Benchmark Communities Analysis								
6 Market Segments								
a Aquatic User Groups Demographics								
7 Technical Memorandum and Review								
B. Public Engagement								
1 Steering Committee Meetings	●		●	●	●	●	●	●
2 On-site Engagement								
3 Town Hall Meetings								
4 Website - mySidewalk								
5 Social Media Input-Coordinate with LFUCG								
6 Aquatics Summit								
7 Web and Paper Survey								
8 Statistically Valid Random Sample Survey (Optional)								
9 Focus Groups (4)								
10 Stakeholder Meetings (up to 12)								
11 Aquatics Summit								
12 Technical Memorandum and Review								
C. Service Delivery Opportunities								
1 Programs Analysis								
a Inventory and Recommendations								
b Opportunity Gaps & Recommendations								
c Successful Examples								
2 Analysis of Underserved Markets								
3 Transportation Analysis								
4 Swimming Education Recommendations								
5 Recruitment/Retention BMP								
6 Technical Memorandum and Review								
D. Facility Feasibility Study and Options								
1 Existing Facility Modifications								
a Age and Usage Analysis								
b Recommendations for the Future								
c Capital and Operating Costs								
2 Non-Traditional Water Feature Analysis								
a Needs within Existing Parks								
b Maintenance and Operations Costs								
c Possible Locations and Cost Estimates								
3 Indoor Aquatics Feasibility Models								
a Identify Needs								
b Identify Successful Models of MultiSport Facilities								
c Capital and Operating Costs								
d Potential Locations Evaluation								
4 Life-Cycle Cost Analysis								
5 Technical Memorandum and Review								
E. Funding Sources and Economic Impact								
1 Potential Revenue Streams Analysis								
a Admissions, Program Fees, Rentals, Concessions								
b Non-Resident Fees of Adjacent Counties								
c Example Shared-Use Contracts & Usage Agreements								
d Fees and Charges Recommendations								
2 Funding Sources								
3 Economic Impact of Each Recommendation								
4 Technical Memorandum and Review								
F. Action Plan & Final Report								
1 Detailed Implementation Action Plan								
2 Draft Report								
3 Review								
4 Final Report								
5 Final Presentations								



Section VI
Degree of Local Employment

SECTION 6. DEGREE OF LOCAL EMPLOYMENT

OFFICE LOCATIONS

Brandstetter Carroll Inc.

2360 Chauvin Dr.
Lexington, Kentucky 40517

EHI Consultants

333 W Vine St #300
Lexington, Kentucky 40507

Brandstetter Carroll Inc. has been providing services its Lexington office since 1979. All staff assigned to this project are located in the firm's Lexington office. EHI has provided services in Lexington, Kentucky since 1995. All of their staff proposed for this project will be working from their Lexington office. Both firms have the capacity, experienced staff and resources to dedicate to this project.

Leisure Vision / ETC Institute, which would administer the statistically valid random sample mail/phone survey as an optional service, are located in Olathe, Kansas. If this option is selected, their work would be roughly less than 10% of the overall fee. BCI prefers to utilize Leisure Vision due to their specialty in parks and recreation related surveys and analyses, as well as a very good working relationship with BCI.

Dr. Michelle Gerken, Therapeutic Recreation Consultant, is based at Eastern Kentucky University in Richmond and has a very thorough understanding of the Lexington area aquatics market.



Section VII.
Appendix

AFFIDAVIT

Comes the Affiant, Brandstetter Carroll Inc., and after being first duly sworn, states under penalty of perjury as follows:

1. His/her name is Lawrence W. Brandstetter and he/she is the individual submitting the proposal or is the authorized representative of Brandstetter Carroll Inc., the entity submitting the proposal (hereinafter referred to as "Proposer").

2. Proposer will pay all taxes and fees, which are owed to the Lexington-Fayette Urban County Government at the time the proposal is submitted, prior to award of the contract and will maintain a "current" status in regard to those taxes and fees during the life of the contract.

3. Proposer will obtain a Lexington-Fayette Urban County Government business license, if applicable, prior to award of the contract.

4. Proposer has authorized the Division of Central Purchasing to verify the above-mentioned information with the Division of Revenue and to disclose to the Urban County Council that taxes and/or fees are delinquent or that a business license has not been obtained.

5. Proposer has not knowingly violated any provision of the campaign finance laws of the Commonwealth of Kentucky within the past five (5) years and the award of a contract to the Proposer will not violate any provision of the campaign finance laws of the Commonwealth.

6. Proposer has not knowingly violated any provision of Chapter 25 of the Lexington-Fayette Urban County Government Code of Ordinances, known as "Ethics Act."

Continued on next page

7. Proposer acknowledges that "knowingly" for purposes of this Affidavit means, with respect to conduct or to circumstances described by a statute or ordinance defining an offense, that a person is aware or should have been aware that his conduct is of that nature or that the circumstance exists.

Further, Affiant sayeth naught.

STATE OF Kentucky

COUNTY OF Fayette

The foregoing instrument was subscribed, sworn to and acknowledged before me by *James W. Brantley* on this the 20th day of April, 2015.

My Commission expires: 8-9-2016

Lynnda F. Mates
NOTARY PUBLIC, STATE AT LARGE

EQUAL OPPORTUNITY AGREEMENT

The Law

- Title VII of the Civil Rights Act of 1964 (amended 1972) states that it is unlawful for an employer to discriminate in employment because of race, color, religion, sex, age (40-70 years) or national origin.
- Executive Order No. 11246 on Nondiscrimination under Federal contract prohibits employment discrimination by contractor and sub-contractor doing business with the Federal Government or recipients of Federal funds. This order was later amended by Executive Order No. 11375 to prohibit discrimination on the basis of sex.
- Section 503 of the Rehabilitation Act of 1973 states:

The Contractor will not discriminate against any employee or applicant for employment because of physical or mental handicap.

- Section 2012 of the Vietnam Era Veterans Readjustment Act of 1973 requires Affirmative Action on behalf of disabled veterans and veterans of the Vietnam Era by contractors having Federal contracts.
- Section 206(A) of Executive Order 12086, Consolidation of Contract Compliance Functions for Equal Employment Opportunity, states:

The Secretary of Labor may investigate the employment practices of any Government contractor or sub-contractor to determine whether or not the contractual provisions specified in Section 202 of this order have been violated.

The Lexington-Fayette Urban County Government practices Equal Opportunity in recruiting, hiring and promoting. It is the Government's intent to affirmatively provide employment opportunities for those individuals who have previously not been allowed to enter into the mainstream of society. Because of its importance to the local Government, this policy carries the full endorsement of the Mayor, Commissioners, Directors and all supervisory personnel. In following this commitment to Equal Employment Opportunity and because the Government is the benefactor of the Federal funds, it is both against the Urban County Government policy and illegal for the Government to let contracts to companies which knowingly or unknowingly practice discrimination in their employment practices. Violation of the above mentioned ordinances may cause a contract to be canceled and the contractors may be declared ineligible for future consideration.

Please sign this statement in the appropriate space acknowledging that you have read and understand the provisions contained herein. Return this document as part of your application packet.

Bidders

I/We agree to comply with the Civil Rights Laws listed above that govern employment rights of minorities, women, Vietnam veterans, handicapped and aged persons.



Signature

Brandstetter Carroll Inc.

Name of Business

WORKFORCE ANALYSIS FORM

Name of Organization: Brandstetter Carroll Inc.

Date: 4 / 14 / 15

Categories	Total	White		Latino		Black		Other		Total	
		M	F	M	F	M	F	M	F	M	F
Administrators	4	2	2							2	2
Professionals	34	28	4	1						28	3
Superintendents											
Supervisors											
Foremen											
Technicians	12	12								12	
Protective Service											
Para-Professionals											
Office/Clerical	7	1	6							1	6
Skilled Craft											
Service/Maintenance											
Total:	57										

Prepared by: Lindsey Hancock, Marketing Coordinator

Name & Title



LFUCG MWDBE PARTICIPATION FORM
Bid/RFP/Quote Reference # 17-2015

The MWDBE subcontractors listed have agreed to participate on this Bid/RFP/Quote. If any substitution is made or the total value of the work is changed prior to or after the job is in progress, it is understood that those substitutions must be submitted to Central Purchasing for approval immediately.

MWDBE Company, Name, Address, Phone, Email	Work to be Performed	Total Dollar Value of the Work	% Value of Total Contract
1. EHI Consultants	Planning and Facilitation	*see note below \$15,000 at base fee	*see note below
2.			
3.			
4.			

The undersigned company representative submits the above list of MWDBE firms to be used in accomplishing the work contained in this Bid/RFP/Quote. Any misrepresentation may result in the termination of the contract and/or be subject to applicable Federal and State laws concerning false statements and false claims.

Brandstetter Carroll Inc.

Company

4/20/15

Date

Company Representative

President

Title

*Brandstetter Carroll Inc. is committed to meeting the goal of 10% for MWDBE subcontractors utilizing the firm listed above. The anticipated value of DBE contribution of services to this project is 10% which will be negotiated upon establishment of final scope and fee.



LFUCG MWDBE SUBSTITUTION FORM

Bid/RFP/Quote Reference # 17-2015

The substituted MWDBE subcontractors listed below have agreed to participate on this Bid/RFP/Quote. These substitutions were made prior to or after the job was in progress. These substitutions were made for reasons stated below and are now being submitted to Central Purchasing for approval. By the authorized signature of a representative of our company, we understand that this information will be entered into our file for this project.

SUBSTITUTED MWDBE Company Name, Address, Phone, Email	MWDBE Formally Contracted/ Name, Address, Phone, Email	Work to Be Performed	Reason for the Substitution	Total Dollar Value of the Work	% Value of Total Contract
1. N/A					
2.					
3.					
4.					

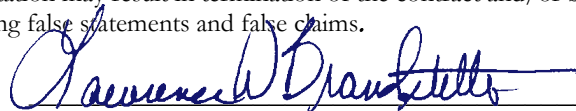
The undersigned acknowledges that any misrepresentation may result in termination of the contract and/or be subject to applicable Federal and State laws concerning false statements and false claims.

Brandstetter Carroll Inc. _____

Company

4/20/15 _____

Date

 _____

Company Representative

President _____

Title



MWDBE QUOTE SUMMARY FORM

Bid/RFP/Quote Reference # 17-2015

The undersigned acknowledges that the minority subcontractors listed on this form did submit a quote to participate on this project.

Company Name Brandstetter Carroll Inc.	Contact Person Lawrence W. Brandstetter
Address/Phone/Email 2360 Chauvin Dr. Lexington, KY 40517	Bid Package / Bid Date

MWDBE Company Address	Contact Person	Contact Information (work phone, Email, cell)	Date Contacted	Services to be performed	Method of Communication (email, phone meeting, ad, event etc)	Total dollars \$ Do Not Leave Blank (Attach Documentation)	MBE * AA HA AS NA Female
333 West Vine St, Suite 300 Lexington, KY 40507	Ed Holmes	859.425.4881 holmes@ehiconsultants.org	4/17/15	Planning/ Facilitation	phone/email	\$15,000	MBE/AA

(MBE designation / AA=African American / HA= Hispanic American/AS = Asian American/Pacific Islander/ NA= Native American)

The undersigned acknowledges that all information is accurate. Any misrepresentation may result in termination of the contract and/or be subject to applicable Federal and State laws concerning false statements and claims.

Brandstetter Carroll Inc.

Company

4/20/15

Date

Company Representative

President

Title



LFUCG SUBCONTRACTOR MONTHLY PAYMENT REPORT

The LFUCG has a 10% goal plan adopted by city council to increase the participation of minority and women owned businesses in the procurement process. In order to measure that goal LFUCG will track spending with MWDBE vendors on a monthly basis. By the signature below of an authorized company representative, you certify that the information is correct, and that each of the representations set forth below is true. Any misrepresentation may result in termination of the contract and/or prosecution under applicable Federal and State laws concerning false statements and false claims. Please submit this form monthly to the Division of Central Purchasing/ 200 East Main Street / Room 338 / Lexington, KY 40507.

Bid/RFP/Quote # 17-2015

Total Contract Amount Awarded to Prime Contractor for this Project _____

Project Name/ Contract # <u>17-2015 Aquatics Master Plan</u>	Work Period/ From: _____ To: _____
Company Name: <u>Brandstetter Carroll Inc.</u>	Address: <u>2360 Chauvin Dr., Lexington, KY 40517</u>
Federal Tax ID: <u>61-1011570</u>	Contact Person: <u>Lawrence W. Brandstetter, AIA</u>

Subcontractor Vendor ID (name, address, phone, email)	Description of Work	Total Subcontract Amount	% of Total Contract Awarded to Prime for this Project	Total Amount Paid for this Period	Purchase Order number for subcontractor work (please attach PO)	Scheduled Project Start Date	Scheduled Project End Date
N/A							

By the signature below of an authorized company representative, you certify that the information is correct, and that each of the representations set forth below is true. Any misrepresentations may result in the termination of the contract and/or prosecution under applicable Federal and State laws concerning false statements and false claims.

Brandstetter Carroll Inc.

Company

4/20/15

Date

Company Representative

President

Title

LFUCG STATEMENT OF GOOD FAITH EFFORTS

Bid/RFP/Quote # 17-2015

By the signature below of an authorized company representative, we certify that we have utilized the following Good Faith Efforts to obtain the maximum participation by MWDBE business enterprises on the project and can supply the appropriate documentation.

_____ Advertised opportunities to participate in the contract in at least two (2) publications of general circulation media; trade and professional association publications; small and minority business or trade publications; and publications or trades targeting minority, women and disadvantaged businesses not less than fifteen (15) days prior to the deadline for submission of bids to allow MWDBE firms to participate.

_____ Included documentation of advertising in the above publications with the bidders good faith efforts package

_____ Attended LFUCG Central Purchasing Economic Inclusion Outreach event

_____ Attended pre-bid meetings that were scheduled by LFUCG to inform MWDBEs of subcontracting opportunities

_____ Sponsored Economic Inclusion event to provide networking opportunities for prime contractors and MWDBE firms

 X Requested a list of MWDBE subcontractors or suppliers from LFUCG Economic Engine and showed evidence of contacting the companies on the list(s).

_____ Contacted organizations that work with MWDBE companies for assistance in finding certified MWDBE firms to work on this project. Those contacted and their responses should be a part of the bidder's good faith efforts documentation.

 X Sent written notices, by certified mail, email or facsimile, to qualified, certified MWDBEs soliciting their participation in the contract not less than seven (7) days prior to the deadline for submission of bids to allow them to participate effectively.

 X Followed up initial solicitations by contacting MWDBEs to determine their level of interest.

- _____ Provided the interested MWDBE firm with adequate and timely information about the plans, specifications, and requirements of the contract.
- _____ Selected portions of the work to be performed by MWDBE firms in order to increase the likelihood of meeting the contract goals. This includes, where appropriate, breaking out contract work items into economically feasible units to facilitate MWDBE participation, even when the prime contractor may otherwise perform these work items with its own workforce
- _____ Negotiated in good faith with interested MWDBE firms not rejecting them as unqualified without sound reasons based on a thorough investigation of their capabilities. Any rejection should be so noted in writing with a description as to why an agreement could not be reached.
- _____ Included documentation of quotations received from interested MWDBE firms which were not used due to uncompetitive pricing or were rejected as unacceptable and/or copies of responses from firms indicating that they would not be submitting a bid.
- _____ Bidder has to submit sound reasons why the quotations were considered unacceptable. The fact that the bidder has the ability and/or desire to perform the contract work with its own forces will not be considered a sound reason for rejecting a MWDBE quote. Nothing in this provision shall be construed to require the bidder to accept unreasonable quotes in order to satisfy MWDBE goals.
- _____ Made an effort to offer assistance to or refer interested MWDBE firms to obtain the necessary equipment, supplies, materials, insurance and/or bonding to satisfy the work requirements of the bid proposal
- _____ Made efforts to expand the search for MWBE firms beyond the usual geographic boundaries.
- _____ Other - any other evidence that the bidder submits which may show that the bidder has made reasonable good faith efforts to include MWDBE participation.

Failure to submit any of the documentation requested in this section may be cause for rejection of bid. Bidders may include any other documentation deemed relevant to this requirement. Documentation of Good Faith Efforts are to be submitted with the Bid, if the participation Goal is not met.

The undersigned acknowledges that all information is accurate. Any misrepresentations may result in termination of the contract and/or be subject to applicable Federal and State laws concerning false statements and claims.

Brandstetter Carroll Inc.

Company



Company Representative

4/20/15

Date

President

Title

GENERAL PROVISIONS

1. Each Respondent shall comply with all Federal, State & Local regulations concerning this type of service or good.

The Respondent agrees to comply with all statutes, rules, and regulations governing safe and healthful working conditions, including the Occupational Health and Safety Act of 1970, 29 U.S.C. 650 *et. seq.*, as amended, and KRS Chapter 338. The Respondent also agrees to notify the LFUCG in writing immediately upon detection of any unsafe and/or unhealthful working conditions at the job site. The Respondent agrees to indemnify, defend and hold the LFUCG harmless from all penalties, fines or other expenses arising out of the alleged violation of said laws.

2. Failure to submit ALL forms and information required in this RFP may be grounds for disqualification.
3. Addenda: All addenda, if any, shall be considered in making the proposal, and such addenda shall be made a part of this RFP. Before submitting a proposal, it is incumbent upon each proposer to be informed as to whether any addenda have been issued, and the failure to cover in the bid any such addenda may result in disqualification of that proposal.
4. Proposal Reservations: LFUCG reserves the right to reject any or all proposals, to award in whole or part, and to waive minor immaterial defects in proposals. LFUCG may consider any alternative proposal that meets its basic needs.
5. Liability: LFUCG is not responsible for any cost incurred by a Respondent in the preparation of proposals.
6. Changes/Alterations: Respondent may change or withdraw a proposal at any time prior to the opening; however, no oral modifications will be allowed. Only letters, or other formal written requests for modifications or corrections of a previously submitted proposal which is addressed in the same manner as the proposal, and received by LFUCG prior to the scheduled closing time for receipt of proposals, will be accepted. The proposal, when opened, will then be corrected in accordance with such written request(s), provided that the written request is contained in a sealed envelope which is plainly marked "modifications of proposal".
7. Clarification of Submittal: LFUCG reserves the right to obtain clarification of any point in a bid or to obtain additional information from a Respondent.
8. Bribery Clause: By his/her signature on the bid, Respondent certifies that no employee of his/hers, any affiliate or Subcontractor, has bribed or

attempted to bribe an officer or employee of the LFUCG.

9. Additional Information: While not necessary, the Respondent may include any product brochures, software documentation, sample reports, or other documentation that may assist LFUCG in better understanding and evaluating the Respondent's response. Additional documentation shall not serve as a substitute for other documentation which is required by this RFP to be submitted with the proposal,
10. Ambiguity, Conflict or other Errors in RFP: If a Respondent discovers any ambiguity, conflict, discrepancy, omission or other error in the RFP, it shall immediately notify LFUCG of such error in writing and request modification or clarification of the document if allowable by the LFUCG.
11. Agreement to Bid Terms: In submitting this proposal, the Respondent agrees that it has carefully examined the specifications and all provisions relating to the work to be done attached hereto and made part of this proposal. By acceptance of a Contract under this RFP, proposer states that it understands the meaning, intent and requirements of the RFP and agrees to the same. The successful Respondent shall warrant that it is familiar with and understands all provisions herein and shall warrant that it can comply with them. No additional compensation to Respondent shall be authorized for services or expenses reasonably covered under these provisions that the proposer omits from its Proposal.
12. Cancellation: If the services to be performed hereunder by the Respondent are not performed in an acceptable manner to the LFUCG, the LFUCG may cancel this contract for cause by providing written notice to the proposer, giving at least thirty (30) days notice of the proposed cancellation and the reasons for same. During that time period, the proposer may seek to bring the performance of services hereunder to a level that is acceptable to the LFUCG, and the LFUCG may rescind the cancellation if such action is in its best interest.

A. Termination for Cause

- (1) LFUCG may terminate a contract because of the contractor's failure to perform its contractual duties
- (2) If a contractor is determined to be in default, LFUCG shall notify the contractor of the determination in writing, and may include a specified date by which the contractor shall cure the identified deficiencies. LFUCG may proceed with termination if the contractor fails to cure the deficiencies within the specified time.

- (3) A default in performance by a contractor for which a contract may be terminated shall include, but shall not necessarily be limited to:
- (a) Failure to perform the contract according to its terms, conditions and specifications;
 - (b) Failure to make delivery within the time specified or according to a delivery schedule fixed by the contract;
 - (c) Late payment or nonpayment of bills for labor, materials, supplies, or equipment furnished in connection with a contract for construction services as evidenced by mechanics' liens filed pursuant to the provisions of KRS Chapter 376, or letters of indebtedness received from creditors by the purchasing agency;
 - (d) Failure to diligently advance the work under a contract for construction services;
 - (e) The filing of a bankruptcy petition by or against the contractor; or
 - (f) Actions that endanger the health, safety or welfare of the LFUCG or its citizens.

B. At Will Termination

Notwithstanding the above provisions, the LFUCG may terminate this contract at will in accordance with the law upon providing thirty (30) days written notice of that intent, Payment for services or goods received prior to termination shall be made by the LFUCG provided these goods or services were provided in a manner acceptable to the LFUCG. Payment for those goods and services shall not be unreasonably withheld.

13. **Assignment of Contract:** The contractor shall not assign or subcontract any portion of the Contract without the express written consent of LFUCG. Any purported assignment or subcontract in violation hereof shall be void. It is expressly acknowledged that LFUCG shall never be required or obligated to consent to any request for assignment or subcontract; and further that such refusal to consent can be for any or no reason, fully within the sole discretion of LFUCG.
14. **No Waiver:** No failure or delay by LFUCG in exercising any right, remedy, power or privilege hereunder, nor any single or partial exercise thereof, nor the exercise of any other right, remedy, power or privilege shall operate as a waiver hereof or thereof. No failure or delay by LFUCG in exercising any right, remedy, power or privilege under or in respect of this Contract shall affect the rights, remedies, powers or privileges of LFUCG hereunder or shall operate as a waiver thereof.

15. Authority to do Business: The Respondent must be a duly organized and authorized to do business under the laws of Kentucky. Respondent must be in good standing and have full legal capacity to provide the services specified under this Contract. The Respondent must have all necessary right and lawful authority to enter into this Contract for the full term hereof and that proper corporate or other action has been duly taken authorizing the Respondent to enter into this Contract. The Respondent will provide LFUCG with a copy of a corporate resolution authorizing this action and a letter from an attorney confirming that the proposer is authorized to do business in the State of Kentucky if requested. All proposals must be signed by a duly authorized officer, agent or employee of the Respondent.
16. Governing Law: This Contract shall be governed by and construed in accordance with the laws of the Commonwealth of Kentucky. In the event of any proceedings regarding this Contract, the Parties agree that the venue shall be the Fayette County Circuit Court or the U.S. District Court for the Eastern District of Kentucky, Lexington Division. All parties expressly consent to personal jurisdiction and venue in such Court for the limited and sole purpose of proceedings relating to this Contract or any rights or obligations arising thereunder. Service of process may be accomplished by following the procedures prescribed by law.
17. Ability to Meet Obligations: Respondent affirmatively states that there are no actions, suits or proceedings of any kind pending against Respondent or, to the knowledge of the Respondent, threatened against the Respondent before or by any court, governmental body or agency or other tribunal or authority which would, if adversely determined, have a materially adverse effect on the authority or ability of Respondent to perform its obligations under this Contract, or which question the legality, validity or enforceability hereof or thereof.
18. Contractor understands and agrees that its employees, agents, or subcontractors are not employees of LFUCG for any purpose whatsoever. Contractor is an independent contractor at all times during the performance of the services specified.
19. If any term or provision of this Contract shall be found to be illegal or unenforceable, the remainder of the contract shall remain in full force and such term or provision shall be deemed stricken.



Signature

4/20/15

Date